



## OVERSEAS NEWS

## Sino-Soviet talks to test Gorbachev friendship initiative

BY ROBERT THOMSON IN PEKING

THE SOVIET Deputy Foreign Minister, E. A. Rogachev, arrived in Peking yesterday for a crucial round of talks on improving Sino-Soviet relations that will be an important indicator of whether the friendship initiative of the Soviet leader, Mikhail Gorbachev, has lost momentum.

China and the Soviet Union have held eight rounds of "normalisation" talks since 1983, but the meeting beginning today is the first since the landmark Vladivostok speech by Mr Gorbachev in late July, which was an attempt to speed the improvement of relations.

On arriving at Peking airport, Mr Rogachev said that he was willing to discuss any question raised by the Chinese side and would address the issues raised by the Soviet leader in the Vladivostok speech.

Mr Rogachev said the Soviet Union would be prepared to withdraw troops from the Sino-Soviet border, and appeared to concede territory on the disputed northern border. He had previously suggested that Moscow would withdraw some troops from Afghanistan.

As such, the Soviet leader was addressing two of the "three obstacles" to normal relations cited by China: the massing of Soviet troops on the Chinese border, the Soviet invasion of Afghanistan and Soviet support for the Vietnamese occupation of Kampuchea.

China has made clear that the most important of these obstacles is the Vietnamese occupation. China's paramount leader, Deng Xiaoping, has even suggested that he would agree to a summit with Mr Gorbachev if the Soviet Union convinced Vietnam to withdraw.

Diplomats say China will want evidence that Moscow has applied pressure on the Vietnamese leadership to pull out, and if Moscow has not, Peking is likely to take Mr

Gorbachev's initiative less seriously. Senior Chinese foreign ministry officials have made clear that they think the Vladivostok speech was mostly talk and little action, and diplomats have noticed little softening of the Chinese attitude to Moscow.

Meanwhile, diplomats noted the retirement of Mr Ivan Arkhipov, the Soviet First Deputy Prime Minister, who has been a significant player in Sino-Soviet relations, and who came to Peking in the wake of the Vladivostok speech for both medical treatment and discussions with Chinese officials.

Mr Arkhipov's China connection goes back to the 1960s and he is known to have good personal relations with several senior Chinese leaders. The Chinese news agency, Xinhua, said that he "has worked to improve relations between the two countries."

Mr Caspar Weinberger, US Defence Secretary, arrives in China on Tuesday to cement discreet military links between the capitalist superpower and the most populous communist nation, Reuters reports from Peking.

An official US announcement about Weinberger's four-day visit, his first major stop on a 17-day Asian and European tour, said he would discuss issues such as arms control, Kampuchea and Afghanistan with Chinese leaders.

In a relationship where every gesture is analysed for its impact on friends and potential foes, Sino-US defence co-operation presents a modest public face.

Both sides stress that their defence contacts, including limited sales of US military equipment and increased intelligence cooperation, are not aimed at forming an alliance against any third party — a clear reference to the Soviet Union.

## Venezuela pays \$750m under debt agreement

By Joseph Mann in Caracas

A \$11bn Venezuelan debt restructuring agreement between Caracas and foreign banks went into effect over the weekend, Mr Manuel Azpuru said. This followed a final review of debt schedules between the Government and the banks. The Government will begin making a \$750m payment of principal to the foreign banks spread over October, November and December.

In a second announcement over the weekend Mr Hector Hurtado, State Minister, said the Government would seek around \$800m in new foreign loans to finance expansion plans for aluminium and steel industries.

The repayment of a large chunk of debt principle, an unusual feature in debt restructuring plans for developing countries, was part of the original agreement signed by Venezuela and representatives of some 450 foreign banks in February 1985.

It had been thought that the Government might have made this principal payment earlier this year when it was realised that Venezuela's oil export revenues would fall by around \$500m.

Among other things, the Government wants debt service payments extended beyond the 12 years stipulated in the original agreement, a postponement of principal payments for 1987 and 1988, as well as for part of 1989, and some type of linkage between Venezuela's petroleum revenues and its foreign debt payments.

Mr Hurtado, meanwhile, said that the state-owned steel maker, Sidor, would ask for \$200m in new credits while two government-controlled aluminium companies — Venalum and Alcala — require \$600m.

Venezuelan officials also said this weekend that the US Government's Ex-Im Bank had reopened credit lines to the public sector here, and that credit lines to private companies in Venezuela should be re-established "little by little."

The Government as yet has not revealed a formal plan to help Venezuelan private companies pay around \$7bn in foreign debt, a problem which has made foreign bankers extremely anxious.

## Kohl faces easy ride at conference

BY PETER BRUCE IN BONN

POLITICAL conventions without rows or splits or even resignations can be deadly affairs. West Germany's ruling Christian Democratic Union (CDU) will probably go one better at its last big party conference before next January's General Election, which opens today in Mainz, by having virtually no debate.

The official high point of the two-and-a-half-day gathering will be the presentation to more than 700 delegates of a "Manifesto for the Future," a document prepared by Mr Heiner Geissler, the CDU's General Secretary, which contains vague policy promises for the next 10 years on almost everything.

For the moment this does not matter. The convention is there for CDU leaders to make election speeches and for Chancellor Helmut Kohl, who is also the leader of the CDU, to parade triumphantly before his party faithful before going out to lead them to almost certain victory in January.

Even at the last moment, the spirits have been good to Mr Kohl. President Reagan's talks with the Soviet leader in Iceland reward Bonn's unstinting support for Washington on almost all important East-West policy positions.

At home, with prices still falling, unemployment has been the only politically significant blot on his economic record since

taking office almost four years ago. But on Friday the labour authorities announced one of the biggest monthly falls in unemployment for three years.

In Mainz, his old political stamping ground in the Rhineland Palatinate, Mr Kohl will most probably be seated under a banner bearing the party's election slogan, a thumbs up sign and the words "More of the Same, Germany."

That will leave it up to Mr Franz Josef Strauss, the cantankerous Bavarian Premier and leader of the CDU's coalition partner and Bavarian sister party, the CSU to brighten up the proceedings when he speaks tomorrow.

Because of Mr Strauss, the CDU will not be able to pass an election programme in Mainz. Normally the CDU and CSU do this together but Mr Strauss is threatening to have his own, mainly because he disagrees with West German foreign policy.

But not even the formidable Mr Strauss bothers Mr Kohl any more, despite his constant curping at Bonn. One popular cartoon here has Mr Strauss creeping up on Mr Geissler and Mr Kohl carrying a muscled-looking balloon bearing the threat "Independent CSU election programme." Mr Geissler turns to Mr Kohl and whispers "lets make him happy, pretend we're frightened."

## West warned against energy complacency

BY MAX WILKINSON, RESOURCES EDITOR, IN CANNES

THE WORLD will face serious energy shortages within the lifetime of the present generation of teenagers, predicts an authoritative report to the World Energy Conference which opened here yesterday.

The report, commissioned from Dr Jean-Romain Frisch, assistant to the general manager, Electricite de France, warns that the western nations must not be lulled into a false sense of security by the present glut of oil and the collapse of energy prices this year.

His study, based on the latest estimates of the world's coal, oil, gas and uranium

reserves, predicts that serious stress could be emerging in only 15 years' time, when the present oil reserves of the industrial world will be exhausted. The study is likely to be a focus for discussion among government officials and senior executives from the world's energy industries, assembled for the six-day conference.

The study gives considerable statistical backing to the claims made this summer by Mr Peter Walker, the UK's Energy Secretary, when he made an impassioned plea for the retention of a nuclear option.

Dr Frisch's analysis suggests that an energy crisis would be brought forward a few years if the industrial countries adopted a nuclear moratorium in response to public anxieties about safety.

However, Dr Frisch warns that nuclear energy can do comparatively little to satisfy the world's demands, so long as the nuclear contribution comes from uranium processed in conventional reactors.

The whole of the world's proved and likely uranium reserves used in today's reactors would contribute only 3.5 per cent to the world's total

resources of non-renewable energy (mainly coal, oil and gas). Conventional nuclear energy would be equivalent to about two-thirds of the world's proven oil reserves.

However, if the uranium were used in a new generation of fast breeder reactors, Dr Frisch says its contribution to world energy needs would be increased 25-fold.

Future Struggles for Energy Resources (Energy Abundance: Myth or Reality?) by J-R Frisch, World Energy Conference Conservation Commission — English version published by Graham and Trotman, London.

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## Solidarity warned over move to work openly

BY CHRISTOPHER BOBINSKI IN WARSAW

FORMER underground Solidarity leaders who last week set up the seven-man council to work openly for the legislation of their banned movement were warned at the weekend that their move was against the law.

The warnings came from local government officials and ran together with a major attack on the initiative by the recently unmasked activists from Mr Jerry Urban, the Polish Government spokesman.

In his statement, carried by all the papers at the weekend, Mr Urban hinted at the possibility of arrest, saying "that those who are aiming to set out

on another round of anarchy in the country must realise and take into account that the law is not elastic."

But at the same time the authorities freed one of the country's few remaining political prisoners, Mr Wojciech Jankowski, who had not so far been covered by the latest amnesty. Mr Jankowski, who emerged from prison on Saturday afternoon, is a member of the small pacifist Peace and Freedom group.

Reuters writes from Moscow: The Soviet Communist Party daily Pravda denounced a newly created council of Solidarity independent trade union leaders in Poland yesterday

## Netherlands flood barrier system inaugurated

BY LAURA RAJIN IN AMSTERDAM

THE NETHERLANDS' Oosterschelde storm-surge barrier was inaugurated amid a blaze of glory at the weekend as Queen Beatrix declared that "the delta works are complete."

The Oosterschelde barrier is the crowning jewel of the whole delta project, a permeable dam that will block the North Sea in times of threatening storms but allow the natural tide to flow at other times.

The delta works are a network of dams, barrages and locks that have been woven into the Rhine Delta over the past 30 years to avoid flood disasters such as the 1953 catastrophe. Amid clear and mild weather on Saturday a dozen royal and

presidential guests, including the Duke and Duchess of York, Mr Francois Mitterrand, President of France, plus 25,000 other guests jammed on an artificial island that anchors the barrier.

The long-awaited inauguration was carried off with the same engineering precision that went into the Oosterschelde itself.

The royal-presidential entourage was ferried first by helicopter and then by bus to the isolated site without any delays.

Security arrangements were extremely tight, with President Mitterrand, occasionally looking bored, flanked by a military attaché.

## Uganda arrests government ministers

UGANDA has arrested two government ministers and a former vice-president on charges of attempting to cause instability in the country, an official statement said yesterday, Renter reports.

The statement, read on Radio Uganda, said the Government had been watching the activities of Mr Andrew Kayiira, Energy Minister, Mr David Lwanga, Environmental Protection Minister, and Mr Paulo Muvanga, former Vice-President, as well as those of other individuals, and had amassed evidence that they were "contributing to activities calculated to cause insecurity."

Other prominent Ugandans arrested in the same operation were Mr Francis Swagere, an executive committee member of Kayiira's Uganda Freedom Movement (UFM), and Mr Anthony Ssekweyama, editor of the conservative Democratic Party (DP) newspaper.

The UFM, DP and Lwanga's Federal Democratic Movement (Fedemo) are partners in the ruling coalition headed by President Yoweri Museveni's National Resistance Movement (NRM).

Falklands discussed

The thorny question of the Falkland Islands, claimed by both Britain and Argentina, will be raised when almost 1,000 parliamentarians from round the globe gather in the Argentine capital today to discuss armed conflict and colonialism, Renter reports from Buenos Aires.

The Falklands dispute has been included in a draft agenda for the 19th Inter-Parliamentary Union conference, according to Mr George Foulkes, a UK Labour MP.

US court convenes

The US Supreme Court convenes today, beginning a new era under President Reagan's controversial choice of Mr William Rehnquist as Chief Justice and deeply divided on capital punishment and other issues.

De Lorean for trial

Mr John De Lorean, acquitted two years ago in a sensational cocaine drugs case, goes on trial again today, in Detroit accused of defrauding investors in his bankrupt sports car firm of millions of dollars.

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OVERSEAS NEWS

US dismisses fear on disabled Soviet submarine

By Stewart Fleming in Washington and Patrick Cockburn in Moscow

MR GEORGE SHULTZ, the US Secretary of State, expressed confidence yesterday that the Soviet nuclear submarine disabled in the Atlantic was not contaminating either the atmosphere or the water and dismissed fears that any of its nuclear missiles could fire accidentally.

Mr Shultz said that naval intelligence, flying over the submarine, had found no air or water contamination. He disclosed that the submarine had apparently moved under its own power for about 20 minutes but then stopped suggesting that its crew is trying to get the submarine moving.

US officials have welcomed the Soviet decision quickly to inform both the US and the International Atomic Energy Agency (IAEA) about the incident. Mr Shultz said yesterday that President Reagan was informed of the mishap on Saturday morning by Moscow but that the accident occurred on Friday morning, adding that Washington knew very quickly of the event.

Asked why Moscow had informed Washington quite

OECD aims for division between aid and trade

By Christian Tyler, Trade Editor

THE rich nations are groping their way towards greater self-discipline in their use of aid budgets to grab scarce big-project business for their exporters in the developing world.

Government officials in Paris on Thursday in the hope of agreeing the terms of a limited truce in the expensive inter-eclectic warfare that has caused mutual recrimination among donor countries and an insatiable appetite for subsidies in even the most credit-worthy developing nations.

Negotiations under the aegis of the Organisation for Economic Co-operation and Development (OECD) this week are not expected to come to a final conclusion. Ministers will have to be briefed on any compromise that emerges, to sanction a deal possibly in December.

There are two, linked, proposals on the table for drawing a clearer line between aid and trade. The idea is at the same time to raise the cost of aid and to spread the burden of that cost fairly among donor countries.

Present OECD rules require member countries using aid money to help their own exporters to provide at least a quarter of a project financing in the form of a grant. The US wants to raise that figure to a half, while the EEC has proposed pushing it up to 85 per cent over two years. Informally, at least, the US would accept a ratio of 40 per cent but it is not clear whether EEC countries would be prepared to meet that.

The second prong of the formula for calculating the aid is in the package. At present the OECD uses a notional interest rate (or discount factor) of 10 per cent. That gives an advantage to countries like Japan and West Germany which have low real interest rates. It costs them less to provide the 25 per cent grant element. It means, on some calculations, that Japan can provide 35 per cent of aid at little cost to itself.

The proposal is that different discount rates should be applied to each country. Japan, not surprisingly, has objected and with a view to the fact that typical of its delegates to these OECD meetings.

However, the US and EEC have been putting pressure on the Japanese in recent bilateral sessions and officials believe they can be persuaded to accept the differential rate in return perhaps for some concession elsewhere in the package. The argument that will be used against Japan this week is that it, least of all countries, needs to bolster its capital goods exports to "buy" contracts abroad—by means of loans tied to the supply of Japanese equipment.

Nominally at least, much Japanese aid is "partially untied," meaning that it is available for the purchase not only of Japanese goods, but also of supplies from developing countries. In practice, some Western officials say, Japan is using the money to buy off all-comers in chosen areas of influence such as South-east Asia.

In return for accepting the new discount arrangement, the Japanese have suggested that all long-term export credits, not just those involving aid money, should be subject to differential rates. The US House of Representatives has just voted for a \$300m "war chest" of mixed credits to be used by the Export-Import Bank over the next two years, while the British Government has announced special soft loan facilities of \$200m and \$140m respectively for China and Indonesia.

Europe heads for trade clash with Japan

By Ian Rodger in Tokyo

JAPAN AND the European Community appear headed for a fresh trade clash over wines and spirits and ski equipment.

Mr Jos Loeff, the European Commission's deputy director general for external relations, left Tokyo on Friday after a week of talks in which little progress was made on these issues.

During the week, he had indicated that the next meeting of the Council of Ministers later this month might take some punitive action against Japan.

At a meeting with Mr Loeff on Friday, the Ministry of International Trade and Industry (MITI) rejected a request to suspend the application of the SG mark to ski, saying that it did not have the legal power.

On wine and spirits, the EC's main complaint, made in two earlier rounds of negotiations this year, is that the Japanese tax and duty system discriminates against imports. The latest Japanese response said the issue was under study by a tax reform commission.

EC officials said the attitude of the Council of Ministers to this delay could be affected by how the Japanese responded to other complaints.

David Housego on the largest development project in Paris since the war Upmarket move for an historic city centre

PARIS, which is always fascinated by its own charms, is beginning to rediscover one of its favourite haunts. Fifteen years after the fruit and vegetable market of Les Halles was pulled down amid controversy and recrimination, the new quarter of the Forum des Halles is nearing completion.

This month the final wing—over 60 fashion boutiques, gift and gadget shops—of the giant underground shopping complex was opened. Next year the last shrubs and turfs of grass will be planted in the gardens above, thus revealing views of the handsome gothic church of Saint Eustache and of the Bourse de Commerce rising up through the trees.

The redevelopment of Les Halles is the largest inner city development project Paris has undertaken since the war. It also marks a shift in the focus of the city towards the east—away from the flashy Champs Elysees and the sombre residential areas of the seventh arrondissement and back towards the popular roots of Paris in the Marais, the Bastille and the districts surrounding Les Halles, all of which are being renovated.

Two ideas lie behind the project. The first was to maintain the historic character of Les Halles, all of which are being renovated. The second was to attract bankers, merchants, fishermen, money changers and prostitutes.

This has been achieved by locating the shopping complex, the cinemas and restaurants largely underground. The originality of architecture of Mr Claude Vasconi and Mr Georges Fenech was to bring light to the otherwise cavernous three tiers of streets and shops through a system of glassed arcades that tumble downwards.

For much of the past 15 years Les Halles has been a building site and an ugly hole in the ground. Now that it is almost finished, it achieves an architectural harmony that seems to reflect the best Gallic qualities of order and imagination. In practice, Mr Fenech says that the history of the construction has been one of continual political pressure and jostling.

President Georges Pompidou—who had a taste for monumental architecture—wanted to build a giant international chamber of commerce on the site that would have obscured the view of Saint Eustache. President Valery Giscard d'Estaing, taking over as President in 1974, scrapped this idea in favour of transforming Les



Les Halles: a 900m complex of open space in a city desperately short of parks and gardens

Like a waterfall. Espace Expansion, promoters of the shopping complex, now claim that the first part opened in 1979 does more business than any other complex in the world—with an average annual turnover of FFfr 47,000 (\$4,600) a square metre.

The other main idea was to provide an open space in the heart of a city that is desperately short of parks and gardens. The centre's landscape gardening includes sunken walks, children's playgrounds, banks of shrubs, flower beds and tree-lined alleys.

The sculptor Lallame has created wooden trellises and arcades that recall the gothic arches of Saint Eustache.

Work stopped on the western part of the project for two years. Mr Jacques Chirac, arriving as Mayor of Paris in 1977, pulled down a building designed by Beil that was beginning to rise on the north side.

In commercial terms the advantage of the Forum is that it is one of the natural meeting places of Paris. Five metro lines converge on the area and the RER express metro links nearby Chatelet by faster commuter train to the suburbs. On top of that the Beaubourg area, the Banque Privée de Gestion Financiere and Union des Assurances de Paris.

Linked to the Forum are a series of entertainment, cultural and sports centres, including a swimming pool, gymnasium, an auditorium, a photographic centre and a discotheque. The final project to be opened will be a mock-up of the ocean bed dedicated to Mr Jacques Cousteau, the French underwater explorer.

successful museums. Some 20m people a year visit the Forum—equivalent to the combined total of visitors to Paris's five most popular tourist spots.

When the first part of the shopping complex opened in 1979 the aim had been to attract some of the smarter shops that line the Faubourg St Honoré. But the goal was rapidly abandoned in favour of drawing in stylish avant-garde boutiques which took their lead from the nearby Beaubourg centre.

With over 300 shops and 23 cinema halls, the Forum, says Mr Michel Guidet, the President of Espace Expansion, is for a clientele that sees itself as avant-garde and "in search of a life-style."

The Forum has had problems with the drug trade and petty crime—but now seems to be keeping away the loafers, drug addicts, bunnies and pavement artists who loiter around the Beaubourg.

Like all large shopping complexes in Paris, the Forum has also been badly hit by the recent wave of terrorism—with sales about a third down. The complex has involved an investment of over FFfr 900m since 1973, with the wing opened this month costing FFfr 180m. The money has been put up by banks, property groups and insurance companies including Credit Lyonnais, the Banque Privée de Gestion Financiere and Union des Assurances de Paris.

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Soviet dissident flies to US from Siberian exile

By Patrick Cockburn in Moscow

MR YURI ORLOV, the Soviet dissident, flew from Moscow to the US yesterday after his release from exile in Siberia as part of the US-Soviet agreement under which Mr Nicholas Daniloff and Mr Gennady Zakharov, both accused of espionage, have returned to their countries.

Mr Orlov, who has spent almost 10 years in prison or in exile, was founder chairman of the Moscow branch of an unofficial committee set up in 1976 to monitor the Soviet Union's compliance with the 1975 Helsinki agreement on human rights.

He was arrested in 1977 and sentenced to seven years in a labour camp and five years exile within the Soviet Union "for anti-Soviet agitation and propaganda." Mr Orlov, who is aged 62, was living up to his release last week in the village of Kobyai in east Siberia.

Mrs Irina Orlov, who accompanied her husband on the Aeroflot aircraft to New York, was clearly upset and confused at Moscow's shenanigans at the airport yesterday. When asked how she felt about leaving the Soviet Union she said: "It's hard."

Trade minister retires

By our Moscow correspondent

MR IVAN ARKHIPOV, First Soviet Deputy Prime Minister with special responsibility for foreign trade and a specialist on relations with China, has retired for health reasons.

The retirement of Mr Arkhipov at the age of 79 marks a complete change over in the senior Soviet officials in charge of foreign trade over the past 18 months.

Mr Arkhipov has also played a central role in Soviet-Chinese relations ever since he coordinated Soviet economic aid to China from the Soviet embassy in Peking in the 1950s, before the split between the two main Communist powers.

Although considered hardline in his attitude towards China, Mr Arkhipov became the most senior Soviet official to visit Peking for 15 years in 1984 when he signed three economic agreements. He went again to China in March this year as Sino-Soviet relations improved. His successor has not yet been announced.

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OVERSEAS NEWS

Tony Walker reports from Cairo on the state of Egypt five years after the murder of President Sadat

Age of uncertainty on the banks of the Nile

"I HAVE killed Pharaoh," dream. Selective memory is applied to the gains: The winning back of the Suez Canal in the audacious 1973 crossing of the canal at Yam Kippur, the return of the oil wells and the Sinai itself.

The fifth anniversary of Mr Sadat's assassination coincides in Egypt with an almost desperate questioning among various powerful groups about where the country should be heading. There is much doubt and little conviction. This is an age of uncertainty on the banks of the Nile.

Five years after the death of the man who proclaimed himself a successor to Ramses II, Egypt's greatest Pharaonic ruler, the country appears adrift, caught between severe economic pressures and an absence of a political consensus about how to deal with them.

Manifest contradictions between political groupings of the left, which is in disarray, the religious right, and the centrist rising National Democratic Party, suggests there is little chance soon of a consensus emerging.

Last week's opposition boycott of Upper House elections indicates disillusionment with fragile attempts at extending Egypt's democratic experiment.

The convulsive last months of Mr Sadat's life, when he jaded thousands of opponents as his decade-long rule reached its awful climax, are a blurred memory here. His achievements have been subjected to negative treatment by revisionist historians and political commentators.

The Sadat era looms in the minds of many influential Egyptians, except those who materially benefited, as a bad dream. Selective memory is applied to the gains: The winning back of the Suez Canal in the audacious 1973 crossing of the canal at Yam Kippur, the return of the oil wells and the Sinai itself.

Mr Sadat, if he is spoken of at all, is criticised for fracturing the Arab consensus, abrogating Egypt's leadership role in Arab forums, helping to create an avaricious merchant class who have hid the country dry and selling out to the Americans and the Israelis.

The problem with the debate about Mr Sadat and his legacy is that it has not produced a distinct alternative for Egypt. The country founders, lacking direction.

Even Mr Sadat's harshest critics concede that the late president had a vision. His successor, Mr Hosni Mubarak, is criticised for lack of vision and in a curious way for not assuming some of the dictatorial qualities regarded negatively in his predecessor.

Infidental Egyptians have a peculiarly ambivalent attitude towards their President. He is liked, respected for his integrity, and admired for his healing role at the moment of crisis after Mr Sadat's murder. But many question his capacity to lift Egypt out of the mire into which it has fallen.

The foment of discussion about Egypt's future among businessmen, bankers, bureaucrats, academics, politicians and almost certainly the military elite, focuses on various possibilities.

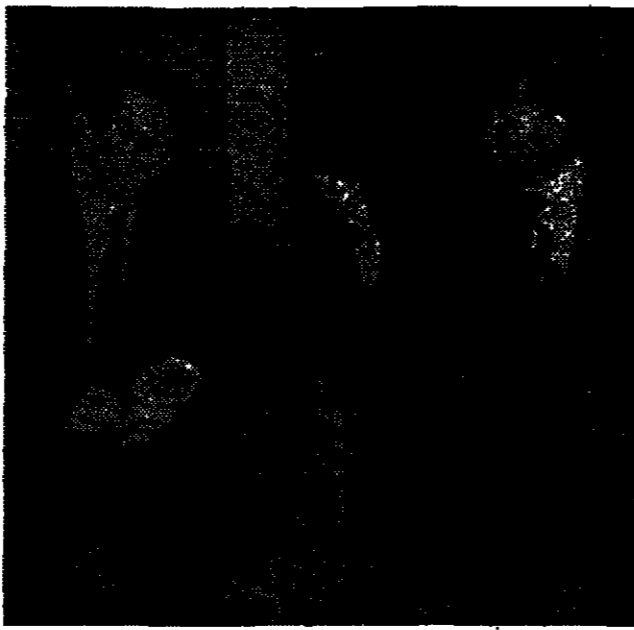
Theory 1. Egypt will slide towards a Khomeini-style state with awesome consequences for the delicate balance between Christians and Moslems in the society. This view has little support except among more gloomy libertarian intellectuals and Leftists.

Theory 2. That a Zia ul-Haq-type figure will emerge from the military to make common cause with certain moderate Islamic elements at the head of a quasi-Islamic state. This prediction has some adherents in Marxist circles.

Theory 3. That Egypt's democratic experiment will prove successful, that a solid national consensus will emerge to confront the country's problems and that President Mubarak is the right man to draw together disparate elements of Egyptian society for the task ahead. This has some support in liberal academic and journalistic circles.

Theory 4. That Egypt will muddle through as it has done for centuries, relying on good fortune and the good nature of its populace. This fuzzy theory is much loved by Western officials in their despatches home.

Theory 5. That Egypt has embarked on a long slide towards economic ruin under the weight of the population explosion and in the face of its lack of food security. This theory, regarded as too alarmist for some adherents among foreign observers.



Anwar Sadat (right) pictured in 1973 speaking to his then Vice President, Hosni Mubarak

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Theory 5. That Egypt has embarked on a long slide towards economic ruin under the weight of the population explosion and in the face of its lack of food security. This theory, regarded as too alarmist for some adherents among foreign observers.

The facts reflect badly on agricultural policy. In 1974, Egypt, which had been for centuries the granary of the Middle East, was still maintaining a net surplus of exports on its agricultural trade balance.

Less than a decade later, the country was importing more than 50 per cent of its food, including 75 per cent of its wheat requirements. Population increase is about 3 per cent and is accelerating. Increases in food production perhaps total 2 per cent annually.

The recent Egypt-Israel summit, which yielded no discernible benefits for Cairo, was a perfect example of a country being forced by its impoverishment into a course for which it had little enthusiasm.

US pressure, sometimes crudely applied, brought together two leaders who had little to say to each other. Mr Mubarak was in no position to make any commitment on behalf of fellow Arabs and Mr Shimon Peres, the Israeli Prime Minister, was heavily constrained by his coalition.

President Mubarak has been lecturing recent visitors on the achievements of his administration, notably in its attempt to reconstruct decaying cities. At the moment, it is likely that the Mubarak era will be best remembered for new roads, a new metro in Cairo, sewage projects and vastly improved communications.

But this new investment in infrastructure appears not yet to have touched the imagination of Egyptians trying daily to cope with rapidly rising prices and the prospect of further sharp increases in the cost of living. The government's most critical test is yet to come.

As a prominent figure on the Egyptian left said: "We can't go on like this for another five years." Or can they?

is seen at present as maintaining an uneasy balance between three competing elements in the society: The religious trend, the leftists and what is described as the *infithal* class—those who profited from the introduction of Egypt's "open door" policy in 1974. The struggle to balance these competing powerful interests appears to have contributed to administrative inertia.

Egypt is at present manoeuvring towards an arrangement with the International Monetary Fund to help it overcome its crushing debt burden which had reached, by mid-1986, according to the latest IMF report, some \$38.5bn, putting it in the same league of middle-to-large debtors as Venezuela and Indonesia.

In some Egyptian circles, including the Government, there appears an almost naive belief that an arrangement with the IMF under which it would provide about \$1bn in balance of payments support will somehow neutralise the country's many problems.

At best an IMF package will give Egypt some breathing space and allow it to make an orderly arrangement with its creditors. According to the latest IMF report, Egypt is billions of dollars in arrears on its debt service payments to its creditors which include the US, France and Spain.

The debt problem is merely one of a number of critical challenges facing the Government. Lack of food security is such that it is a constant surprise that fundamental reforms of the agricultural commodity pricing structure are not undertaken.

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As a prominent figure on the Egyptian left said: "We can't go on like this for another five years." Or can they?

IMF ponders support for balance of payments

By Tony Walker in Cairo

THE International Monetary Fund's board of directors is expected this week to recommend that detailed discussions be undertaken on Egypt's application for balance of payments support.

The IMF board is today due to consider Egypt's case for assistance as part of its annual Article IV consultations with member countries.

Senior Egyptian officials, including Mr Ali Negm, Governor of the Central Bank and Mr Kamal Gansour, the Planning Minister, have gone to the US for these crucial discussions.

Egypt, which is heavily in arrears to most of its creditors, is seeking some \$1bn (\$683m) in balance of payments support. The IMF is asking Egypt to adopt a number of substantial reforms in ergy pricing and in the management of its exchange rate.

The IMF wants Egypt to unify within one year its various rates of exchange, several of which bear little relation to the real value of the Egyptian pound. It is also asking Egypt to increase sharply energy prices which are well below world parity.

Egypt has proposed that it unify its tourist rate (£E1.55 to the US dollar) and open market rate (£E1.00 to the dollar) over 18 months. It is suggesting the abolition later of a third rate of £E0.70 to the dollar used to calculate the cost of strategic imports such as food.

The Government fears that if the low official rate of the Egyptian pound is eradicated too quickly the impact on the budget deficit would add substantially to inflationary pressures. A third lending requirement by the IMF is that Egypt liberalise interest rates.

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 6th October, 1986

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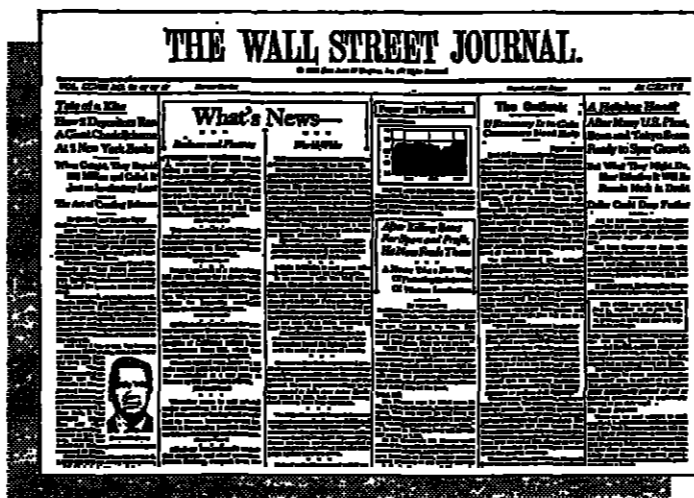
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OVERSEAS NEWS

# Oil price decline prompts Norway austerity budget

BY FAY GIESTER IN OSLO

AN austerity budget for 1987, reflecting the serious economic difficulties facing Norway after the oil price collapse, is being tabled today by the minority Labour Government.

Far tougher than the deficit budget presented last year by the previous Conservative coalition, it provides for a tiny surplus before losses transactions. Revenues are forecast at Nkr 247,810m (222,280m) and expenditures at Nkr 247,530m.

The news that the budget is in surplus—first revealed by Prime Minister Mrs Gro Harlem Brundtland in a TV debate on Friday evening—has dampened the recent heavy speculation against the Norwegian krone.

With a steep rise expected in the country's payments deficit—to a possible Nkr 48m, from a forecast Nkr 30m this year—and a surplus of Nkr 25bn in 1985—the budget aims to hold down consumer spending and stimulate the growth of the economy, reducing dependence on the oil sector.

GNP growth next year is forecast at 2½ per cent, compared with a rise of 4½ per cent from 1985 to 1986. If oil and shipping are excluded, the figures are 1½ per cent and 3½ per cent respectively.

Tax changes are to help halt a prolonged consumer spending spree, largely financed by bor-

# Singapore in hot water over tropical fish

By Steven Butler in Singapore

Asia's latest trade tangle with Washington broke into the open last week after the US Fish and Wildlife Service said it would contest a licence to export Singapore's fancy tail supplies, gouramis, or angel fish wiggling their tails past the noses of US Customs officials.

The ban on tropical aquarium fish imports from Singapore, where fish breeding is a \$45m (S14m) industry, stems from Singapore's Convention on International Trade in Endangered Species. Singapore government certification of the exported fish does not meet the requirements of the convention and that was not acceptable to the US Fish and Wildlife Service.

The US action, however, has piqued Singapore because on September 22 it had notified the convention secretary in Switzerland of its decision to accede to the agreement later this year.

The surprise imposition of the ban also threatens to lead to the death of thousands of dollars of fish in transit.

# Squabble over quotas certain at Opec talks

BY RICHARD JOHNS IN GENEVA

PROTRACTED AND bitter arguments over redistribution of production quotas is the only certain outcome of the Organisation of Petroleum Exporting Countries' ministerial conference starting here today.

Member states are divided and confused over whether to extend the agreement reached here early in August on limiting collective output of 17 of them to 14.8m barrels a day—Iraq having been exempted from the pact—or to negotiate a new sharing system.

They must also decide what increase in demand might allow a higher rate of overall production. Because of the surge in output in July and August as

the "price war" against non-member producers reached its climax the scope for any increase is now very limited, delegates acknowledged yesterday.

Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, frankly admitted the problem when he told reporters yesterday: "Everyone wants a higher quota."

It could take months rather than weeks to agree upon a formula given that all want a larger proportionate share.

Highlighting the problems facing Opec as it struggles to stabilise the market and reach the common objective of a price range of at least \$17-\$19 per

barrel as soon as possible, is the demand of Kuwait for a bigger share of total demand whatever the system which may or may not be adopted for allocating up the cake.

Both Saudi Arabia and Kuwait have made it absolutely clear that they want a new agreement giving them a bigger share of the cake. Their claim will be hotly contested by poorer member states.

Iran, which was responsible for the compromise two months ago making possible an increase in oil prices, has been campaigning in favour of an extension of the present interim agreement valid for September and October.

Mr Gholamreza Agazadeh, the Islamic Republic's Minister of Oil, is believed to have argued in favour of such a solution to Opec's problems when he visited Saudi Arabia and Kuwait last week.

His talks, which included both heads of state, were a remarkable phenomenon because Saudi Arabia and Kuwait have financially sustained Iraq's war effort against Iran.

assault on its oil export facilities which has severely reduced its shipments.

Following his visit Mr Agazadeh described the prospects for an Opec agreement as "completely bright."

Sheikh Yamani and Sheikh Ali Khalifa al Sabah, his Kuwait counterpart, have remained grimly silent about the exchanges.

Kuwait has been insistent that it will not tolerate any country exceeding its quota by even a single barrel. Never perhaps has the outcome of an Opec meeting been more unpredictable and its length subject to so much speculation.

## SHIPPING REPORT

# Hopes increase that tanker rates slide may be near end

BY TERRY DODSWORTH

HOPES THAT rates in the world tanker market were bottoming out began to strengthen in the shipping sector last week following a continued slide in tariffs in the wake of the recent Opec agreement on reduced crude oil production.

The depression in the oil trade was intensified by indications of reduced Iranian production since the Iraqi air attacks on Kharg Island last month. These are believed to

have cut Iranian output from around 1m barrels of oil a day to 500,000 b/d.

According to Galbraith's, the UK shipbroking company, a new low in rates was struck during the week with a contract by a Japanese oil company for a 210,000-ton cargo from the Gulf at Worldscale 25. In the medium size range, Panos fixed a 125,000-ton cargo to Delaware at Worldscale 35.

Elsewhere in the market,

rates were also under pressure from an oversupply of vessels. In spite of an increased volume of new business from West Africa, for example, charterers were able to pick up contracts for 130,000 tons to the US at between Worldscale 32½ and Worldscale 35.

In the cross Mediterranean trade, rates in the week were fixed at around Worldscale 40 to 45, and at 37½ on the longer

haul to North West Europe. For smaller 80,000 tonners, vessels went as low as Worldscale 55 for North West Europe and Worldscale 60 for cross Mediterranean.

North Sea business was similarly depressed, with only a minimum of enquiries and only a few deals. Trade in refined products was extremely thin last week, with only minimum loadings even for con-

tracted fittings. The pressure on prices was increased in the refined sector because of the higher availability of product carriers.

At these price levels, however, there is increasing opposition to continued operations from owners, and hence a growing suggestion that rates will have to stabilise or perhaps even increase over the near term.

# Swedish group wins US power plant order

BY KEVIN DONE IN STOCKHOLM

ASEA, the Swedish electrical engineering group, has made a breakthrough in the US power station market by winning its first order for a coal-fired power plant using its advanced pressurised fluidised bed combustion (PFBC) technology.

American Electric Power, the largest US producer of electricity from coal-fired plants, has ordered its first 75-Mw PFBC unit, to be built at its Tidd power station in Ohio.

It has investigated different coal combustion systems for several years and has co-operated with Asea in the development of the PFBC technology since 1976.

In addition Asea has won an order for a second PFBC plant from Spain's state-owned utility Endesa to be built at its Electron power station in the north-east of the country.

Together the two contracts are worth about SKr 700m (270m).

In both the US and Spain Asea is co-operating with Babcock and Wilcox of the UK. With PFBC technology coal is burned at lower temperature and under higher pressure than in traditional coal-fired power stations, giving 10 to 15 per cent lower fuel consumption and a lower level of sulphur and nitrogen oxide emissions.

# Indian ministers on a management course

BY JOHN ELLIOTT IN NEW DELHI

MR RAJIV GANDHI, Indian Prime Minister, has sent four of his senior ministers on a management course with top civil servants last week in an attempt to try to improve the running of his country's cumbersome government machine.

In the two years since he first boasted that his Government would "work faster," Mr Gandhi has been finding it increasingly difficult to have his ideas turned into practice and many of his programmes and plans have slipped behind schedule.

The problem is that ministers are trying to accelerate growth and management efficiency, but are having to work with politics, administrative methods and an ethos that belong to a different era, says Dr Francis Meneses, director of the Tata Management Training Centre in Poona where this week's course has been taking place.

Mr Gandhi's administration has been criticised for appearing uncertain in its decision making. India Today, the country's main current affairs magazine, last week said that the government which was supposed to work faster was gaining a reputation for "acting first and thinking later." It has also been criticised for losing some of its early drive and direction.

The administration's basic operational inefficiency was graphically demonstrated last Thursday when a myriad of specialist and supposedly highly trained security agencies tripped over each other as they failed to protect Mr Gandhi from an attack by a lone assassin at a memorial ground in New Delhi. Mr Gandhi escaped because the gunman misfired.

In his early days Mr Gandhi stressed the need for advanced computer technology to transform the administration and the economy. Two years later he returned to the management centre run by Tata, the country's most respected and largest private sector industrial empire, for help in improving administrators. On Saturday, he visited the management centre to review progress on the six day course which he himself commissioned and indicated he intends to ask all his ministers to undergo such training.

Dr Meneses describes the course as a "workshop" and says that he knows of no other similar exercises in India or abroad where ministers and civil servants have sat down together to learn.

Two of the minister present exemplify the new and the old in India. One of them is Mr Jagdish Tytler, in his 40s a politician of Mr Gandhi's generation. He is the Minister of Civil Aviation who is trying to merge India's two national airlines and who last week revamped the airlines' boards with part-time directors from the private sector, including Dr Meneses.

Mr Tytler reflects the impatience for change that characterises Mr Gandhi's approach, but his attempts at reform face problems with the civil service and airline bureaucracies.

The older minister and a more seasoned politician from Mr Gandhi's Congress I Party is Mr Narayan Datt Tiwari, 61, Minister for Industries. He is more adept than most in Mr Gandhi's cabinet at balancing votes for reform with the practical politics of operating a country which resists any change that upsets established hierarchies, centres of power and prestige, and opportunities for corruption.

Mr Tiwari's ministry runs the industrial controls which support the status quo of the Indian economy. Mr Gandhi has been trying to push through reforms but civil servants in Mr Tiwari's ministry have a reputation for blocking many proposed changes.

# BRITISH COAL. THE SHORT CUT TO LONG TERM STABILITY

Bowater's papermaking site in Kent is one of the largest in Europe. It is also a fine example of a company reaping the benefits of relying on British Coal for its energy needs.

The Kent mills produce a portfolio of papers ranging from quality gloss-coated grades through computer and business to towelling and packaging. In the process, the company consumes around 250,000 tonnes of coal a year.

"Paper is a very competitive business facing intense competition from overseas" says Ted Drake, Purchasing Manager - Supplies. "And energy is a major cost. Oil has a history of volatile pricing and even though costs look attractive at the moment, it's anybody's guess what will happen in the next few months. On the other hand, prospects for coal remain excellent - based on stable, competitive pricing and security of supply."

Bowaters, like many other forward-thinking companies have chosen British Coal when it comes to an important investment in the future.

Loans at favourable terms (including deferred repayments) are also available from the European Coal and Steel Community.

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Industrial requirements can be met from a comprehensive range of packaged or purpose designed units with a variety of boiler and furnace types and ratings. Modern coal plant is fully automatic with completely enclosed handling - a concept that meets both the economic and aesthetic needs of the UK's leading industrial companies.

A final word from Malcolm Edwards, British Coal's Commercial Director: "No other source of energy can match British Coal's supply and pricing profile. The Government Grant Scheme, which isn't due to end until mid-1987, can make converting to coal one of the soundest investments your company has ever made. The time to talk is now."

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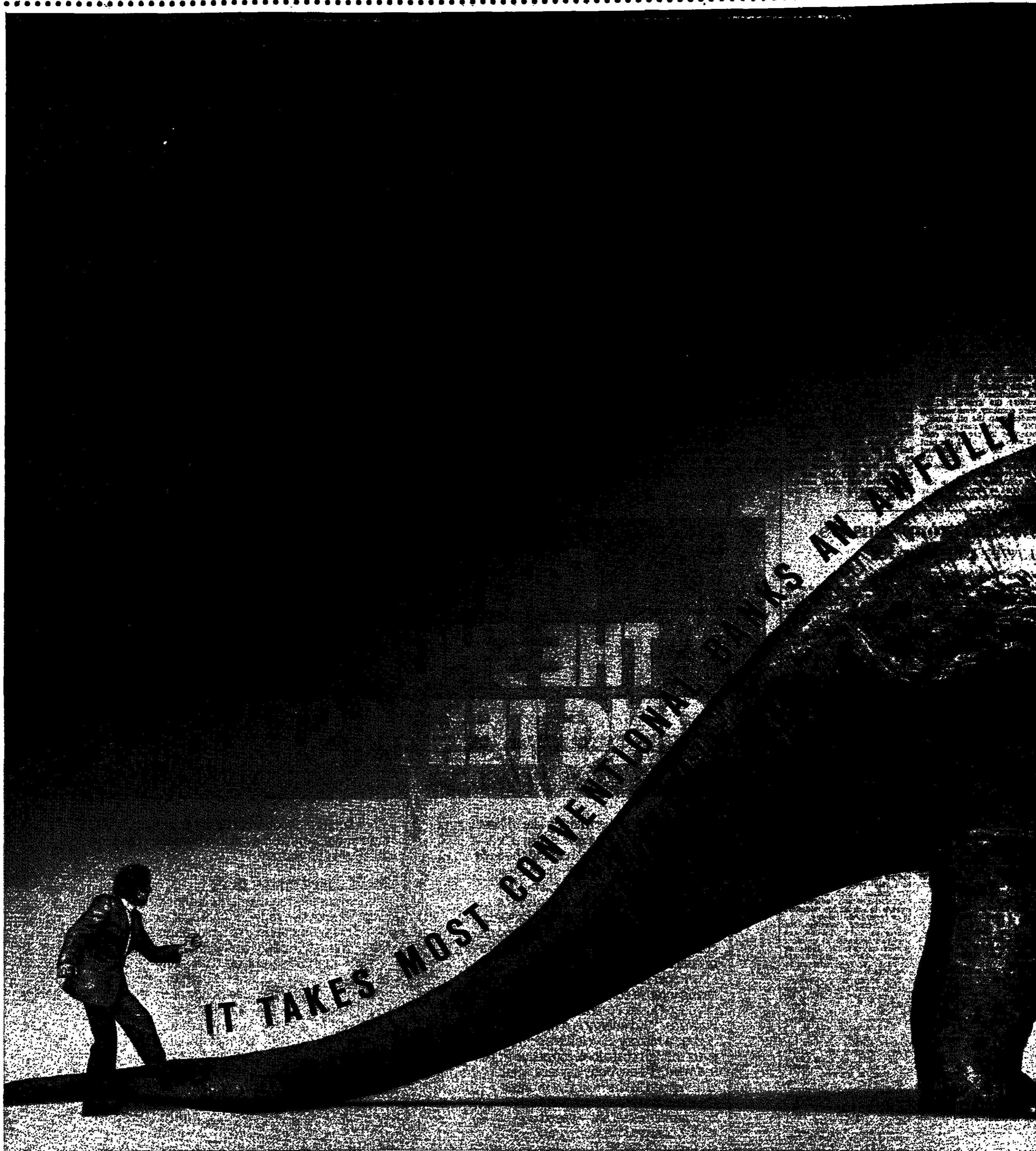
A Government Grant Scheme currently supports conversion to coal by providing up to 25% of the eligible capital costs.

**British COAL NOW IS THE TIME TO CONVERT TO BRITISH COAL**

## World Economic Indicators

FOREIGN EXCHANGE RESERVES (US\$m)				
	July '86	June '86	May '86	July '85
US	14,147	15,229	14,320	7,952
Japan	33,778	29,459	28,197	23,787
W. Germany	39,734	38,955	37,732	35,937
UK	11,676	11,497	11,172	6,110
France	19,064	17,326	17,326	13,525
Belgium	4,857	4,834	5,222	4,051
Netherlands	10,238	9,333	9,154	8,050
FRANCE				
	June '86	May '86	Apr. '86	June '85
France	32,084	29,510	29,391	21,485

Source: IMF



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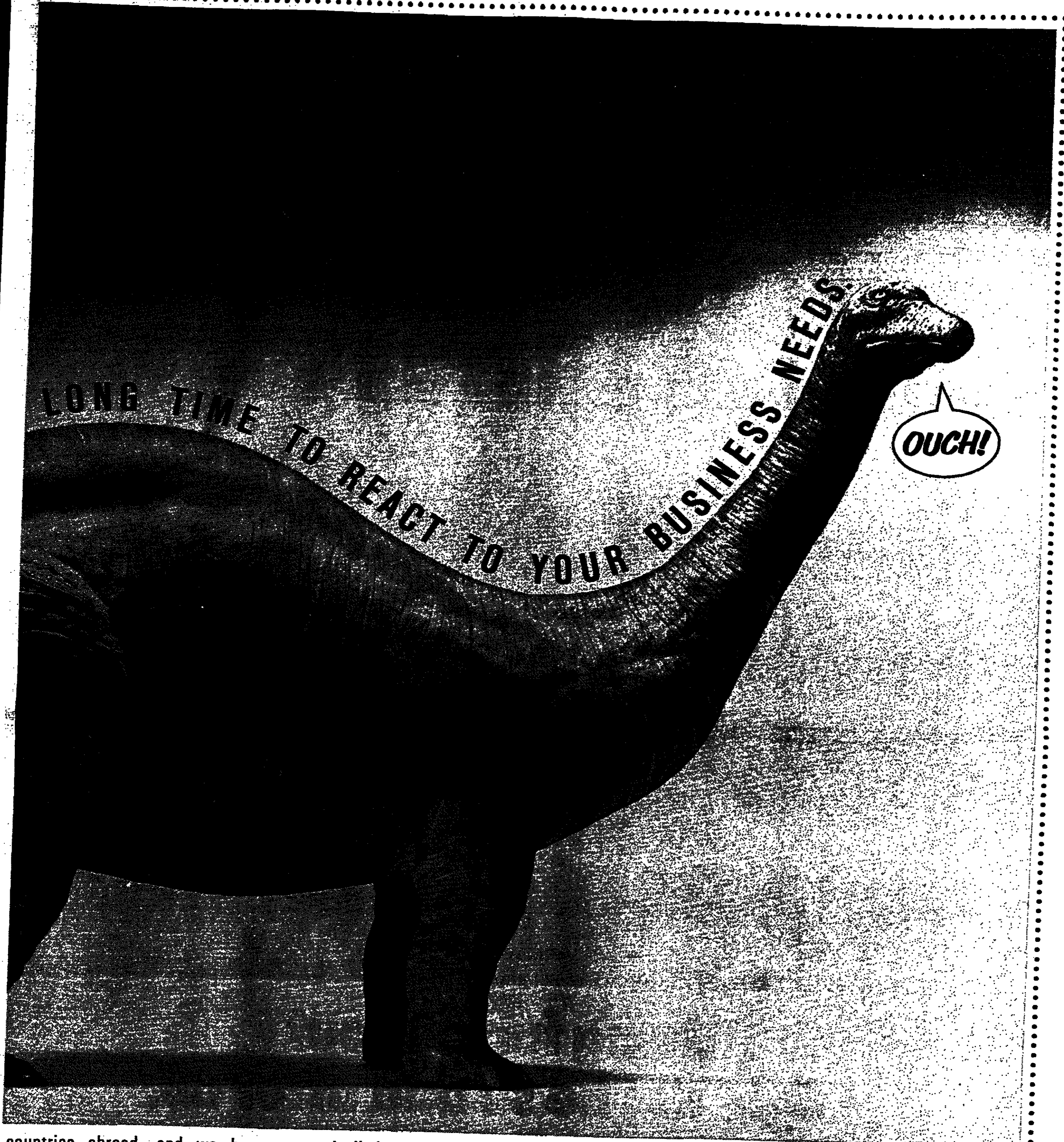
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## UK NEWS

## Takeover Panel relaxes market-making rules

BY BARRY RILEY

THE TAKEOVER Panel is to create new categories of exempt market makers and portfolio managers in a move to adjust its code to reflect the new conditions which will apply to stock market trading in London after the "Big Bang" on October 27.

The new, broadly based multi-service financial organisations will, subject to certain conditions, be released from the "concert party" rules which would have otherwise applied to them when they acted as advisers to companies involved in takeover bids.

Exemption will be granted, however, only if the new groups can satisfy the panel that their market making and portfolio management businesses will be operated entirely separately from the corporate finance departments which advise companies.

The Panel, an independent body which devises and administers a voluntary code of behaviour by participants in takeover bids, has for many years laid down strict "concert party" rules. These provide that parties acting together must meet the conditions applying to

single bidders, for instance that share purchases or sales must be disclosed, and that purchases at a higher price may trigger a mandatory higher offer to all shareholders.

Until now, merchant banks have not been allowed to buy and integrate Stock Exchange market-making activities, but from October 27 full integration will be possible. Under previous rules, these market makers would have been treated as acting in concert with their associated corporate finance arms, and their ability to make markets would have been restricted.

Already, fund management subsidiaries acting on a discretionary basis for clients such as pension funds are treated as concert parties, and are required to disclose any dealings during the course of a takeover bid in which their parent banks are involved. The panel has now accepted, however, that in certain circumstances this may be unfair to the investment clients.

Accordingly, both these areas of conflicting interests will be tackled in a consistent way by granting ex-

empt status in suitable cases. In granting exemption, the panel will be guided by a number of general criteria for independence of operation listed by the Council for the Securities Industry (a body now superseded by the Securities and Investments Board) in a discussion paper called *Conflicts of Interest* which was published in January 1985. The panel emphasises that it will interpret these guidelines flexibly.

Mr John Walker-Haworth, director general of the Takeover Panel, said that only about 20 groups would be likely candidates for exempt status.

Even after the granting of exempt status, market makers and investment managers will still be subject to certain restrictions.

Offeror companies must not deal as a principal with a connected exempt market maker, and the latter must not assist securities to an offer before it becomes unconditional, or vote relevant securities in the context of an actual or possible takeover.

## REPLACEMENT OF PAPER-BASED PROCEDURES A STEP CLOSER

# Electronic trade language agreed

BY ALAN CAINE

THE USE of electronic messages between computers to replace paper documentation in international trade became closer last week when trading powers, including the US, Europe and the USSR agreed a standard language for trade data interchange.

The agreement follows 10 months development work by a team of experts from Europe and North America under the sponsorship of the United Nations. It is seen as a breakthrough in attempts to simplify and lower the cost of international trade.

The UN estimates that paper-based trade procedures cost importers and exporters about 7 per cent of the value of the goods shipped. Electronic messages based on the new, standard international language will render many of these procedures obsolete.

The agreement, made last week in Geneva, involved representatives from Belgium, Canada, Federal Republic of Germany, France, The Netherlands, Poland, Sweden, the UK, and the US. Representatives from the Commission of the European Communities and the International Air Transport Association

were also represented on the group. Japanese trade representatives have already invited group members to Japan to discuss the implications further.

Computer-based trading messaging (more commonly known as Electronic Data Interchange or EDI) is already used extensively in the US where it involves some 6,000 companies and the UK where 400 companies regularly send electronic messages in lieu of paper documentation.

Typical examples include orders and invoices sent between a retail stores chain and its suppliers or a

motor manufacturer and its retailers. The extension of EDI to international trade has been delayed by a lack of common messaging standards which would enable a computer in one country to talk to a computer in another.

The banking world has already developed such a facility through the Swift financial messaging service. Last week's agreement in Geneva brings the promise that international EDI could be a reality within two years.

The UN group is now at work finalising the first of the standard message formats.

## Fears over birth rate decline dismissed

By George Graham

FEARS THAT Britain faces a rapid decline in the size of its population have been dismissed by a leading population expert.

The number of births per year has fallen from 1m in the 1960s to only 830,000 in 1977, Professor William Brass, director of the centre for population studies at the London School of Hygiene, said last week, but there is little evidence that the UK faces a "right from childbearing" which would lead to a significant fall in the size of the population and an imbalance in the age structure.

Prof Brass said that similar fears had been voiced in the 1920s when total fertility - the average number of children born per woman - had fallen to 1.7, the same level it has reached on the most recent data. The fears had then proved unfounded as births soared after 1945, he said.

Other fertility indicators have been less volatile than this measure of total fertility, he said.

## Big Bang 'bloodbath' fear for securities

BY NICK BUNKER

HARSH competition after this month's Big Bang stock market reforms may kill off some London securities businesses, according to one of the City's top economists.

Mr Christopher Johnson, Lloyds Bank's chief economic adviser, says it is now "almost taken for granted" that there will be a post-Big Bang "bloodbath" in the UK's securities

industry, posing a challenge for supervisors.

"Some participants may retire hurt or disappear, particularly if the Big Bang coincides with bear markets," he writes in this month's edition of the bank's economic bulletin.

His warning comes three weeks before the Stock Exchange is due to

abolish fixed commissions and introduce dual capacity trading by member businesses, ending the long-standing separation between brokers and jobbers.

By admitting outside financial institutions to membership the Stock Exchange has given British banks a major new source of profits from

securities trading, but there are "new risks attached."

"With traditional high margins being competed down, it is impossible to see how the UK financial market can provide a sufficient income to yield a profit to all the British and foreign competitors who are crowding into the City," Mr Johnson writes.

## The BMW 5 Series

# Living further out might not be so bad after all.

That's it. Work's over for the day. Stress has been filed away in the bottom drawer. You can take off your jacket, loosen your tie, and look forward to going home. A 10 kilometre journey, a mere stone's throw.

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make a little detour? Just a quick 20 kilometres through the soothing calm of the countryside.

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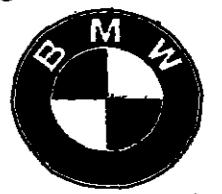
Even the intrusive clamouring of the country road's cobbled surface is effortlessly swallowed up by the suspension. Before you, a tempting stretch of

motorway and the unique, driver-minded BMW cockpit. No problems. Just clear information.

And while you're relaxing in your comfortable seat, you're totally aware of the classic 5 Series lines outside. You then turn into the exit road. The detour was once again too short, and you've left that special timeless feeling behind you, back on the road.

You promise that next time you're going to call it a day a bit earlier. At the office, that is.

Perhaps you too should take that trip down to your nearest BMW dealer and find out just how much fun you can have with the 520i.



The ultimate driving machine





UK NEWS

Ulster power industry cuts dependence on British Coal supplies

BY MAURICE SAMUELSON

BRITISH COAL, which used to supply 500,000 tonnes of fuel a year to power stations in Northern Ireland, has been frozen out of that market for the past six months and when it resumes regular supplies shortly they are likely to be at a far lower level.

The standstill in shipments from Britain to Northern Ireland is the latest evidence of how seriously British Coal has been hurt by the drop in the international oil price and by the availability of far cheaper coal in other parts of the world.

Earlier this year, the Scottish electricity industry, which also has a significant tranche of oil-fired and nuclear capacity, cut the volume of its orders from British Coal and, like the Central Electricity Generating Board in England and Wales, succeeded in forcing down British Coal's prices.

Under a new Ulster agreement to be announced shortly, British Coal has not only cut its prices to the Northern Ireland Electricity Service (NIES) but may also have to reduce its shipments to about 300,000 tonnes. Ulster's coal will come via the port of Ayr from low-cost open-cast pits in Scotland.

Since last April, (NIES) has been trying to demonstrate its independence of British Coal by maximising the use of its oil stations, which account for 90 per cent of its present capacity, and by buying its coal from other sources, including Colombia, the US and China.

The foreign coal is believed to have cost the NIES between £30 and £40 a tonne, up to 20 per cent cheaper than from British Coal. It was also reportedly offered coal from Chile at £24 a tonne, rivaling prices of cheap South African coal, which are further depressed because of political factors.

British Coal denies that it was forced to drop its prices by Ulster's freeze, and officials say that the terms of the new agreement were available throughout the summer.

It also remains highly optimistic about future sales in Northern Ireland, both to the electricity industry and to the domestic heating market. Last year, it won a contract to supply Scottish coal to Kilroot power station, a large half-completed oil-fired plant, part of which is being converted to dual-firing.

Further conversion of Kilroot would give it an additional 450 MW of coal-fired capacity, which British Coal is keen to supply on long-term contracts from the Scottish coalfield.

Haslam wants one union for miners

BY CHARLES LEADBEATER

SIR ROBERT HASLAM, Chairman of British Coal, believes the prospects for the coal industry would improve considerably if there were a single union for production workers, or at least a forum where the National Union of Mineworkers and the breakaway Union of Democratic Mineworkers drew up joint claims.

He believes greater coordination between the unions will be out of the question under their current leaderships. Although British Coal is determined to treat the two even-handedly, Sir Robert admits the emergence of the UDM has created "an industrial relations minefield."

Sir Robert's remarks come in a wide-ranging interview on the industrial relations outlook in which he revealed he was in favour of overhauling the pay incentive scheme, long-term pay deals, and a more active approach to day-to-day management.

On the complications caused by dealing with two production unions, Sir Robert says: "Clearly, one would like to deal ideally with one union. We had one union, now we have two, that creates a complication, particularly because there is no way we will be able to negotiate with them together as long as personalities remain as they are."

He says British Coal is negotiating new procedures with the NUM and the UDM to ensure that in pits where either has a majority it will remain the recognised union for some time. Sir Robert says he hopes this will make collective bargaining more stable and end competition for members between the two unions.

British Coal will deal with the unions in parallel, and make them even-handed offers, says Sir Robert. "We have to be even handed in what we offer but the rate at which that is taken up is demonstrably dependent on the union concerned. The UDM is ready to embrace new ideas and concepts, it moves more quickly to support our objectives and as a result it appears more progressive."

He says the record productivity levels achieved in the last two weeks cast doubt on union claims of low morale and rising unrest among miners. Sir Robert is keen for open dialogue with the unions.

However, in a clear warning to Mr Arthur Scargill, the NUM's leader, he says: "As yet there is no one I have not been able to trade with. But you have to be sure at the end of the day that the people you are talking to have the success of the industry and the well-being of the people at heart. If they are motivated by entirely different things then there is no way you will be able to get this thing together."

Sir Robert praises the growth of direct communications by management with workers and the more assertive management style which emerged from the strike. "It is not macho management," he says. "But management has to make more decisions on their own rather than via negotiation. That is just ensuring British Coal is no different from any other organisation."

On the coming pay round, Sir Robert says he is in favour of the long-term pay deal proposed by the UDM. He says British Coal cannot afford an increase anywhere near the going rate without considerable improvement in productivity. British Coal intends to gradually give local bargaining and flexible incentive systems a much larger role in pay determination.

Property returns 'fail to match equity market'

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

INVESTMENT in commercial property has failed to produce the returns available from UK or foreign equities, according to the WM property performance measurement service.

In the last financial year, the average return on property in portfolios held by pension funds, insurance companies and investment trusts was 7 per cent, compared with 37.2 per cent from UK equities and 31.8 per cent from foreign equities.

WM, now an independent company but once the computer service of Wood Mackenzie, the stockbrokers, analysed 55 portfolios with assets of around £7bn.

Since the late 1970s, pension funds have nearly halved their property holdings. On WM comparisons, property between March 1978 and March 1986 was giving an average return per year of 11 per cent against 13 per cent for cash deposits.

Although, over that period, the FT-Actuaries property shares index rose from 94.97 to 72.55, actual return on investment was less than half that coming from UK equities. The best returns have come from retail property

Why should a Japanese businessman who lives and works halfway round the world in Atsugi, a suburb south-west of Tokyo, know anything about a town set in the heart of rural Shropshire?

Well, Mr Kamimoto isn't just any old Japanese businessman. He's a director of Ricoh - the world's largest copier manufacturer.

(Perhaps you've also heard of their cameras and word processors, but that's another story.)

And he knows about Telford because that's where his company chose to open a factory that serves all of Europe.

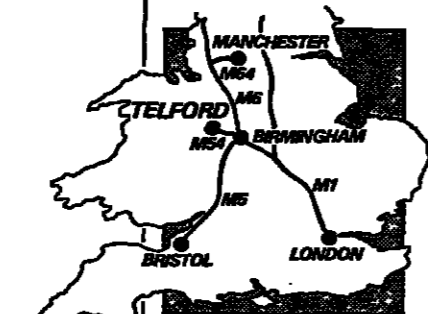
If you're thinking about moving your business you might find it well worth your while to see what tempted Ricoh to Telford.

To begin with, Telford offered Ricoh a location close to the heart of Britain's transport network.

The M54 links the town to the national motorway system giving Ricoh products easy access to the Channel Ports. Birmingham, with its International Airport, is only forty minutes away by road. And over two thirds of Britain's population can be reached within four hours by heavy goods vehicle.



ALTHOUGH HE'S 6,200 MILES AWAY MR KAMIMOTO KNOWS EXACTLY WHERE TELFORD IS. SHOULDN'T YOU?



The site itself also proved hard to resist. Forty-five acres of prime land were set aside as a campus site for Ricoh in Telford's Enterprise Zone alongside the M54. It's an area surrounded by beautiful Shropshire countryside and with plenty of room for growth.

But what finally swung the decision of Mr Kamimoto and his colleagues in Telford's favour, was the people of Telford themselves. For as well as an adaptable, enthusiastic local workforce, Ricoh found a Development Corporation eager to help in every way possible.

Telford Development Corporation not only located the site that best suited Ricoh's needs, they also helped design the factory. And once the design had been approved, they supervised its construction.

They acted as consultants in dealings with the local authorities and the government. They advised as to what grants and allowances were available. They even helped in recruiting a local workforce.

Everything, in fact, to make Ricoh's move to Telford as smooth as possible.

And if you think all this was done just to attract overseas investment, then you'd be wrong. Because what Telford Development Corporation have done for the Japanese, they'll be just as happy to do for you.

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# APPOINTMENTS

# THE WEEK IN THE COURTS

## Promotion to parent board at Racal

Mr Philip Cleveland has joined the board of RACAL ELECTRONICS. He also becomes chairman of Racal-Chubb and continues as managing director, a post he has held since the acquisition of Chubb and Spence in October 1984.

Mr P. A. M. Curry has been appointed a non-executive director of GEORGE WIMPEY. He is chairman and joint chief executive of Unitedch. Mr H. P. Ferris, an executive director of George Wimpey Inc, has resigned to pursue other interests.

Mr John Craven, who has been a director of SOCIAL GROUP since 1982, has been appointed deputy chairman. Mr Craven has been vice-chairman of Warburg & Co, chief executive of Credit Suisse First Boston Bank in Singapore, and is currently chairman of Phoenix Securities.

Mr Winston Nicholls has joined the board of WORMWOLD FIRE SYSTEMS as deputy chairman, after 17 years with the company's Australian operations. Peter Soper, joint managing director of Anglo Merchandising Operations, Mr Peter Jones has been appointed general manager of Wormwold operations division.

Mr Patrick Perry, formerly chief manager of BARCLAYS BANK in Singapore, has been appointed a deputy manager of the bank and returns to London.

HERRY GROUP has appointed Mr Peter G. Burgess as managing director of W. H. H. Group subsidiary responsible for Ford and GM dealerships.

Mr R. G. Davison has joined the board and become chairman of JOHN PARKERIDGE. Mr Davison's post will be a non-executive role concerned primarily with future expansion, developing strategies and corporate planning. He will retain his position as a director of various other companies including the Midlands-based merchant bank. He was chairman and managing director of Foster Brothers.

Mr Michael Barton, chief accountant and company secretary at A & S SECURITY ELECTRONICS, has been appointed company director. He remains company secretary.

Mr Malcolm White, Mr Keith Mills and Mr Michael Spry have been appointed to the board of GUINNESS MASH HOLDINGS. They are respectively head of banking in Guinness MASH and Co, senior vice-president of Guinness MASH Capital Corporation in the US, Guinness MASH Holdings' chief financial officer for Guinness MASH and Co, merchant bankers, and all the securities dealing, asset management and investment activities of the Guinness Post Group. Mr Robert Philipson Stow, a director of Henderson Crosthwaite rand of Guinness MASH and Co, is to be a non-executive director of Guinness MASH Holdings Group.

Mr Richard T. Devane has been named a vice-president of RAIN AND CO, a management technol-

ogy firm based in Boston, Mass. He is based in London.

Mr W. W. C. Syson, chief manager of the BANK OF SCOTLAND'S head office banking department has been appointed the status of assistant general manager while continuing a chief manager there.

INTERNATIONAL BUSINESS COMMUNICATIONS (GLOBE INGS) has appointed Mr Peter Nigby as financial director. He was financial director of Stuart Publications, a division of IEG has also appointed Mrs Janet Peach as company secretary.

Mr Paul Dawson has been appointed financial director of the ARDYS INVESTMENTS. He was with IPO Management where he was financial director.

Mr David Richards has been appointed financial director of the MONDOLLES AND MERGERS COMMISSION from October 1. Mr Neil Salway has also been appointed for a three year term as a part-time member. Mr Richards is a senior partner in Deloitte, Haskins and Sells Chartered Accountants until 1987. Mr Salway was managing director and then deputy chairman of J. Lyons and Co, a director of Allied-Lyons until his resignation in 1981; he is now a consultant to Lyons.

TCB, a wholly-owned subsidiary of First National City Corporation, has appointed Mr Alan Burgess as managing director and Mr Michael Carrick as a director. Mr Peter Gordon, managing director of TSB, becomes a director of SVENSKA HANDELSBANKEN from November 1.

Mr John R. Roberts, chief executive of the British Aerospace Group has been appointed to the board of BTR INDUSTRIES.

TURNER & NEWALL has appointed Mr Colin Bell, managing director of its subsidiary Cooper A.P. Pittman, Mr Tony Moore has been appointed managing director of EAC Engineering Materials, another BTR subsidiary, in succession to Mr Bell.

HACKER & YOUNG has appointed Mr Frank Bagnall as senior director and managing partner. These appointments follow the recent death of Mr Stuart Young, the firm's chairman and managing director. Mr Bagnall has been responsible for the financial advisory services.

ROYCE McCANN has appointed Mr Peter Long as managing director of its Belfast Agency, RFA McCann. He was creative director of Armstrong Long.

Mr Richard Wilson has been appointed a director of ASSOCIATED LAMBS & GEORGE SHANK INSTITUTIONAL EQUITIES, responsible for further developing European coverage.

with the huge frauds that have been troubling the City in recent years, and is even less to be seen to re-establish the erstwhile confidence in City institutions, positive change is on the way. The Home Secretary's call to combat crime and safeguard the probity of financial institutions will be reflected in a Criminal Justice Bill in the new session of parliament.

## Government acts to pursue the profits of crime

A COMMON complaint about the English penal system is that it overly concerns itself with the punishment and treatment of offenders while shamefully neglecting the needs of the victims of crime. Restitution and compensation for the offenders have, it is true, figured in the law's armoury since the days of Hammurabi, but they have been unimpressive and unimpressively unimpressive. Reparation to the victim does not appear as a distinctive feature of the penal code.

In recent years, there has been a perceptible mood of change. The legislature has tightened the rules relating to restitution and compensation, and has encouraged the courts to make wider use of their powers. Victim support schemes of practical help have been spawned under the aegis of voluntary bodies, and judicially supported out of public funds. Their development, however, has mostly been directed towards assisting victims of crimes of violence, making them more aware of their ability to claim compensation from the Criminal Injuries Compensation Board.

Victims of large-scale frauds have been left very much to their own devices. Whether the victim was a private individual, a corporate body or a department of state, such as the Inland Revenue, the law provided little direct assistance in the recovery of the profits of crime.

Now that the Government is displaying reluctance in dealing

### The profits made by drug traffickers have prompted the Government into devising a system of confiscating the proceeds of crime. Whether the response is appropriate is the subject of acute debate.

Law Society's proposal and the ensuing legislation were controversially introduced. Civil bankruptcy, which is entirely dependent on proof of insolvency, was being used to gather assets of offenders, rich or poor, solvent or insolvent, to further objectives unconnected with the distribution of those assets among the offenders' creditors.

The 1885 Insolvency Act, which combined the two branches of insolvency law—individual bankruptcy and company winding-up—made some jurisprudential sense. But the proponents of criminal bankruptcy nevertheless proclaimed that it at least possessed the virtue of working in practice.

Six years after its introduction, criminal bankruptcy had already become a non-event. In its report in 1973, the Advisory Council on the Penal System said that "criminal bankruptcy in its short experimental phase has not worked well."

The key to the successful operation of criminal bankruptcy is the co-operation of the offender. Where the offender is imprisoned for a long time, operation was found to be almost totally lacking. The Insol-

ventary Service achieved few returns for victims, while being lumbered with an additional workload that was justifiable only if the returns were impressive, and they were not.

The main thrust of the act is to introduce a mandatory procedure whereby a person convicted of one or more drug trafficking offences may be subjected to a confiscation order at the instance of the trial court.

The act is a potent response to an activity which is seen as a grave social evil. Whether that response is appropriate or even wise is the subject of acute debate throughout the democratic world.

The act has a variety of provisions that are startling and even draconian. There is a new criminal offence of "laundering" illegal monies. Any person who facilitates another person's retention, control or investment of the proceeds of drug trafficking commits an offence. The maximum penalty is 14 years' imprisonment.

Another offence is committed by a person who knowingly or suspecting or having reasonable grounds to suspect an investigation into drug trafficking is

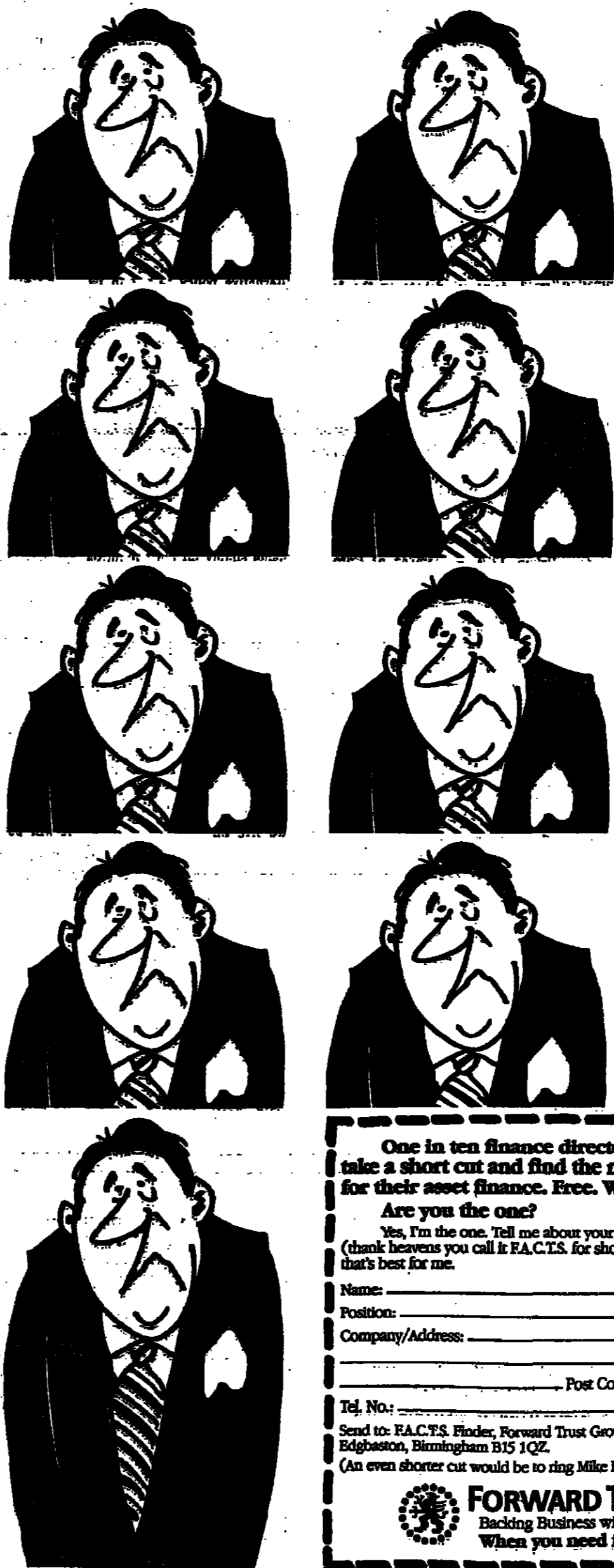
taking place, makes any disclosure which is likely to prejudice investigation. As with "laundering," the special defences open to an accused place the burden of proof on the defendant.

Some cherished principles of English criminal justice have gone by the board in this swift enactment to combat drug trafficking. The presumption of innocence, the principle of a criminal intent for serious offences, and the principle that offenders should be dealt with only for the offence(s) before the court are all casualties under the act in its fierce attempt to recoup the vast sums made out of drug trafficking.

There are signs that these same provisions will appear in the general legislation on fraud that is to supersede criminal bankruptcy by a system of confiscation.

Drug trafficking constitutes such a menace to society that few years will be shed for the traffickers that are caught by the new laws. But is such an approach appropriate to all the perpetrators of large scale frauds? The pursuit of the profits of crime by freezing assets and seizing profits on conviction is one thing. The method by which those commendable aims are achieved, plus other powers in law enforcement, may be altogether another question. Swingeing powers are sometimes counter-productive.

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### ISSUES OF GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created on 2nd October 1986, and has issued to the Bank, additional amounts of indicated of each of the Stock issues being:

£200 million 10 per cent Treasury Convertible Stock, 1990	25th October 1986	25th October
£200 million 8 per cent Treasury Stock, 2000	25th October 1986	25th October
£200 million 9 per cent Treasury Stock, 2000	25th October 1986	25th October

The price paid by the Bank on issue was in each case the middle market closing price of the relevant Stock on 3rd October 1986 as certified by the Government Broker.

In addition, Her Majesty's Treasury has created on 2nd October 1986, and has issued to the Bank, additional amounts of indicated of each of the Stock issues being:

£200 million 10 per cent Treasury Convertible Stock, 1990	25th October 1986	25th October
£200 million 8 per cent Treasury Stock, 2000	25th October 1986	25th October
£200 million 9 per cent Treasury Stock, 2000	25th October 1986	25th October

In each case, the amount issued on 2nd October 1986 represents a further tranche of the relevant Stock, making in all respects pari passu with the Stock and subject to the terms and conditions applicable to the Stock, and subject to the provisions contained in the prospectus of the relevant Stock. The prospectus for Capital Gains Tax are available below.

Application has been made to the Council of The Stock Exchange for each further tranche of Stock to be admitted to the Official List.

Copies of the prospectuses for 10 per cent Treasury Convertible Stock, 1990 (dated 1st October 1986), 8 per cent Treasury Stock, 2000 (dated 1st October 1986) and 9 per cent Treasury Stock, 2000 (dated 1st October 1986) may be obtained at the Bank of England, New Street, Victoria Square, London, EC4M 3AA. The Stock is available at par, and interest is payable half-yearly on the dates shown below:	Interest payable date	Interest payable date
10 per cent Treasury Convertible Stock, 1990	25th October 1986	25th October
8 per cent Treasury Stock, 2000	25th October 1986	25th October
9 per cent Treasury Stock, 2000	25th October 1986	25th October

The further tranche of 10 per cent Treasury Convertible Stock, 1990 has been issued on an equalised basis and will not rank for the interest payments due on 25th October 1986 on the existing Stock. The further tranche of 8 per cent Treasury Stock, 2000 and 9 per cent Treasury Stock, 2000 will rank for a 6 1/2 per cent interest on the past interest payments due applicable to the relevant Stock. Official dealings in the Stocks on The Stock Exchange are suspended in accordance on Monday, 6th October 1986.

10 per cent Treasury Convertible Stock, 1990 and 8 per cent Treasury Stock, 2000 are issued in accordance with the terms of the prospectus of the relevant Stock, and are subject to the provisions of the current legislation relating to the issue of such securities, and to the provisions of the prospectus of the relevant Stock.

Government statement

Attention is drawn to the statement issued by Her Majesty's Treasury on 25th May 1985 which explained that, in the interests of the orderly conduct of the money market, Her Majesty's Treasury may, from time to time, decide to issue Treasury Stock, and that such issues may be subject to the provisions of the prospectus of the relevant Stock, and that such issues may be subject to the provisions of the prospectus of the relevant Stock.

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INTERVIEW

# Politics sans frontières

Quentin Peel meets Jacques Delors, French Socialist and now a vigorous president of the European Commission

MR JACQUES DELORS, the president of the European Commission, makes no secret of the fact that he is frequently a frustrated man.

"Not discouraged," he insists, "for it takes a great deal to make me feel discouraged, but certainly frustrated."

The European Community, whose bureaucracy he heads from the 18th floor of the Berlaymont building in Brussels, is facing critical challenges in the near future, he believes. But the continual search for compromise solutions during the 12 member states is in danger of blunting any clear response.

Mr Delors arrived in Brussels 20 months ago with the remarkable reputation of having been a popular Finance Minister in France—almost a contradiction in terms. He was a social democrat at the head of a largely-conservative Commission, a one-time central banker with strong trade union links.

"I believe I have always been someone who put new ideas on the table," he says. "That is how I am known in France. What is striking here is that, when one gives a push with a

new idea which is recognised as being valid, the obstacles to carrying it out are much greater than in national politics.

"You get a new idea, usually endorsed by the heads of government at the European Council, which falls back very quickly into the cemetery of abandoned summit resolutions—doubtless the greatest legislative cemetery in the world. When you get to putting the idea into effect, it has already been condemned to death."

What worries Jacques Delors—what he says is "perhaps my greatest preoccupation"—is what he describes as the lack of "elan," of real momentum, in the Community.

"If I was 20 years old, I would have more hope. But now, the thought that I might die one day without seeing some momentum in Europe, that would give me great pain. I came here to try and prevent that."

To some extent, however, he believes the sluggishness, the lack of decision-taking and national hickering is simply what is happening front-stage. Behind the curtain something is really stirring. "The great market is being brought about, little by little."

Mr Delors can on occasion wax embarrassingly emotional, and in the next breath prove coolly analytical about the economic underpinning and prospects for European industry. It is a mixture which somehow flows easily in his native French, but translates with difficulty into English.

He is approaching the halfway stage in his term of office—his appointment for the next two years must be endorsed at the London summit in December—and believes that a formidable array of challenges has to be faced by the 12 member states in that period.

The perennial budget crises of the EEC will come to a head next year, when a decision must be taken on long-term financing—the opportunity for a fundamental debate on the future shape and direction of the Community, Mr Delors says. It must go hand in hand with reform of the Common Agricultural Policy, and a big effort to speed up the scrapping of internal trade barriers to a genuine Common Market.

Two years ago, before he arrived in Brussels, he spelt out his concern at the danger of a North-South divide, and of West German disaffection for its role as paymaster-general, as two crucial challenges for his Presidency. Are they not even more acute today?

"Yes, those risks are all the greater as we advance, as we go

forward. If the Community were not making progress, the tension would seem less.

"That is why next year we will not be able to avoid a long and very necessary debate. The lack of own resources (EEC budget finance) is only the symptom, not the real cause of the problem. The root of the problem is to decide just where we want to go as a Community of 12.

"The duty of the Commission is to prepare for this confrontation, so that it does not turn into a crisis.

"West Germany's apparent loss of commitment is also a real concern: "It is true that the Germans give the impression of being less interested, less concerned in building Europe, but they do not appear to have any alternative policy to put in its place. How should we react, seeing that Chancellor Kohl does everything he can to press the European case in Germany?"

"I think we must take into account the new Germany. We cannot make Germany move simply from a sense of guilt which is 40 years old. It is a great people. It is the most prosperous economy in Europe.

"What I am trying to do is convince them that Europe is their project."

West Germany and the UK are the two member states most determined to keep a strict lid on Community spending, for which the finance is certain to run out again next year.

Mr Delors refuses to pin the blame simply on the two-thirds of the budget devoted to the Common Agricultural Policy, leaving precious little room for new policies in fields like new technology or job creation schemes financed by the social and regional funds.

"That is a very English view," he insists. "It is a caricature we must get rid of."

The Community must, he agrees, give real evidence to the contrary. "In the first place, that the money given to the Community is properly spent."

"Secondly, the agricultural policy must be reformed, not just because it represents two-thirds of the Community budget, but above all because it is not adapted to the world we live in."

Thirdly, we must show that it is possible in the Community to contribute in a realistic manner to the prosperity of all member states."

As far as the North-South divide is concerned, Mr Delors is convinced that it will be impossible to complete the common market—the "great market without frontiers" he always calls it—by the 1992 deadline without ensuring greater "cohesion." That means major regional spending programmes to help the outlying areas like Greece, Portugal, southern Italy and Spain to catch up.

That concept of Europe sans frontières seems, however, to have been battered by the latest upsurge in terrorism in France, with the reintroduction of visas for non-EEC citizens at French borders. Mr Delors feels international police co-operation is a better weapon against terrorists.

"What is our main objective?" he asks, the answer: "To create an irreversible movement towards a great market without frontiers, and to reinforce the credibility of this central aim of the relaunch of Europe so that investors and

businessmen assume it in their business strategy.

"From that point of view, I am in favour of a selective approach. Before the end of 1987, the Community must have decided on a system of common standards, particularly for new products and services, the opening up of public purchasing and the first step in the real liberalisation of capital movements."

What if the Community is simply opening up its internal market to benefit the foreign supplier—be he American or Japanese—who is likely to be much quicker to take advantage of it than a nationally-biased European? "I don't think the best way to protect ourselves is going to be necessary too?"

"Forgive me, but life is an adventure," he says. "If we are going to be so scared about the Japanese challenge, do we simply huddle in a corner, shut the door, put on the central heating and hope to survive?"

"Only if the Japanese do not offer reciprocity in their own market should we introduce protectionist measures. If I had my way we would already have done so. But only to respond."

"Let me ask a question: do you think the best way to prepare for the Olympic Games is to do body-building exercises at home, behind closed doors? One goes out and competes against other athletes at a very high standard."

It is almost a relief to hear Mr Delors use a sports metaphor, for he is a passionate sports fan, reading L'Equipe, the French sports paper, first thing in the morning at his desk. He once played scrum-half in his lycée rugby team (somehow the natural position) and for many years played basketball—but his favourites now are cycling and football.

"I thought I was going to find Brussels a rest after seven-days-a-week working at the French finance ministry in the Rue de Rivoli. But he finds himself working just as hard. The only difference is that the stress is less—the pressure of domestic politics has been lifted.

"In that sense, his reason for frustration—that he is out of the swim of French politics, and it will be hard to get back in again."

"No, because from one point of view I do not allow myself to interfere in the domestic politics of France. I made a clear statement about that. But I think that today the most important thing is the debate of ideas. In that I am participating actively."

I believe we are threatened by an ultra-liberal fashion whose limitations we will quickly see, if it is taken to excess—and on the other side by opportunists. I find even the parties of the Left are trying to find themselves a new 'look'—not a policy. So I want to participate in the debate of ideas."

And what about his own ambitions after Brussels. Can he deny he still has ambitions to sit in either the Matignon or even the Elysée in Paris?

"No, because the law in this zoo of politicians is that nobody is ever completely retired. They are never really outside. But my attitude is different to the others because I am not obsessed by all that. I am not intoxicated. I do not get up every morning and say, 'what on earth am I doing in Brussels?' I come to the office, content, and say what have I got to do today?"

- 1925—Born, Paris.
- 1946—Banque de France, executive officer—securities department.
- 1950—Economic adviser to Christian Trade Union Confederation.
- 1962—Head of social affairs, National Planning Commission.
- 1971—72—Adviser to Prime Minister Jacques Chaban Delmas on economic, finance and social affairs.
- 1973—Associate professor of business management, University of Paris-Dauphine.
- 1974—Joined Socialist Party.
- 1975—Member of Socialist Party central committee.
- 1979—Member of European Parliament, chairman economic committee.
- 1983—84—Mayor of Cligny.
- 1981—84—Economics, Finance and Budget Minister of France.
- 1985—President, Commission of the European Communities.

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With support from Glenrothes Development Corporation Michael Corway has set up his own company C.B. Circuits, to produce printed circuit boards.

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# Our freedom left and right

JOHN LLOYD

FREEDOM is the sub theme of Britain's conference season memoirs by Sir Ian MacGregor, Mr James Prior and Mr Robert Kilroy Silk: their revelatory qualities, which is what the press papers which have serialised them have missed them far, are this seems for the most part, and in many cases self-serving. Freedom, and the individual's place in society and the group which he makes his part of society, is the matter which holds them together.

The same theme permeated below the surface of Neil Kinnock's speech to his conference in Blackpool last week, and you can bet it will not be absent from the rhetoric at the Conservative Conference in Bournemouth this week. It has been curving round the Dandoff affair and it is all mixed up in the US administration's war on drugs. It will feature, maybe even as a theme in Britain's general election campaign to come. What are we to make of it? How will it play in Richmond, Stoke and East Fife?

It has been the ideological rock of our Government since 1979, the philosophy which the Reagan Administration since 1980. The crux of its definition is freedom from restraint by the state. By extension, it has been used as a critique of the domination of the individual by the collective, particularly trade unions. It has had a good run these seven years, because it has been marketed effectively and because it has had some things of interest to say.

Sir Ian took up the theme and ran with it strongly. His book picks out the lonely and fraught figure of the working miner, battling his way to work through showers of abuse and spittle, expressing in doing so not economic need but the very spirit of freedom. The former Coal Board chairman sees himself somewhat in the same light, battling his way to ultimate victory against the siltier cords of officialdom, political calculation and high-level funk. The battle must always be fought and won, though the tyrant may be a good man doing nothing. Mr Kilroy Silk is in similar vein: for miner read Militant, for bureaucrats read faint-hearted Labour colleagues.

Mr Prior, the politician, is not the ideologue Sir Ian, the industrialist, became. He is a self-confessed paternalist. He likes, or at least dined with, trade union leaders and sees economic regulation as tyrants but as representatives. In a curious phrase at the end of his book, he speaks of his ideal as being a "fair and isolated society" (my italics): the Prime Minister, who once

told him that standing in his beloved middle way was a recipe for getting knocked down by the traffic, was by contrast seen as someone who stood for an uninvolved dissolved society.

A clear weakness of the Prior approach now is precisely its paternalism, its noblesse oblige. Paternalism implies a distance of rank, no matter how mediated by courtesy and duty (indeed, usually accentuated by them). Sir Ian loved America and stayed there after the war took him to it in the first place because the society "works at the lowest common denominator of the ordinary man who wants to get on with his life and by his own efforts take his opportunities, without anyone or any organisation interfering."

Mr Prior, "perhaps my approach to politics has been too paternalistic and reserved, but then my roots are deep in the English countryside where change does not come quickly."

Sir Ian is out there scrambling away with the rest of them while Squire Prior, bluff old chairman of the General Electric Company that he is, leans on his gate and greets the neighbours kindly. Who more resembles the common man? It's an open question.

Mr Kinnock has had to live under the shade of this definition of freedom and has fought manfully to come out from under it by redefining it in his own words. Last year, his conference speech proposed the "enabling state" as one which underpinned the individual's efforts rather than overshadowing them. This year he pronounced a new collective, a "moral majority," a civil society which, without any need of state assistance embraced broad, tolerant and decent principles.

It is the old definition of the kind of freedom over which there has been a political consensus of which it was possible for Mr Harold MacMillan to say (in his Middle Way) that "it is only so far as poverty is abolished that freedom is increased."

Mr Kinnock appears to have won his battles with those in his movement who would claim that human freedom is only possible when it is based upon complete economic regulation. Thatcher, having beaten back the rising damp once, now by contrast sees it rise again.

Christopher Lasch, the US historian, describes such values as "profoundly anti-traditional."

They are the values of the man on the make, in flight from his ancestors, from the family claim, from everything that ties him down and limits his freedom of movement. It is a conservatism that sides with the forces of mobility is a false conservatism.

Such a perspective runs through the current US obsession with drugs. For drugs are pure freedom, as all those who have tried and reported on the experience tell us. William Burroughs, who knows more than most, talked of them delivering release from the "nagging, cautious, ageing flesh" and calls them "the ideal product, the ultimate merchandise." How can a society championing the freedom of the individual and the market effectively withstand them?

Well, America is trying, with the First Lady and the First Man appearing together coast to coast to recommend the virtues of apple pie over crack and all the other varieties of street additives. They are seeking to mobilise the fervour of the original Moral Majority to declare war on the drug plague but they are also seeking a fearsome increase in state power in order to stamp it out.

Can we seek to encourage an individualistic society which in the same time prescribes as the neighbourly virtues a rhetorical or sentimental sense of community? If the devil take the hindmost is the order of the day in the economic sphere, is it surprising that a real devil takes the hindmost who are out on the streets?

The genuine paternalists, like Mr Prior, are probably right to suspect that their days are numbered. They are being rubbed out by "Thatcherism" (their bitterest foe, as they are its) or by the deeper radicalism of consumer society insistently destroying old ideas and new needs. They are unlikely to find firm ground again.

The left just might, though it is junking many of the left's dogmatic characteristics in its quest to do so: for example, replace state with personal paternalism any longer. It might be more effectively mobilising a majority, but it is not clear that the old insight that freedom is an abstract without personal security, that personal security is only guaranteed collectively, that collectivity, or community, is the only way to arrive at it in freedom. To enable that to happen is a proper function of the state: it is a slow, consensual non-coercive process.

John Lloyd writes of the New Statesman. His column will appear every fortnight.

# Ethics under pressure

By Barry Riley



IN THE BLUE corner, the plucky Takeover Panel, with its old-time allegiance to the Queensberry Rules. In the red corner, the heavily-muscled international financial giants. A Big Bang signals the start of the contest but there is no referee, perhaps because the Panel thinks it can do the refereeing itself.

The Panel has been deliberating for some months over the new challenges arising from the creation of the integrated securities businesses which will come into full operation on October 27. The major new element is that market makers and corporate finance advisers will come within the same organisation for the first time in the UK.

Another important potential conflict is between corporate finance and discretionary investment management.

And both of these, and other, conflicts are intensified by the sheer size of the capital that needs to be remunerated, as well as by the international dimension which threatens clashes of cultures.

There are many ways in which the power of market makers can be brought to bear in contested takeover bids. There have been frequent arguments in the past about jobbers going short, creating many more shares than were ever issued by the company, and allowing both sides in the bid battle to accumulate stakes of more than 50 per cent, however temporarily.

In future, a market-making arm might decide to build up a long position at a premium, then assent to a bid being masterminded by the associated corporate finance team, albeit at a loss.

Another indication of what market makers can do has been

provided by one of the big firms of old-style jobbers, Smith New Court, which has said that it sold short of 7m shares in TI Group (the 15 per cent stake acquired by Evered) and covered the position within 24 hours. That particular transaction was not actually carried out during a takeover bid, however.

If the Panel had decided to be really tough, it might have insisted that the market-making arms of securities groups involved as advisers during contested takeover bids should shut down their trading in the stocks in question—or at any rate restrict their dealing to nominal amounts which could not affect the course of the bid.

However, it is easy to imagine three-way takeover situations in which Warburg, Kleinwort Griesevon, Morgan Grenfell and Goldman Sachs might all be involved at once. An embargo on market making might cripple the market in the stocks concerned.

So the Panel has accepted the principle of the Chinese Wall. Crucial parts of a securities market conglomerate will be treated as running independently—notably the equity market-making and the fund management operations. But the Panel will not simply accept the say-so of the groups in question. Candidates for "exempt" status will have to comply with laid-down standards.

Here, the Panel is relying heavily on the definitions of Chinese Walls laid down nearly two years ago by its now-defunct parent body, the Council for the Securities

extent of the use of common services such as research, statistical databases—and the existence of an effective compliance department.

But the Panel insists on maintaining flexibility rather than applying a standard checklist. And it will try to monitor behaviour over a period of years, noting cases of apparent collusion.

The suggestion is that it is very hard to prove anything on the basis of individual decisions by market makers or fund managers, but a pattern of suspicious activity may be detectable in the longer term.

Exempt status will confer immunity from some of the disclosure and other rigours of the concert party rules. But the Panel is anxious that exemption should not become a status symbol. Only those groups regularly involved as takeover advisers should apply: any others will be treated on a case-by-case basis.

Even where effective Chinese Walls exist, however, further safeguards are required. Exemption must not be used to shelter the interests of advisory clients of the corporate finance department.

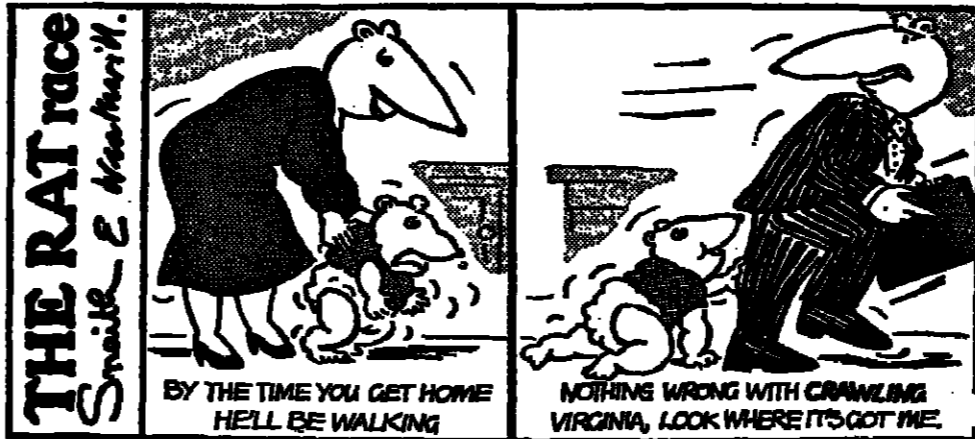
The Panel, incidentally, has come down firmly against the use of stop lists, the lists of sensitive stocks which have been circulated within some merchant banks in order to prevent embarrassing and untimely positions from being taken by other parts of the organisation.

In any case, even if they work properly, and are not abused, stop lists must reduce the scope for trading the portfolios of discretionary investment clients, possibly to the latter's detriment.

Investment clients might be harmed, in a similar way, by concert party disclosure rules if a fund management arm were not given the opportunity to claim exempt status. The Panel has been persuaded that share prices would react disproportionately if sales by in-house fund managers were disclosed.

Probably, business ethics in the City will come under severe pressure. Already the air is thick with accusations of breaches of the concert party or "fan club" rules in takeover bids. Now Chinese Walls could provide another area for the self-righteous denunciation of one merchant bank by another.

The Panel is likely to be able to survive a few rounds. But its chances of lasting the distance look fairly slim.



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The Channel Tunnel is to be built by Anglo-French private enterprise at a cost of over 2.6 billion pounds – none of it provided by the taxpayer. Roll on 1993.



\*ASSUMING COMPLETION OF THE HIGH SPEED RAIL LINE CURRENTLY PROPOSED IN FRANCE LONDON TO BRUSSELS ISSUED BY MORGAN GRENFELL & CO. LIMITED AND ROBERT FLEMING

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MANAGEMENT

AT FIRST glance, the Industrial Bank of Japan looks like a dinosaur.

IBJ, Japan's fifth largest bank with assets of more than \$160bn, was formed in 1901 to provide long term loans to build up Japan's major manufacturing industries.

Today, most of its traditional customers have either become so successful and rich that they no longer need loans or they are in the midst of painful restructuring to survive. And the few that still can and want to borrow tend to resort to the popular practice these days of issuing bonds rather than taking a long term loan from IBJ. (Like other Japanese commercial banks, IBJ is not allowed to participate in the securities business.)

To make matters worse, the deregulation of Japan's financial markets began in the area where IBJ appears most vulnerable — long term lending. But if IBJ is suffering from these dramatic changes in its environment, there is little evidence of it.

The bank's assets continue to grow, its profits are on a firm upward trend and its reserves, including ¥3,000bn (£3.5bn) hidden in its securities portfolio, are among the strongest of any bank anywhere. IBJ's AAA rating from Standard and Poor has just been reaffirmed.

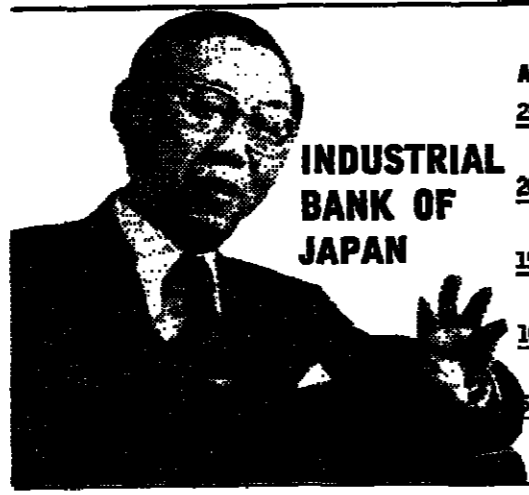
It also remains one of the world's most widely admired banks, both for the quality of its management and for its excellent connections. It counts 90 per cent of Japan's top 200 companies among its customers, and many of the senior managers in those companies are IBJ alumni.

Also, IBJ has long been, and continues to be, a magnet for Japan's brightest and best. This dates from the halcyon days of the 1950s and 1960s when the bank wielded as much power as anyone in the rebuilding of Japanese industry. It was IBJ, and to a much lesser extent the other long term credit banks, that bestowed the commanding heights of the economy, allocating vital long term funds among Japan's ambitious manufacturers.

Even today, IBJ remains one of the most popular employers among Japanese university graduates, partly because of the bank's commitment to training. IBJ probably has more MBAs — 200 — than any other organisation in Japan. Every year, it sends several promising young officers to business schools in the US and Europe on two-year, full-time study programmes.

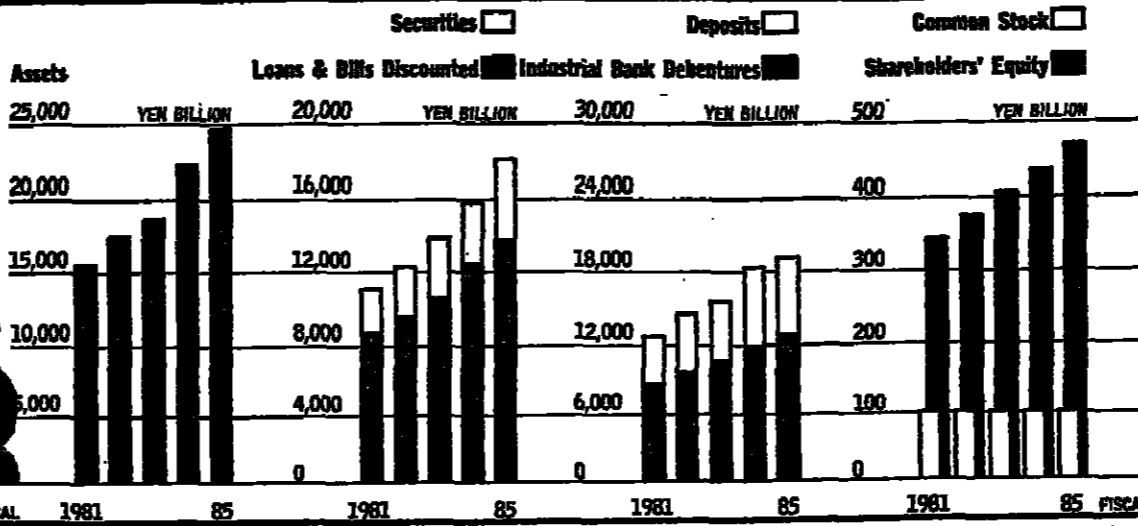
On closer examination, it should come as no surprise that IBJ has been able to adjust apparently effortlessly to change.

For one thing, it has the great



KANEO NAKAMURA

INDUSTRIAL BANK OF JAPAN



A seemingly effortless adjustment

Ian Rodger continues this series by describing how IBJ is realigning its activities

advantage of being a wholesale bank. In other words, it specialises in making large loans to businesses rather than small ones to individuals, and it raises most of its funds in the money markets rather than from depositors.

A wholesale bank can change its tactics or overall strategy more quickly than a bank burdened with a large retail operation. For example, IBJ's total staff numbers only 5,000, about a third the level of a Japanese retail bank of similar size.

Now that its customers have little need of its traditional services in Japan, IBJ has begun helping them finance their expansion overseas. Conversely, it is approaching US and other foreign companies, offering to help them expand in Japan.

Meanwhile, recognising the increasing "securitisation" of the banking industry, IBJ has been trying to do as much as it can within the limits of Japanese law to increase its presence in this sector.

As bank officials like to point out, they come to this task from a position of considerable knowledge and skill. Until the Second World War, IBJ had a dominant 80 per cent share of the bond underwriting business in Japan.

However, when the US occupation authorities imposed a Glass-Steagall type law on the country (Glass-Steagall was introduced in the US in 1933 in the wake of the Depression to stop banks speculating in stocks, banking and investment activities were divided). IBJ had to choose whether to be a bank or

EVERY September, one of the most distinguished groups of Japanese businessmen meets. Called the Koryukai, it is the alumni association of the Industrial Bank of Japan.

It is composed of nearly 1,000 people, some of whom have retired but many who have left the bank to become senior executives of other companies.

The Koryukai (the word means industrial current association) was formed in 1946 when the IBJ was struggling to rebuild itself after the war before going on to finance the phenomenal reconstruction of Japanese industry.

At their meeting two weeks ago, Kaneo Nakamura,

a securities company. Despite its choice, it has managed to keep its hand in securities to a surprisingly large degree.

It has retained the right to underwrite Japanese public sector bonds, and it still has a dominant two-thirds share of that market. It is under no such restriction abroad.

The bank was the first of the Japanese banks to expand abroad after the war, although officials admit that it was not until the 1970s that they really began to put some effort into this side. "We were too busy catering to domestic demand," Ishihara says, "and during the 1960s there was a feeling that international banking was just about helping international trade. It was only in the late 1980s that we began to see Japa-

branches in Japan and a staff of 1,500 people. Today, it has ¥25,000bn in assets, 24 domestic offices, 43 foreign offices and 5,000 employees.

It would seem difficult to beat that growth record in the next 40 years, but Nakamura was not pessimistic. "Maybe we will have more growth. Japanese people are living longer," he said in an interview.

He seemed less happy about the huge changes in the nature of the banking business that have taken place in the past 40 years. "Many members complained that they did not understand what it was all about — things like swaps, rating agencies, treasury dealings."

Like many other Japanese banks, IBJ has used its overseas offices to plunge into the Euro-markets. Last year it ranked third as a lead manager of syndicated Eurobonds, 19th as a manager of Eurobonds, and fifth

in securities making investments abroad and money began moving around independent of goods in search of a higher return.

IBJ then moved rapidly to build up its overseas network, which now consists of six branches, 14 subsidiaries, and 23 representative offices. Its most spectacular move was the purchase last year of a controlling interest, since raised to 75.1 per cent, of the Schroder Bank and Trust in New York from its British parent.

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the current IBJ president, made his customary detailed report on the bank's affairs.

Exceptionally, he also decided to recall a few salient points of the bank's position 40 years ago. At that time, it had only ¥15bn in assets, 10

branches in Japan and a staff of 1,500 people. Today, it has ¥25,000bn in assets, 24 domestic offices, 43 foreign offices and 5,000 employees.

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as a book runner on yen Eurobonds.

The foreign offices have also been used to develop new corporate clients. IBJ, as other banks have discovered to their dismay, has quite a package to offer.

First, it has excellent connections within Japan. Many former IBJ officers are now the captains of Japan's biggest companies, and the bank maintains close contacts with them through its "koryukai" or old boys' club.

Second, the bank is not tied to any of the large trading groups in Japan, such as Mitsubishi and Sumitomo, but it has close connections with all of them. Thus, a foreign company dealing with IBJ does not risk being restricted to its Japanese connections.

Third, the bank has become as skilful as any at putting together tax-efficient financing packages for foreign investors.

While building up its strength in new areas, IBJ appears to be coping well with the liberalisation occurring in Japan's financial markets.

IBJ officials, who are not known for their modesty, initially appeared hostile to liberalisation. They found it difficult to believe that the market would do as good a job at allocating long term funds as they have done. However, they have warmed to it of late, as they realise that they are unlikely to be hurt by it.

Kaneo Nakamura, president for the past two years, says simply: "The worldwide tendency to deregulation has

become inevitable and we have to accept and adjust."

Until two years ago, Japan's long term credit banks, of which IBJ is the largest, were the only commercial banks allowed to raise long term debentures and, thus, effectively the only bank able to make long term loans.

Conversely, they were unable to compete with the retail or city banks in short term lending, because the retail banks had the advantage of a low cost consumer deposit base.

Now the barriers have been reduced on both sides. On the one hand, short-term lending rates are more and more related to money market rates rather than official rates, so the long term credit banks are better able to compete in short term markets. And on the other hand, the city banks have been working hard to find ways of getting around the Ministry of Finance (MoF) prohibition on their raising long term, fixed interest funds.

In the past few months, a new gimmick called yen-yen swaps, has been developed. The idea is that the city bank makes a deal with an issuer of long-term, fixed rate Euroyen debt to swap the liability for that debt for an equivalent liability on its short term, floating rate debt.

The MoF has indicated its unhappiness about this kind of invention, but IBJ officials seem not to be worried about it. They say it is a clumsy procedure and is unlikely to become popular because of the volatility of Euromarkets.

However, they are worried about the MoF ultimately acceding to city bank pressure to allow them to issue their own long term debentures. If that happens, IBJ would demand a very large quid pro quo, such as permission to become a commercial securities dealer.

Whatever happens in the worldwide banking industry, Nakamura is confident that IBJ will remain a strong part of it. He sees the bank remaining a specialist in corporate banking, but having to provide an increasingly wide range of services to maintain their custom.

"We will be able to respond to the requests of multinational companies everywhere," Nakamura says.

The possibility of a foreigner becoming a senior officer seems to him "remote," although he insists that young employees of foreign subsidiaries have unlimited potential within those subsidiaries.

But at head office? Perhaps in the next century.

Previous articles in this series appeared on September 8 and 22.

By Ian Rodger  
Charles T.M. Collins  
Secretary

By Order of Management  
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Business courses

Retailing financial services "1990" London, December 3. Fee: one delegate (before October 31) £198 + VAT, (after October 31) £220 + VAT; 3 or more (before October 31) £185 + VAT, (after October 31) £210 + VAT. Details from Anne-Marie Duffy, Retail Publications, 100, House 7, Arundel Street, London WC2R. Tel: 01-496 1914.

Leadership and motivation seminar, London, November 5. Fee: 1 delegate at £155; 2 delegates at £200 for two; 3 additional delegates at £100 each. Details from Fria Toffoli, Stoy Hayward, 8 Baker Street, London W1M 1DA. Tel: 01-496 5888.

Concepts of corporate financial modelling, London, December 2-3. Fee: £300. Details from Nigel Meade, Department of Management Science, Imperial College, Exhibition Road, London SW7 2AZ. Tel: 01-598 5111, ext 7123.

Interest rate management, Brussels, Europe, November 17-20. Fee: Non-members 38F; 82,700F; members 36A/1.87F; 74,400F. Details from European Centre for Finance, rue Caroly 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

Stepping into the future: a strategic change workshop for organisations, London, November 23-24. Fee: £450. Details from the secretary, Management programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0895 56461 ext 215.

Receivables, arrangements and administration orders, London, November 26. Fee: £180 + VAT. Details from IBC House, Canada Road, Epsom, Surrey, Surrey KT14 7JL. Tel: 06223 55244.

Time and priority management, London, November 17-18. Fee: £380 + VAT. Details from Cherry Blomrose, 213 Applied Systems, 20 Upper Ground, London SE1 6PN. Tel: 01-261 9237. Telex: 919642.

How to use the Big Bang to your advantage, Maidenhead, November 30-December 5. (Repeated: 15-20 1987, April 26-May 1 1987). Fee: Members of IM £660 + VAT; non-members £775 + VAT. Details from IM Marketing Training, Moor Hall, Cookham, Maidenhead Berks SL6 9QH. Tel: 06285 24622 ext 29.

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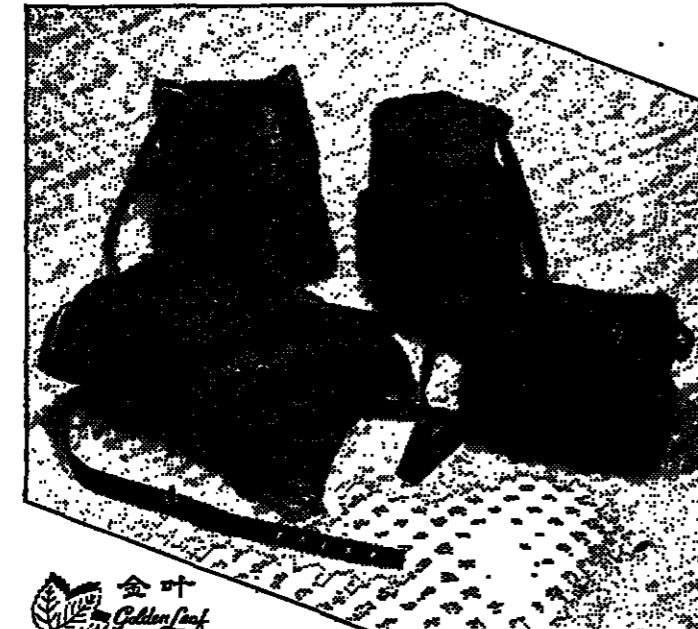
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THE ARTS

Architecture/Colin Amery

Three gods at the Royal Academy

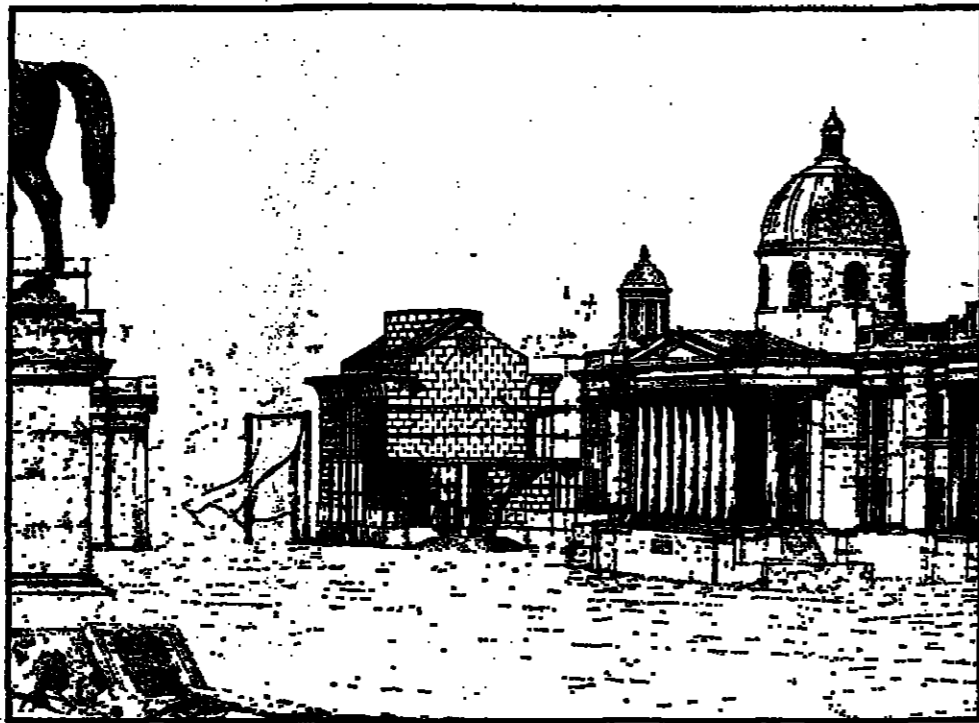
There are three gods in the temple. They are invisible. They are silent. Acolytes surround them, vestals attend them, and throughout the halls of the temple can be heard the low tones of the trumpet of Fame. Tribute is demanded from their followers, homage from the world, and attendance in large numbers at their rites and displays.

The trinity are the gods of something called the New Architecture, a magic discipline for the transformation of the world. Foster is the god of high-priced technology. Rogers is the god of a late-futurist futurism. Stirling is the god of the latest classical renaissance. It is possible for divinities to have their differences, these three have agreed to divide the temple of the Royal Academy and share the spoils of public adulation.

You have until just before Christmas to visit the exhibition at the Academy and see the heavy promotion for these three architectural heroes. It is a highly accomplished and polished presentation of three very particular talents. Do not expect it to be a balanced representation of the current state of architecture or even a rational discussion of the careers of the three protagonists. The great virtue of the exhibition is that it is very simple and quite small.

Each architect shows one completed scheme and one uncompleted. There are six rooms in all. The first is Richard Rogers's London as it could be and a display about Lloyd's. Another room is devoted to the Hong Kong Shanghai Bank and a second to Norman Foster's abortive project for the BBC in Portland Place. Jim Stirling has three rooms to show his Spangolare in Stuttgart and his entry for the National Gallery extension selection procedure.

There is also a didactic display in the Octagon of the exhibition that purports to tell the history of recent architecture in Britain. This is curiously childlike and best ignored. Richard Rogers is the one architect who has risen to the challenge of presenting new ideas for London to the public in the form of a theatrical display. He has installed a scale



Unsuccessful entry for the National Gallery competition by James Stirling, now displayed at the RA exhibition

model of a new link across a straightened version of the Thames, designed very much in the 1960s style of the Hong Kong Shanghai Bank, complete with Chinese mosaic, almost captures the excellence of the real building. The development of the headquarters for Langham Place is a quite marvellous display — abstract and yet London-like, controlled and careful and responsive to both technology and the city. Norman Foster is the most sensitive of the technologically-based architects and it is clear that he is poised for impressive development.

There is no mention in the exhibition of the enormous cost of the Hong Kong Bank and I would have liked to see more of Foster's ideas for the improvement of the production process of building and construction. Surely he should be building in London for the new world of the technological office.

Rogers stimulates; Foster demonstrates total ability and control; but only Jim Stirling offers the visitor to the exhibition the challenge of an attack on the intellect. Stirling has chosen to show his great museum in Stuttgart in the form of a brilliantly backlit transgression and a full-scale mock-up of a fragment of the gallery using the authentic materials. Isolated in a room is his entry to the selection process for the National Gallery which he has developed and drawn up in finely rendered sections and plans.

The display of Stuttgart does show that this is one of the best new buildings in Europe. It is not a building that is better in detail than either the Fogg at Harvard or the Tate — it clearly benefited from the addition of German technical efficiency. Stirling rarely has a building in London for the new world of the technological office.

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be produced for the London National Gallery.

The curious neo-Assyrian pavilion that would have fronted the galleries should be somewhere doesn't sit comfortably in Trafalgar Square. It also lacks the seriousness of Stuttgart. One visitor to the exhibition told me he found it sad that Stirling, Foster and Rogers had put so much into schemes that would never be built. It would have been helpful for the public to have seen the development of the careers of these three architects, particularly as they have all changed in major ways.

James Stirling offers more than most living architects to the debate about the need for catholicity in current architecture. He may be controversial but he has resolved the stylistic dilemma of our times. His references to past styles and his use of architectural history as a bran tub of ideas make him very appropriate for cultural purposes. The news that he is to design the new part of the Thyssen Gallery in Lugano is good indeed, and the whole of the new Tate is also his. The Stirling style, in all its various guises, remains a serious movement to the architectural progress.

If you are not familiar with the state of the art of architecture this exhibition is to be commended. It will probably not establish new styles or raise the imaginative level of the average architect. In many ways it seems much too metropolitan and private a display. Architecture is wider and broader and subtler than you would think from the Academy exhibition. Change and progress is something that is outside the official temple.

This belated attempt by the Academy to honour three of its distinguished members only tells part of the story of the triumph of architecture in Britain in the past quarter of the century. New Architecture — Foster, Rogers and Stirling is to be commended. It will probably not establish new styles or raise the imaginative level of the average architect. In many ways it seems much too metropolitan and private a display. Architecture is wider and broader and subtler than you would think from the Academy exhibition. Change and progress is something that is outside the official temple.

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Carmen/The Marlowe, Canterbury

Ronald Crichton

It may not be the last act, kept sober until the last act, when the bull-fight releases a riot of colour, gaudy as the new BR railway carriages.

It needs a fair charge of intensity to bring this low-voltage spectacle to life. The only principal who can do this is the American tenor Howard Haskin, singing Don José clearly as well as vitally, negotiating the vocal hurdles with skill. Mr Haskin can fill a medium sized theatre like the Marlowe without pressing. The Swedish mezzo Anne-Marie Mühlle has smoky tones and a pretty face with wide cheekbones, promising a warm temperament and pleasing good humour, but hardly the implacable fires which should burn in Carmen's eyes.

In the card scene Miss Mühlle proves that she can manage a performance when these are believed to be essential to the role. She would be a stronger Carmen with less smokiness and breaking up of phrases for emphasis — Michael Ivins's new translation sounds generally well. She is more eloquent with her hands (better castanets playing than most) than

her feet. I doubt if this kind of gypsy would turn her toes in when she walked.

Alan Oke sang the torador's complements with more care than they usually receive. Otherwise his well-schooled voice had a touch of churchiness unexpected in the character of Escamillo. The Michaels, Meryl Dwyer, produced in her aria the evening's finest single piece of singing. Small parts were well taken. Among them, one remarked the Zuniga of Steven Page and the smuggler Dancaire of Philip Cressy for their strong, natural delivery.

The conductor, Ivan Fischer, started with plenty of bounce and zip, helped by well-trained children from two Hastings schools (they could risk more southern shrillness). The orchestra, not yet entirely at ease, was in good form. Bizet's mercurial writing, sounded more than willing. By Act Three things went slightly off the boil. Though the chorus was in good form, the big ensembles were a fraction staid. Neither principals nor orchestra captured the mounting tension of the opera's final scene.

Central Ballet of China/Sadler's Wells

Clement Crisp

A first impression of the Central Ballet of China, making its British debut at Sadler's Wells Theatre on Thursday, is of an ensemble sustained by excellent schooling. Whatever the constraints imposed upon the company by the smallness of the Wells stage — and it was certainly a stage — the quartets were being fitted into pint pots of performance area — a largeness of style and a generosity of manner were qualities immediately to be admired.

These Chinese dancers bear the strong imprint of Russian training; their movements have a boldness and a power that triumphs over some of the material they perform; their enthusiasm for dance, their muscular commitment to their task, suggest that in more ample surroundings effects would seem more sure and more coherent.

The evening began with the second act of the New Year's service, a full-length, grandiose show-off for girls and five men in the company as fluent

a new marriage. As an example of how the Chinese are adapting the procedures of the big spectacular ballet to national themes, the piece was fascinating. The mixture of traditional elements of folk-dance diversification and soliloquising solos for the groom (Wang Caijun) give way to a genuinely touching appearance of the hapless bride (Guo Feihui) and to an emotional scene in which the young woman's distress yields before the sincerity of her husband. The dance language is predictable in the main, but once arrived at the heart of the action, Jiang Zuhui's choreography does not cheat on feeling, and we are gripped by the drama and by the bold playing of Mr Wang and Miss Guo.

The two shorter works which followed had their place in the dancers' within the context of traditional classic attitudes. Maria's Fay's Four Romantic Pieces offers gentle dances to diverting and demensing the show-off for girls and five men in the company as fluent

and beautifully precise executives in lyric fashion. The Tarzan and Jane fantasies of the Corsaire dancers were bravely presented by Miss Guo and Mr Minhua, and here the security and unfenced decency of their technique avoided all trace of factitious glitter: the dance shows in its merits and not through cheap tricks.

About the final Swan Lake Act 2 I have reservations largely dictated by the confines of the stage. For artists used to space in which their movement can breathe, the Wells must seem a straight-jacket, and these close encounters of the avian kind did not allow either the corps de ballet or Tang Min as Odette to do proper justice to themselves. They were not much helped by what looked a suspect text of the choreography, though Zhang Weigang as Odette picked an elegant path through the clustering swans.

This visit by the Central Ballet has been made possible by the generous support of Cable and Wireless to them our thanks.

Muffet Inna All a Wi/Albany

Claire Armitstead

Sistren have launched themselves into their second British visit apparently determined that no-one should go away empty-handed: teardrums, tapes and tapes are all part of the industry that has sprung up around this unique Jamaican women's theatre collective.

Once past the riches one is confronted with rags — festooned like ships' rigging around a stage bare for a collection of white-painted boxes, a hoop and a tawdry collection of circus props.

Into this arena slithers the Trickster, a figure of sometimes malicious, sometimes jaunty sinuosity who is the self-appointed master of a cruel circus of degradation meted out by a dominantly male society upon women at home and at work, in the media and the marketplace.

Through a series of stylised scenes the history of the Trickster is illustrated: Muffet, the universal woman, is mugged, robbed, raped and auctioned off to the higher bidder in the absence of her own voice, wrapped around with music ranging from the Trickster's snappy

reggae signature, to drums and earthy folk rhythms for Muffet — a collective performance from three of the six actresses.

Sistren's style is rich and surprisingly familiar: circus, pantomime and revue all play their part in what is billed as a pop show in the Jamaica dancehall style. Trickster not only rules the roost, but he is a master of ceremonies, capable of diverting and demensing the story Muffet has to tell, by infiltrating it in a series of thin disguises or simply by insisting it is told his way. He can control both its content and its form.

The show is at its best when

at its most physical. The quick-fire Jamaican patois makes few compromises to unaccustomed ears, but the burlesque of male behaviour — all gas and gun butts — adds a universal language of strutting and posturing. As does the music, from the hand, Works of Women, whose range extends from modern keyboard and guitars to traditional drumming and, in one memorable scene, a vivid vocal evocation of a tropical night-scape.

The final message of the show is one of strength against the odds: the Muffet in all of us can defeat Trickster and his merry men, and find a voice through companies such as this.

Twelfth Night/Haymarket, Leicester

Martha Hoyle

Sparkle may not be one of them, but the new Twelfth Night at Leicester's Haymarket boasts many solid virtues. Darnley Hoyle's intriguing set comprises a beguiling segment of a magnificent Elizabethan playhouse. Joins show, warded swordwork cracks, modern scaffolding provides walkways; and through the gaps in the wall bare branches as from some petrified forest can be glimpsed against the starry night sky.

All of which is in fact slightly puzzling since neglect and ruin go no part in Nancy Hooker's production. A sombre mood certainly underlines the intrigues (Malvolio is treated with proper and excellent seriousness), but the main emphasis seems to be on the timelessness of the characters. Leslie Gilda's costumes combine first and second Elizabethan eras. Sir Toby's breeches are pleated, held up by braces; his green velvet doublet reveals a swallow-tail when he turns round. And Malvolio's first entrance finds him in a marvellous conception of archaic black velvet breeches, white shirt-

front and black bow tie. This is a serious reading of the play and the comedy are correspondingly low key. The midnight carousing is convincingly boozy. In contrast Toby's "caks and ale" is fast and angry, a scolding of the kind that is a staple of his arts. When he plots against Malvolio, "We'll have him in a dark room and bound" sounds almost sadistic. Nick Strangely's performance lacks gentility besides gentility; an ecumenical police sergeant, say, itching to bully someone.

The serious approach pays dividends with Christopher Ravenscroft's beautifully judged Malvolio. Hoarsely delivered speech, he overacts Olivia's household with weary irritation as if it were all too too much. His final furious exit prompts a totally real air of embittered concern among the merry-makers.

This follows a brother-sister reconciliation of rapid intensity that raises the temperature of a steady if unexciting evening. Alexandra Mathie's Viola is clear and cogent, her willow-leafed arietta, in keeping with the production, an urgent blueprint for action. She makes a

stocky little Caesar, rather less pretty than her twin, whom she seduces with a faint cockney accent — evidently the result of frequenting the lower deck not wisely but too well.

The production's visual election is especially impressive. Christopher Godd's Agassheer in puffed breeches and candy-stripe tights, he resembles every Victorian illustration of the character and gives an accomplished comic performance that gets laughs where many Sir Andrews don't even know they exist. George Irving's slightly wooden Duke strikes me as unlikely to roll romantically around listening to music, and even to David Cross's attractive electronic hum or traditional song-stings, abetted by keyboards and recorder.

Cindy Owina's sympathetic, unexaggerated Malvolio is a plus; and Sylvester McCoy is much happier as Feste than in his recent London run in a production that is building in London for the new world of the technological office.

Rattle & Donohoe/Barbican Hall

David Murray

On Thursday Simon Rattle brought his City of Birmingham Symphony Orchestra up for a particularly lavish concert — with Peter Donohoe playing not only Gerahwin's Concerto but the solo piano in Petrouchka — and they covered themselves in glory. Not altogether, perhaps, in their opening Stravinsky, the Symphony in Three Movements, which was less triumphantly insistent than the recent Colin Davis performance but also less taut; thereafter, the evening went from strength to strength.

It was surprising to find Donohoe taking the arduous piano concerto, he demonstrated what must be a standing affection for the composer by tooting in a brilliant Gerahwin solo as an encore. He was strong and idiomatic in the Concerto itself, and Rattle drew out the best times as anyone would expect after his Glynebournne Fogy. This incurred a small amount of criticism, but the construction of the piece nakedly exposed (Gerahwin was no symphonist), but it made the most of its real virtues. In three movements, it was delightful, though I suspect Gerahwin wanted something

less frankly pop. Petrouchka gained immeasurably from Donohoe's commanding contribution as much in tuttle — where Donohoe supplied extra degrees of thrust and ping — as in the penetrating solos. The orchestra was in a superbly prepared performance (with the Shrovetide Fair sensationally clear and vital at every level, not just a lively tumult), and Rattle made it electric theatre. A special encores was earned by almost every section; at Rattle's driving tempi the trumpets and trombones took one's breath away, led by the most exciting young orchestral trumpeter since John Wallace. In the concert hall even the best Petrouchkas rarely achieve the dramatic pre-eminence of this one, and never (as far as I know) in the theatre.

In Ravel's La Valse Rattle improved upon his excellent Philharmonia account last season. Some main lines, urgent and dangerous; but new touches of evil lik' swung the piece electric theatre. A special encores was earned by almost every section; at Rattle's driving tempi the trumpets and trombones took one's breath away, led by the most exciting young orchestral trumpeter since John Wallace. In the concert hall even the best Petrouchkas rarely achieve the dramatic pre-eminence of this one, and never (as far as I know) in the theatre.

Arts Guide

Music

WASHINGTON National Symphony (Concert Hall): Gounther Herbig conducting. Weber, Schubert, Beethoven (Thurs). Kennedy Centre (254 5776).

CHICAGO Chicago Symphony (Orchestra Hall): Sir Georg Solti conducting. Jennie Wagner violin, Albert Ispahani violin, Mendelssohn, Bach, Beethoven (Thurs). (855 8111).

NEW YORK New York Philharmonic (Avery Fisher Hall): Luciano Berio conducting. Kalia and Mariella Lehara. Beethoven, Aldo Bennici violin. Berio, Haydn (Wed. Thurs). Lincoln Centre (874 3424).

Seattle's Bach Festival: The eighth festival covers seven events over the month ending in a concert by Richard Westerman, and ending with a concert of Bach and Handel at Avery Fisher Hall Oct 22nd. Central Presbyterian Church (9th & Park). (573 9545).

TOKYO Tokyo Metropolitan Symphony Orchestra, conductor Zdenek Kocler, Digić. Heaber piano. All-Mozart programme. Tokyo Bunka Kaikan (Thurs). (232 0727).

NEW YORK New York Philharmonic (Avery Fisher Hall): Luciano Berio conducting. Kalia and Mariella Lehara. Beethoven, Aldo Bennici violin. Berio, Haydn (Wed. Thurs). Lincoln Centre (874 3424).

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Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

Metropolitan, De Doncker Recital Hall (Thurs), 97th w. of Broadway. (232 6715).

Staten Island Chamber Choir (Avery Fisher Hall): Mr. Domenico Barilotti conducting. Franz Liszt piano (Mon). Lincoln Centre (874 5776).

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Saleroom/Antony Thorncroft. Viennese delights. By far the most interesting auction of the week takes place at Sotheby's on Wednesday when 141 paintings and drawings produced in Vienna between 1890 and 1930 come under the hammer. The sale is the brainchild of Alexander Apoll.





NOW THAT the Italian office automation company Olivetti has completed its takeover from Volkswagen of West Germany's Triumph-Adler, it is consolidating its place at the top of a somewhat prosaic but sizeable heap: the \$2bn European market for electronic typewriters.

Europe's typewriter industry

Olivetti struggles to hold the line

By Jane Rippeteau

With nearly half of a market that it has fought hard to protect, Olivetti appears to be succeeding where European companies in other businesses — from motorcycles to photocopyers — have failed; it is staving off an aggressive onslaught of Japanese competition.

For the Europeans, resisting Japan has been a two-pronged affair, involving more efficient manufacturing and marketing on the one hand, and, on the other, relentless pressure for EEC tariffs.

The industry's trouble began about 1980, after Olivetti and other European manufacturers introduced electronic typewriters to the European market following their US debut. The electronic machines were not only more versatile but, inside them, dozens of moving parts were replaced with just a few electronic ones.

It was tailor-made for Japanese manufacturers, and they took it up fast, says one executive. "Teutonic expertise in metallurgy and mechanical engineering was out."

Bursting into the low end of the market, and later moving up to more sophisticated machines, the Japanese used their more efficient production techniques and low-cost sourcing of electronic components to undercut European prices.

Product innovations and aggressive pricing (some retailers recall drops of 20 per cent a year in certain lines) attracted consumers. Within four to five years, Japanese machines had captured for about a third of units sold, amounting to around a quarter of revenues, according to market estimates by Keith Wharton Information Systems.

The Europeans were angry because their profitability had been eroded just as they faced the costs of automating production and developing products. Joined by Triumph-Adler, Olympia and Hermes Preciosa of Switzerland, which Olivetti

bought in 1981, Olivetti spear-headed the tariffs drive. These were imposed on a sizeable scale, just before Christmas 1984 on electronic typewriters brought into the EEC by over 200 Japanese producers. The Japanese were judged guilty of "dumping," that is, charging less in the EEC than at home for the same product (and using the inflated domestic revenue to subsidise overseas sales). The Japanese have steadfastly denied the charge and are suing the European Commission over the ruling.

The duty "had a staggering effect on our business," recalls Mr James Cattini, whose Manchester-based unit of Japan's Brother Industries was assessed a 44 per cent levy, later halved. He says his company raised prices as much as 20 per cent to help cover the cost. "It stopped us in our tracks," he says.

But the duty also inspired Brother to go full tilt on what had been a tentative plan to build a manufacturing plant at Wrexham, in Wales. Today, that factory turns out Brother's entire line of machines for duty-free EEC sale, according to Mr Cattini, who is general manager of the company's Office Equipment Division.

"Now," he says, "we shall recover." Indeed, the most pronounced effect of the duties has been a major shift of production to the Europeans' backyards. By last spring, Canon had moved production of all 11 of its typewriter models for Europe to a plant in France. Silver-Reed has contracted an initial slice of product assembly to BSR of Birmingham. And Panasonic will open a UK plant this autumn.

The shift of production to Europe is expected to make an impact on prices, but the exact effect is not clear. Since duties were imposed, prices have stabilised but have not, on the whole, increased, according to retailers and executives. Mr Henry Roy Cross, operations director at Silver-Reed International, says that although the duties "affected our profits very considerably, we absorbed most and haven't raised prices to cover them."

Now, however, the industry faces a worrying prospect of over-capacity brought about by the new plant construction. "There are two machines chasing every one purchaser," says Mr Wharton of Wharton Information. Mr Yasuyuki Masuda, general manager of office products at Canon UK, says that Canon's electronic typewriter production for Europe — now at the new French plant — accounts for a full quarter of the company's total (except for a duty-exempt "personal" model shipped from Japan).

All this additional capacity seems certain to force prices down and crush margins further; that is unless Japanese producers pass on their higher European production costs. This is a real difficulty, says Mr Cattini of Brother. Although he has found 27 local suppliers for his Wrexham plant, including manufacturers of electronic circuit boards in South Wales and Yorkshire, he says it is "hard to get British manufacturers geared up to producing the quality of parts we need, and on time."

"In our hometown," he adds, "if you order a part for 10 o'clock on Tuesday, then at 10 o'clock Tuesday morning it arrives. It's not easy to teach the British to behave that way." Such limitations hamper Japan's just-in-time manufacturing sequence in which parts are delivered to a plant virtually as they are needed on an assembly line, rather than being held in costly inventories.

At the same time, demand for electronic typewriters is itself expected to ebb gradually toward 1990. The market is deceptively strong now, according to Mr Wharton. The advent of low-cost personal computers and word-processing systems is expected to siphon off customers, although some product categories are blurring as high-end electronic typewriters include word processing capabilities. The trend today is towards more features and more customer service. A high-end £700 machine today may have a 40-character display, 20,000-character memory and a computer hook-up that allows the typewriter to function as a

MARKET SHARE Europe. Table with columns for Company Name and Market Share Percentage. Includes Olivetti (26%), Hermes (5%), Triumph-Adler (17%), Olympia (15%), Brother, Canon, Silver-Reed (25%), Sharp, Rank Xerox, IBM, and Others (12%). Total Value \$2bn.

Source: Wharton Information Systems

printer attachment to a computer. It is against this background that Olivetti is attempting to protect a market that, with Triumph-Adler, will account for one-fifth of its approximately \$4.5bn in combined annual turnover.

The Triumph acquisition itself is expected to shore up Olivetti's position. Olivetti intends to unify the two companies' components purchasing and research and development, according to Dr Bruno Lamborghini, director of economic studies and planning at Olivetti. Triumph's recent profitability troubles were mainly in its computer operations; in typewriters, Olivetti will inherit automated

production, strong products and good distribution — which it says it will continue to operate independently. But Olivetti has not lowered its guard on the legal front. Suspicious that the new Japanese plants constitute little more than assembly of low-cost imported parts, Olivetti is pushing the European Commission to rule that local content of typewriters must be at least 40 to 50 per cent. The company joined a similar complaint against Japanese makers of photocopiers.

Low-cost word processors are expected to siphon off customers

"We are not convinced the plants are real manufacture," says Dr Lamborghini. Producers, he says, "are importing semi-assembled parts." Dr Lamborghini's concern is that such assembly operations allow Japanese producers to avoid duties while still benefiting from low-cost overseas production of components. "We have not seen real price increases on the scale of the level of the duties," he adds.

For other companies, the fight continues to be fierce. Olympia was especially hard hit by the competition of recent years, and although the company closed plants and consolidated production at Wilhelmshaven, it did not automate to the same degree as its competitors, according to industry specialists. The company, however, says its overall production time has been "sharply reduced."

With losses mounting at Olympia, its parent AEG electricals group was bought last year by Daimler-Benz. Says one critic, who asked not to be named: Olympia is "not automated and has no coherent product strategy. They did too little too late." In the company's favour, he adds, is a "strong dealer network" that has helped the company retain about 15 per cent of the market. It is abundantly clear that tariffs alone will not hold back the Japanese. But the company is convinced that the weapon is worthy: "We had a strong decline," says Dr Lamborghini. "The duties at least partially stopped it. Just in time."

Lombard How we should index the BBC

By Samuel Brittan

THE BBC, having been threatened with Gmings Khan, has escaped with a Robin Leigh Pemberton instead. It must now go back to the serious business of preparing its submission for the Cabinet Committee reviewing the future of broadcasting in the light of the Peacock Report.

That report recommended that, until direct viewer subscription is possible — say for the next 10 years — the licence fee should continue and be indexed to the Retail Price Index. The recommendation was intended to help the BBC in the first place by a systematic and agreed formula to provide for its finance and avoid the sudden unpopular leaps in the licence fee which now take place every three years or so. Another equally important reason was "to bring a measure of insulation of the BBC from political influence."

Although one wakes up to outrageous examples of political bias, a liberal democrat must accept that attempted cures — other than by competition in the long run — would be worse than the disease. If this seems hard for Margaret Thatcher or Norman Tebbit to accept, let them reflect that they might also be saving the BBC from political influence exerted by the likes of Gerald Kaufman. In any case, Peacock remarked: "The need to renegotiate the licence fee does at least occasionally influence the Corporation both in its general policies and its attitude to particular programme suggestions. Indexation will not eliminate the paymaster relationship, but will put it more at arm's length."

Unfortunately the BBC is looking this gift horse in the mouth and grumbling that indexation to the RPI is inadequate because broadcasting costs rise faster. The RPI is simply the best known general index of inflation. The key principle, on which there can be no retreat, is that the licence fee should be linked to general inflation rather than any index of broadcasting or BBC costs. The latter, Peacock remarked, would be an incentive "to inefficiency, waste and lax pay settlements." With indexation of the RPI, the BBC would be able to retain the benefits of any cost savings, which it could not under any cost plus formula. Peacock was of course also concerned "to put some pressure on the BBC to exploit its revenue earning potential more forcefully and to think more carefully before embarking on peripheral activities far removed from its core obligations." But this pressure is being imposed in the least dictatorial way possible, leaving the BBC to decide how to cut its cost according to its cloth. Suppose, however, that the BBC can persuade governments its costs must inevitably rise faster than the general inflation rate and that it is right for some of these costs to be financed?

There are sectors such as British Telecom where the formula is RPI minus 3 per cent. It is of course easier to reduce prices in telecommunications than in the labour intensive activities such as broadcasting, although the discrepancy is not as large as the union restrictive practices would lead one to suppose. The point, however, is that a formula linked to the general inflation rate, whether plus, minus or a zero, provides some incentive to cost cutting, some automatic financial provision. All of these are lacking if the BBC just haggles with ministers on periodic increases in the licence fee.

Debtors and small firms

From the Chairman, George Emmott (Fossons)

Sir,—I congratulate William Dawkins on the well-timed open letter to Lord Young (October 1). We are a small company with current turnover running at around £0.95m. We employ 45 people including three working directors who are the shareholders. I have noticed no lightening of the burden of red tape in recent years, but I do agree with William Dawkins in sympathising with the problems facing Lord Young. For an established business of our size the red tape referred to is not a particularly pressing problem. In fact we have been agreeably surprised with the lack of red tape associated with the obtaining of grants for innovation and feasibility projects through the Department of Trade and Industry. The Industrial Development Act which authorised such grants cannot be put to the credit side of Lord Young since it came into force in 1982.

May I point to one particular problem which takes more and more executive time and energy: the control of debtors and maintaining a positive cash flow in an expanding business. Years ago the term "cash flow" did not exist and directors assumed that the invoices they sent out would be paid promptly as they themselves paid the invoices they received. Small firms have less muscle than the larger firms in getting in cash, while in fact many larger firms could not exist without the support from smaller firms in supplying components and sub-assemblies. Several hours a week are taken up by executive directors chasing overdue debtors. I am not suggesting that this is a matter which would lend itself to legislation but it is a very real hindrance to time and energy expansion and worthy of discussion at Whitehall and in the CBI.

The second serious problem is corporation tax paid by the smaller firms, which was reduced only by 7 percentage points in the last Budget. The revenue obtained from small firms' corporation tax is probably quite small, yet for a firm to have to find up to around £20,000 in cash six months after the end of the financial year, before taking into account deferred taxation, puts the brakes on investment in new plant. This second point, at least, is one which should be taken up vigorously by Lord Young with the Chancellor. This is exacerbated by the abolition of initial capital allowances from April 1, 1986. Smaller firms should be trusted to plough back profits into their businesses which will create jobs and improve the

Letters to the Editor

health of industry more quickly than the usual single action. F. V. Mills. Wadsforth Mill, Cosenhops, Kesteven, W. Yorks.

Consumers smash through M-limits From Mr L. Lord Sir, I am the branch manager of a clearing bank. In 25 years I have never seen so many people using their mortgages to repay consumer debts, to re-finance their businesses and to spend on holidays any way. The pundits call it "leakage." A "flood" would be more appropriate. The real rub, of course, is that most of the new money attracts Miras tax relief. It is irresponsible to suggest that the overhated house mortgage market has caused our money supply figures to smash through the Treasury limits. Has this in turn led to the present consumer spending boom? It seems like it to me. Do the Treasury mandarins understand what's happening? Perhaps their political masters are cynically promoting a price rise in the mortgage market. Frankly, it is naive of the Bank of England to rely on an out-of-date directive to lenders that they should restrict first mortgage lending to purchases and improvements. The borrowers have been getting round this for years. They move house and take up more money than is really required. Builders supply inflated invoices and receipts. Even patios and extensions mysteriously develop wheels and an engine. Above all, the lending institutions seem to turn a blind eye in the rush to meet sales targets. The completion of a Miras Form 70 is certainly no deterrent to a consuming borrower. Competition and profitability are the driving forces. Much of the new business is transacted by post. Perhaps the personal contact has been lost. A detailed knowledge of the borrowers' intentions and background is no longer important. There is no realistic check on the destiny of the funds. Formula lending to a percentage of the valuation is now the norm. Surely, the blame must lie with the creators of the market conditions, rather than the participants. A reduction in the Miras tax relief might be the first logical step. If capital gains tax was applied to houses, it should reduce them to being a commodity rather than an investment. The Government could also enhance the tax

relief on business borrowing to stimulate industry and jobs. My argument is that the rampant demand for mortgages has been created artificially for political reasons and it is unfair to criticise the lenders, who are merely responding to the demand. The result of all this activity is that house prices are spiralling upwards, while lending to businesses receives less attention. Job mobility has been a noticeable casualty. It is about time that the Government took these trends into account. Finally, on a serious note, can the academics tell us whether there is any correlation between the increase in total mortgage lending, the rise in the money supply, the increase in our consumer spending and the net rise in house selling prices? I suspect that the rise in prices is only a fraction of the increase in mortgage lending. If the "leakage" into consumer spending has been as low as made out, and if house prices have risen only a noticeable amount, mortgage lending, then surely we should have seen a phenomenal boom in home improvements and DIY? Perhaps the Treasury can tell us how many extensions have been built? Pardon my enthusiasm. Lord. 187 House, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 521, 523, 525, 527, 529, 531, 533, 535, 537, 539, 541, 543, 545, 547, 549, 551, 553, 555, 557, 559, 561, 563, 565, 567, 569, 571, 573, 575, 577, 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SECTION II - COMPANIES AND MARKETS  
FINANCIAL TIMES

Monday October 6 1986

RTS GROUP  
SERVING SHIPS, PORTS, INDUSTRY  
TRACTOR-TRAILER SYSTEMS - NO-NO FLATS - CONTAINERS

KYLE STEWART  
DESIGN AND CONSTRUCT  
DESIGN AND MANAGE  
MANAGEMENT CONTRACTING  
REFURBISHMENT  
TRADITIONAL CONTRACTING  
KYLE STEWART

Seven-Up business sold for \$240m

By Aristotle Kalesky in New York

HICKS & HAAS, a little known but rapidly expanding private partnership, emerged as the final bidder for the US soft drink market when it said that it was buying the domestic business of the Seven-Up company from Philip Morris for \$240m.

The franchise for Seven-Up will go to Hicks & Haas, a partnership controlled by Mr Thomas Hicks and Mr Robert Haas, two Dallas investors, in control of 14.3 per cent of the US soft drink market. The company with market shares of 30 per cent and 20 per cent respectively held by Coca Cola and Pepsi Cola, the two brand leaders.

Hicks & Haas rose to prominence only last year, when it led the acquisition of two soft drink bottling plants in Dallas and Waco, Texas. It later purchased A & W Brands, the nation's largest root beer manufacturer.

Its expansion culminated two months ago when it led a group of investors in a \$410m leveraged purchase of Dr Pepper, the third largest US soft drink product, which is particularly popular in Texas. One of the other partners in that transaction was Cullery Schweppes of the UK, which acquired a 30 per cent stake in Dr Pepper.

As in the Dr Pepper purchase, Hicks & Haas has bought Seven-Up as part of a broader investment group. In this case the other partners include Donaldson Luskis Partnerships Partnership as well as members of the Dr Pepper and Seven-Up management.

Philip Morris moved to sell Seven-Up in January this year as part of a strategic decision to get out of the soft drinks industry.

Brief rallies in market fail to dispel wider currency concerns

BY CLARE PEARSON IN LONDON

CURRENCY worries overshadowed the Eurobond market last week as the dollar fell on the foreign exchange market while finance ministers of leading industrial countries meeting in Washington failed to reach agreement on economic policies.

But the market enjoyed two brief rallies - one mid-week and the other on Friday afternoon - on US economic data, rekindling hopes of a more stable currency and the possibility of lower US interest rates.

Most dealers, who were shaken out of their after-lunch somnolence by a flurry of trading on Friday, remained unconvinced by the rallies, however. They said price rises were triggered by professionals and retail investors remained on the sidelines.

This was no market in which to launch a wave of new paper, and generally managers kept issuing activity low and mainly confined to good quality names.

Where deals were for good quality names, this policy generally came good. Citicorp investment

Bank, for instance, met a strong response to its \$75m deal for European Steel and Coal Community. Dealers said this was mainly because of its short, three-year maturity, which attracted investors wary of a lengthy exposure on a dollar bond.

Banque Nationale de Paris was also successful in attracting investors to its \$150m seven year deal for IBM. Dealers said its initial yield spread of 85 basis points over US Treasury bonds looked generous for this popular triple-A rated borrower.

In contrast, a \$100m issue for the Farm Credit Corporation of Canada, also launched on Friday, at a similar yield spread and also triple-A rated, met with indifference.

North American borrowers seem firmly out of favour with the Eurobond market, not helped by Dome Petroleum's attempts to reschedule repayments on its outstanding bonds.

Mutual Life Insurance was encouraged by Wednesday's brief issuing window to launch \$150m debt

through its subsidiary Money Funding. Even though the deal was triple-A rated, this traded at discounts to issue price outside its fees. A \$200m deal for Citicorp met a similar fate.

Currency concerns afflicted the floating rate note market as well as the fixed rate dollar market, and the supply of new issues almost

dried up as the market traded under the burden of a heavy weight of inventory and the end of the Japanese half-year, repressing Japanese demand.

The Japanese equity warrants market also trade under a cloud of disillusionment as share price in Tokyo fell during much of the week. Coupons are now being set at 3%

per cent on new deals, but dealers say even this is not high enough to attract investors.

Of all the markets the Eurosterling market suffered the worst last week, as the foreign exchange markets drove the pound down while the authorities resisted pressure to raise base rates.

Prices of sterling Eurobonds fluctuated widely in line with gilt prices. Most traders found it the best policy to keep positions flat, since very thin trading meant that prices varied widely between market-makers and forages into the market proved a risky business.

The D-Mark market traded weakly in line with the Eurodollar market during most of last week, although trading increased on Friday as the dollar briefly fell below DM 2. A new 12-year domestic Federal bond met sluggish demand.

But Denmark found a reasonable response to its new DM 1bn two-tranche deal, since this was the first borrowing for the country in the Euro-D-Mark market for two years. Both deals were quoted with their fees, although demand was

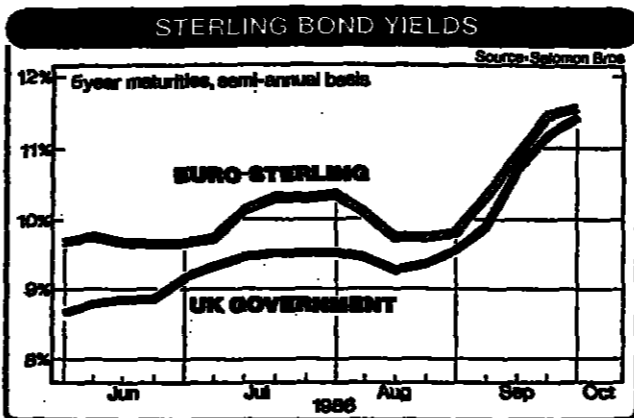
stronger for the five year than for the seven year tranche.

The Swiss franc market was in healthier shape than other areas of the Eurobond market as short-term interest rates moved down by about 1/2 point on the week and prices rose by between 1/4 and 1/2 points on the week.

This enabled fairly buoyant new issue volume, although there was concern that the supply of new paper for Japanese borrowers might prove too heavy.

The Euroyen market was also healthier than other sectors of the Eurobond market last week, and a long-expected ¥80bn deal for Norway was finally launched. Although the borrower's name is popular with investors, the bond met a less enthusiastic response than many dealers expected since its terms were seen as aggressive. Its price held at a discount to issue price slightly outside the level of its total fees during most of the week.

Issues convertible into gold are proving popular against a background of concern about the dollar.



EUROBOND MARKET TURNOVER Turnover (\$m)

Primary Market	Secondary Market	Other
US\$ 4,118.1	4,982.3	3,082.2
DM 2,817.1	0.2	14,882.2
Other 2,261.2	-	493.2
FRF 3,252.1	0.2	2,915.5

Country	Turnover (\$m)
US\$	25,888.8
DM	1,745.8
Other	13,952.4
FRF	14,821.5

Country	Turnover (\$m)
US\$	17,441.8
DM	19,282.2
Other	11,070.2
FRF	12,138.0

Move to finer underwriting fees on Euronotes swallowed without murmur

BY ALEXANDER NICOLL IN LONDON

THE MOVE to even finer underwriting fees on Euronote facilities appears to have been swallowed by the market without a murmur.

The \$300m deal for France's Credit National and the \$400m facility for Ireland have both been well oversubscribed. Both deals included a facility fee of only four basis points for the first part of their lives, rising to five thereafter. Both have been supported by a wide spread of banks including US as well as Japanese ones.

The Credit National facility, which has the lower fee for the first five years, has been oversubscribed by 50 to 60 per cent, though there is no chance of an increase. Ireland, which has the four-basis point fee for only two years, has been com-

fortably oversubscribed, and the borrower was due to consider over the weekend whether to sanction what could be a sizeable increase. It is believed in any case to have been originally interested in a \$500m deal.

Perhaps emboldened by these responses, Barclays Bank in Hong Kong brought out a Euronote facility on Friday for Bank of New Zealand which appears to have even tighter terms. Bank of New Zealand is government-owned, though it does not borrow with the Government's specific guarantee. It is by far the largest bank in New Zealand.

Neither the stranger nor the borrower could formally confirm the terms of the facility in London, but

bankers hearing of them in the market had their breath taken away.

The facility is believed to total \$200m, of which half is to be underwritten. The underwritten fee is said to be 1/2 of a percentage point, or 3/4 basis points, for the full five-year life. The maximum interest rate is to be London interbank offered rates with no margin. There is no front-end fee. The utilisation fee is three basis points for usage of between 50 and 75 per cent, and four basis points above that.

The long-awaited \$100m loan for Cyprus emerged with innovative tax-sparing features which allow the country to pay just two basis points above London interbank offered rates compared with the mar-

gin of 50 or more basis points which it might expect to pay on a conventional loan.

Security Pacific Hoare Govett is leading the deal with Bankers Trust International as co-arranger. The entire loan, however, is being underwritten by two UK merchant banks, Morgan Grenfell with \$60m and S.G. Warburg with \$40m. Tax-sparing is made possible by the double taxation agreement between Britain and Cyprus and the fact that the proceeds of the loan are to be used for development.

Other banks will be invited to share the risk, but not technically as lenders. Instead, they will effectively provide guarantees for which they will be paid a fee out of the benefits of tax-sparing, thus shar-

ing out the tax-sparing benefits between the parties and enabling them to earn nearer what they might normally expect to make from lending to Cyprus. The arrangements are not disclosing exactly what margin participants will effectively earn, but it should be noted that since they will be giving guarantees rather than making loans, their commitments are intended to be off the balance sheet.

The sterling commercial paper market is gathering some autumn pace with the announcement of new facilities. Storehouse, the UK retailing combine formed from British Home Stores and Habitat Mothercare, has a £100m programme with Chase Manhattan, County NatWest Capital Markets, Morgan Grenfell

and Swiss Bank Corporation International as dealers. The borrower may also issue in dollars. Chesterfield Properties has a £50m programme with County NatWest and Warburg as dealers.

A survey of potential investors in sterling CP, published today by stockbrokers Phillips & Drew, suggests, however, that there may be a gap between issuers' and investors' views of the young market which could be difficult to resolve.

Borrowers have generally been hoping to get rates which are competitive with those on bankers acceptances. Though most of the investors surveyed say they do expect to buy sterling CP, a majority say paper issued by a top-rated borrower would only be attractive if the yield was at

Libor or higher - a level at which the best names would be most unlikely to consider issuing.

Turkey is continuing its comeback in the international borrowing field with a \$50m note purchase facility credit for its Petroleum Pipeline Corporation Petas, led by Morgan Grenfell and the only purely commercial lending portion of a \$202m project financing.

The market for deferred purchase facilities, which enable UK municipal authorities to finance outlays such as on housebuilding, has narrowed down to Scotland after the Government halted it elsewhere in the summer. Edinburgh has mandated Industrial Bank of Japan and Guinness Mahon for a £70m facility.

Bond traders know a thing or two equity traders don't.

They know about Euro-clear, the clearing system that expands the possibilities in international securities. And now Euro-clear serves a growing list of international equity markets. Think what this multi-currency, uniform clearance system offers you:

- 1. The confidence to move in and out of international equities with ease as opportunities arise.
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All of which give you better cash management, wider scope and more liquidity - your keys to greater profit opportunities in this exciting new market.

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EC Euro-clear

All these securities having been sold, this announcement appears as a matter of record only.

ANGLIA

£150,000,000 Floating Rate Notes 1996

Issue price 100 per cent.

Payable as to 50 per cent. on 23rd September, 1986

and 50 per cent. on 23rd December, 1986

S. G. Warburg Securities

- Credit Suisse First Boston Limited
- Morgan Guaranty Ltd
- N.M. Rothschild & Sons Limited
- Banque Bruxelles Lambert S.A.
- Barclays de Zoete Wedd Limited
- Baring Brothers & Co., Limited
- Cater Allen Limited
- Fuji International Finance Limited
- Gerrard & National PLC
- Hambros Bank Limited
- Kansallis Banking Group
- Merrill Lynch Capital Markets
- Salomon Brothers International Limited
- Sanwa International Limited
- Swiss Bank Corporation International Limited
- Swiss Volksbank
- The Union Discount Company of London, p.l.c.

Westdeutsche Landesbank Girozentrale



This announcement appears as a matter of record only.

New Issue

1st October, 1986

**Can. \$125,000,000**  
**ASEA Capital Corporation B. V.**

9½ per cent. Guaranteed Notes due 1991

Guaranteed by  
**ASEA AB**

of which Can. \$75,000,000 is being issued as the Initial Tranche

Issue Price of the Initial Tranche: 100% per cent.

Union Bank of Switzerland (Securities) Limited	Morgan Stanley International
Nomura International Limited	Chemical Bank International Group
Bank of Montreal Capital Markets Limited	Banque Nationale de Paris
Commerzbank Aktiengesellschaft	County NatWest Capital Markets Limited
Den norske Creditbank PLC	Deutsche Bank Capital Markets Limited
Dresdner Bank Aktiengesellschaft	Enskilda Securities Ekonominstitutet Aktiefond AB
Generale Bank	Merrill Lynch Capital Markets
Samuel Montagu & Co. Limited	Morgan Guaranty Ltd
Prudential-Bache Securities International	Shearson Lehman Brothers International
Svenska Handelsbanken Group	Swiss Bank Corporation International Limited
S. G. Warburg Securities	Yamaichi International (Europe) Limited
Aros Fondkommission AB	Banque Générale du Luxembourg S.A.
Genossenschaftliche Zentralbank AG-Vienna	Leu Securities Limited
Mitsubishi Trust International Limited	Swiss Volksbank

This announcement appears as a matter of record only.

New Issue

22nd July, 1986



**Cdn \$75,000,000**

**Ford Credit Canada Limited**

9½% Guaranteed Notes due July 23, 1991

Guaranteed by

**Ford Motor Credit Company**

Issue Price 100% per cent.

Union Bank of Switzerland (Securities) Limited

The Bank of Nova Scotia Group	Banque Paribas Capital Markets Limited
CIBC Limited	Citicorp Investment Bank Limited
Daiwa Europe Limited	Dominion Securities Pitfield Limited
Generale Bank	Genossenschaftliche Zentralbank AG-Vienna
Goldman Sachs International Corp.	McLeod Young Weir International Limited
Mitsubishi Finance International Limited	Samuel Montagu & Co. Limited
Morgan Stanley International	Nomura International Limited
Swiss Volksbank	S.G. Warburg Securities
Wood Gundy Inc.	Yamaichi International (Europe) Limited

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New Issue

1st October, 1986



**H. J. Heinz Company**

**U.S. \$75,000,000**

7½ per cent. Notes due 1996  
 with Warrants to purchase U.S. \$75,000,000  
 7½ per cent. Notes due 1996

Issue Price of 7½ per cent. Notes due 1996: 100 per cent.  
 Issue Price of Warrants: U.S. \$16.00 per Warrant

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.	Bankers Trust International Limited
Banque Bruxelles Lambert S.A.	Citicorp Investment Bank Limited
Commerzbank Aktiengesellschaft	County NatWest Capital Markets Limited
Crédit Commercial de France	Deutsche Bank Capital Markets Limited
Dillon, Read Limited	Goldman Sachs International Corp.
Leu Securities Limited	Manufacturers Hanover Limited
Merrill Lynch Capital Markets	Morgan Guaranty Ltd
Orion Royal Bank Limited	Salomon Brothers International Limited
Shearson Lehman Brothers International	Swiss Volksbank
S.G. Warburg Securities	Westdeutsche Landesbank Girozentrale

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New Issue

28th August, 1986



**Philip Morris Companies Inc.**

**U.S. \$100,000,000**

7% per cent. Notes due 1990

Issue Price 101% per cent.

Union Bank of Switzerland (Securities) Limited

Banque Paribas Capital Markets Limited	Credit Suisse First Boston Limited
Dresdner Bank Aktiengesellschaft	Leu Securities Limited
Merrill Lynch Capital Markets	Swiss Bank Corporation International Limited
S. G. Warburg Securities	Julius Baer International Limited
Banca del Gottardo	Banca della Svizzera Italiana
Swiss Volksbank	

# INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Peter Montagnon interviews Eugene Rotberg, the World Bank's treasurer.

## Moving towards a simpler way of funding

THE WORLD BANK has long been established as the largest single borrower on international bond markets, but now, according to Mr Eugene Rotberg, its treasurer, its paper is becoming scarce.

In its current fiscal year ending June 30, 1987 the bank plans to borrow only \$900, he said in an interview at last week's annual meeting in Washington. This is down on last year's \$10.6bn, and the lowest borrowing total since 1982.

The reasons for this decline are well known. They reflect a parallel slowdown in disbursements by the bank to its developing country clients as well as its record level of liquidity which stands at just over \$20bn or 56 per cent of outstanding loan commitments at the end of 1985-86.

This has constrained borrowing at a time ironically when the market can scarcely be more favourable.

"We would like to borrow large sums at the present rate," Mr Rotberg said. The problem is that there is no need to do so, and one aim of the bank at present is to reduce its liquidity to around 50 per cent of loan commitments. Even then it will still be above the basic target level of 40 to 45 per cent.

**Temporary decline**

Mr Rotberg believes that the decline in the bank's borrowing requirement may be only temporary. Towards the end of the current fiscal year its needs may start to rise again as fresh loan projects are put on its books.

For the time being, however, the World Bank is in a very strong position vis-à-vis the market. It does not need to develop fancy new instruments to stimulate the jaded appetite

of investors. This year's borrowing programme will concentrate on classic, long-dated plain vanilla instruments. Mr Rotberg says the World Bank was "constantly importuned" with offers of finance during the annual meeting last week, but "we want 20, 30 and 40-year fixed-rate funds. We are rejecting most of everything else."

Meanwhile, the bank's efforts at innovation for which it is well known in financial markets are now being directed to the management of its liquidity. It plans soon to propose to its board a new scheme which will dramatically change the way its liquid assets are invested.

At present it is not permitted to invest in securities with a life to maturity of more than five years and three months if the changes go through there will be no such restriction.

This is because the bank would move to a new concept whereby the duration of its liquid assets portfolio would be limited to a range of three months to four years.

Duration is a technical market term. It is basically the weighted average maturity of the investment portfolio calculated on a cash flow basis. It gives, for example, different maturity values to zero-coupon and fixed-rate bonds expiring on the same date because the entire return on the former is concentrated at the end of its life.

**Duration concept**

Moving to a duration concept will greatly enhance the scope of the bank in managing its liquid assets as it will be able to buy high yielding long-dated instruments provided the purchases are matched with an equivalent amount of short-term paper.

The bank is also to seek

permission to use interest rate futures and options in managing its liquidity, though initially only on dollar and sterling instruments. Further down the road it is also looking at using the futures and options market to provide protection for its clients on the currency and interest rate risks they run when borrowing from the bank.

In the long run all this means that its basic approach to financial management can become simpler. Mr Rotberg calls this "unbundling innovation." Instead of lumping all sorts of bells and whistles together in one bond issue, these innovations, which are basically designed as hedging mechanisms, can be separated out and dealt with at a different stage of the process with counter parties to whom they are a natural part of their everyday business.

## Mediobanca in public attack on Montedison

BY JOHN WYLES IN ROME

MEDIOBANCA, Italy's most powerful merchant bank, yesterday questioned the financial judgment of Montedison management on the eve of the launching of a L947bn (\$685m) rights issue by the chemical, energy and health care group.

The issue is one of the largest ever made on the Milan bourse.

In an unprecedented public attack on the management of a company in which it has an important shareholding, Mediobanca accused Montedison's chairman, Mr Mario Schimberni, of paying an "excessive" price of L740bn for the 12.4 per cent of La Fondiaria, the Florence-based insurance company, which the Montedison holding company, Iniziativa Meta, purchased in August.

This accusation was a major feature of a weekend publicity blitz by the Milan-based merchant bank explaining its unremitting hostility to the share purchase which raised Montedison's stake in La Fondiaria to 37.4 per cent.

Mediobanca appears to have spared no effort to embarrass Mr Schimberni immediately ahead of Montedison's one for two share offering which is open from today until November 4. The issue was originally designed to finance the projected but still uncertain takeover of Fermenta, the Swedish biotechnology concern.

At the centre of the weekend manoeuvrings was the leaking to the Milan newspaper, Il Giornale, of a letter to Mr Schimberni from his main adversary, Mr Enrico Cuccia, the gritty 78-year-old Mediobanca director.

## Cheung Kong sells Hilton to utility for HK\$1bn

BY KEVIN HAMLIN IN HONG KONG

CHEUNG KONG Holdings, Mr Li Ka-Shing's flagship company, has sold the Hongkong Hilton Hotel to Hongkong Electric Holdings, a utility company in which Mr Li holds a controlling 24 per cent stake, in a deal worth HK\$1.03bn (US\$132m).

To finance the deal, Hongkong Electric is issuing 103m new shares at HK\$10 each, representing 7.5 per cent of its total issued shares. The price represents a 7.5 per cent discount on the market value of HK\$10.60 a share at Friday's trading close.

Hutchinson Whampoa, the trading company in which Cheung Kong holds a controlling 35.1 per cent stake, is to buy 28m of the new shares to maintain its equity stake in Hongkong Electric. Mr Li is

## Wharf Holdings restructuring in motion

By Our Hong Kong Correspondent

THE EXPECTED restructuring of Wharf Holdings, the property, trading and hotel group, was set in motion over the weekend when World International Holdings (WIH) announced it had bought Hong Kong Realty and Trust's (HKRT) controlling interest in the Lane Crawford department store chain for HK\$681.9m (US\$89.5m).

The move comes less than one week after Sir Yue Kung Pao stepped down as chairman of both Wharf (previously known as the Hong Kong Kowloon Wharf and Godown Company) and of WIH.

As WIH is the ultimate parent of Wharf, and Wharf has a majority stake in HKRT, an investment holding company, there is no change in the ultimate control of Lane Crawford.

WIH is paying an extremely generous HK\$22 each for 12.72m A shares in Lane Crawford and HK\$20 each for 187.22m B shares, representing a 58 per cent premium on A shares and 78 per cent on B shares, compared with trading prices immediately prior to the suspension on Hong Kong's stock exchange on September 30.

## ERT seeks to accelerate repayment of rest of debt

BY DAVID WHITE IN MADRID

UNION EXPLOSIVOS Rio Tinto (ERT), Spain's leading chemicals group, has begun talks with Spanish and foreign creditor banks to try to accelerate repayment of the remainder of its debt.

The talks are aimed at lifting some of the constraints placed on ERT under a rescheduling agreement signed in 1984.

A senior ERT official said the company was holding individual contacts to prepare the ground for renegotiating terms and repayment schedules.

The refining and chemicals group reduced its losses to Pta 708m (\$5.2m) last year from Pta 10.55bn in 1984, and expects to end this year firmly in the black, despite the impact of lower oil prices on its sales outlook. A Pta 35bn divestment

## Royale Belge acquires Ippa

ROYALE BELGE, the Belgian insurance group, has announced a significant expansion of its financial interests with the acquisition of Ippa, the 10th largest banking group in the country, Quentia Peel reports from Brussels.

In exchange, the financial and industrial holding company Sofina, whose two major shareholders are Societe Generale de Belgique and the Boel group,

## Wah Kwong ships released

MARINE MIDLAND Bank and Bank of Montreal, two creditors of the ailing Wah Kwong Shipping and Investment Company (Hong Kong), have agreed to release two of the group's ships, Reuter reports from Hong Kong.

The group said the banks have signed to participate in an agreement to restructure Wah Kwong's debt of more than US\$850m, and agreed to release the 32,680 dwt Brazil Venture and the 32,587 dwt Venture Star, which were arrested last week.

About two-thirds of Wah Kwong's 46 creditors have already given support to the group's restructuring, with one more creditor agreeing to sign the agreement at the weekend.

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount \$m	Maturity	Av. No years	Coupon %	Price	Book Runner	Other yield %		
<b>U.S. DOLLARS</b>									
U.S. Corp. 1	70	1991	5	(3 3/4)	100	Yamachi Int. (Eur)			
ICM P. Manufacture	85	2001	15	(5 1/2-5 3/4)	100	J. H. Schroder Wang			
Shimizu Sanyo 1	70	1991	5	5 1/2	100	Yamachi Int. (Eur)	3.750		
Shimizu 1	30	1991	5	5	107 1/2	Monaca Int.	7.251		
WKK Spring 1	50	1991	5	(3 3/4)	100	Monaca Int.			
EDSC 1	75	1989	3	7	101	Chicago Inv. Bank	8.622		
Chicago 1	290	1993	7	8 1/2	100 1/2	Morgan Stanley	8.226		
Wooly Trading 1	150	1988	10	8 1/2	99 1/2	CSTB	8.226		
Scholar Elm. Power 1	70	1983	7	8 1/2	101 1/2	Monaca Int.	7.838		
Total Corp. 1	100	2001	15	(2 3/4)	100	Total Int.			
YDE Corp. 1	150	1991	5	(3 3/4)	100	Monaca Int.			
Philip Corp. 1	100	1991	5	7 1/2	100 1/2	URS	7.285		
Domestic Oil & Nat. Gas 1	50	1991	5	9	101 1/2	ISI Int.	8.818		
URS 1	100	1983	7	7 1/2	100 1/2	URS	7.801		
Shimizu Fuel 1	40	1991	5	(3 3/4)	100	Yamachi Int. (Eur)			
Fern Energy 1	100	1983	7	7 1/2	100 1/2	Morgan Stanley	7.400		
Chabank (a) 1	100	1991	5	5 1/2	100	Morgan Stanley			
Bank Resources (a) 1	50	1991	5	5 1/2	100	Bankers Trust	5.250		
<b>D-MARKS</b>									
Deutsche 1	750	1991	5	5 1/2	100	Wentz	8.875		
Deutsche 1	250	1993	7	5 1/2	100	Wentz	8.250		
<b>SWISS FRANCS</b>									
Amstein Engle Pat. 1	30 max	1994	-	6 1/2	100	Chemical NY Coy. Mkt	6.500		
City of Vienna 1	200	1986	-	4 1/2	99 1/2	Kreditbank (Swiss)	4.782		
Societe Chimique 1	100	1992	-	1 1/4	100	SEC	1.750		
Alpine Nylon 1	110	1991	-	1	100	SEC	1.000		
Prova. New Brunswick 1	100	2000	-	5 1/2	100	URS	5.250		
Y-E Data 1	60	1992	-	(1)	-	URS			
Japan El. Corp. 1	50	1993	-	5	100	Buy Paribas (Swiss)	5.000		
Mediana Corp. 1	50	1992	-	(1)	-	Handelsbank			
Fininvest Co. 1	80	1991	-	(1 3/4)	-	Credit Suisse			
Acta. Vasco-Angonnes 1	100	1992	-	5	100	Credit Suisse	5.000		
Japan Finance Corp. 1	100	1996	-	4 1/2	100	URS	4.875		
Sumit. Fin. 1	100	1996	-	5 1/2	100	Credit Suisse	5.500		
Japan Highways 1	200	1995	-	4 1/2	100	Buy Paribas (Swiss)	4.750		
Int. Hydre Corp. 1	30 max	1994	-	(3 3/4)	(100)	Buy Paribas, K.R.			
<b>FRENCH FRANCS</b>									
TVO (Fisland) (a) 1	500	1991	5	8 1/2	99 1/2	CFI	8.438		
<b>DEM</b>									
Procter & Gamble 1	200	1993	7	5 1/2	101	Deuts. Europ.	5.574		
Harvey 1	600	1991	5	5 1/2	101 1/2	Monaca Int.	5.174		
BNP (a) 1	15.17m	1996	10	8	100 1/2	Wolfs. Secs. (Europe)	8.855		

**U.S. \$75,000,000**

# Champion International Corporation

**8 1/4% Notes Due 1991**

MORGAN GUARANTY LTD	CHEMICAL BANK INTERNATIONAL GROUP
BANQUE BRUXELLES LAMBERT S.A.	CHRISTIANIA BANK (UK) LIMITED
GROZENTRALE UND BANK DER OESTERREICHISCHEN STAATEN	KYOWA BANK NEDERLAND N.V.
MANUFACTURERS HANOVER LIMITED	MITSUBISHI FINANCE INTERNATIONAL LIMITED
NOMURA INTERNATIONAL LIMITED	PRUDENTIAL-BACHE SECURITIES INTERNATIONAL
SECURITY PACIFIC HOARS GOVETT LIMITED	TOKAI INTERNATIONAL LIMITED
YAMAICHI INTERNATIONAL (EUROPE) LIMITED	

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4th September, 1986

This announcement appears as a matter of record only.

**MANUFACTURERS NATIONAL CORPORATION**

**U.S. \$60,000,000**  
Subordinated Floating Rate Notes  
Due September 1996

Chase Investment Bank	Sumitomo Finance International
Manufacturers Hanover Limited	Morgan Stanley International
Taiyo Kobe International Limited	Takugin International Bank (Europe) S.A.
Yasuda Trust Europe Limited	

September, 1986

**Chase Investment Bank**

# Why are other newspapers so desperate to strangle us at birth?

TOMORROW MORNING A NEW newspaper called *The Independent* will be born.

If it is going to survive in this rough old world it will need to emerge fully grown and quite capable of looking after itself.

We have no doubts. For not only will *The Independent* arrive already 30 days old (more of that later), but it will have had an unusually rough pregnancy to toughen it up (no jokes about going into labour: we're politically independent).

*The Independent* won't be an only child, so to speak. It will take its place in the family of daily newspapers that is known rather appropriately as The Heavies.

These siblings do appear to be rather unhappy about the new arrival, perhaps understandable since the last birth in this family was 131 years ago. Quite simply they're rather scared our baby is going to get all the attention.

Certainly, someone is trying terribly hard and terribly unsuccessfully to prevent the birth of *The Independent* in the first place.

Only recently some of our journalists were offered their old jobs back on other papers with a 25% increase in their present pay. None went, of course.

Then we were prevented from using some of the newspaper distribution services used by all the other national newspapers. That hasn't stopped us either.

There's even been an attempt to force us out of advertising on television. The 40 seconds that we want to use on Monday night



during News at Ten usually goes for around £35,000 (yes, it is a lot of money, but an awful lot of intelligent people watch the news).

However, this particular piece of air-time has recently become very popular indeed. Suddenly there are a lot of people out there trying to advertise their papers at exactly the same time as ours. And since only one newspaper is allowed in each commercial break, the price has been pushed up to a record £51,000.

Bullying, censorship or just good business? Whatever you call it we've still come out bloodied but victorious.

Now you might be thinking that all this skulduggery is just a bit extreme. After all, new papers have come and gone before, haven't they?

Why is everyone so worried about this particular newspaper? Well, this one is different and the anxiety of the other papers only goes to prove it.

Remember the bit about *The Independent* emerging 30 days old? Here's the explanation. Over the last month or so we've produced 30 dummy issues, most of them complete except for readers' letters and share prices.

Many of these papers were sent to broadcasters, advertising agencies and research groups to gauge their reactions.

It's no surprise to find that the editors and proprietors of other newspapers managed to get their hands on a few copies as well. So it's no wonder they're worried, they've seen *The Independent* already.

Doubtless it won't have escaped their attention that *The Independent* is rather different from their own newspapers. For a start it's written by and for people who are dissatisfied with the daily papers available at the moment.

They'll also have recognised a good few writers on our paper as people they used to employ. The style of writing, though, they may not recognise, as these journalists are now producing fact-driven copy unfettered by the need to toe a party line.

And they'll have noticed that we're producing a paper that complements television and radio news rather than just repeating it.

So are their fears really justified? Tomorrow morning, you can decide for yourself.

*The Independent*. It is. Are you?

# UK COMPANY NEWS

## T & N poised to renew AE bid

BY DAVID GOODHART

Turner & Newall, which failed by just 1 per cent to take control of AE on September 12, is this week poised to renew its bid.

The company hopes that the takeover Panel investigation into AE share dealing will find evidence of a failure to disclose purchases by an associate and, by way of punishment, rule that Turner & Newall does not have to wait the usual 12 months before rebidding.

If that is the Panel's conclusion, T&N has indicated that it is almost certain to bid again. However, Hill Samuel does not believe that a Panel conclusion is highly unlikely next week and may be "several weeks" away.

Hill Samuel has also gone onto the offensive in the rumouring argument over AE's narrow escape by alleging that several million AE shares were bought by associates of T&N at more than the 240p cash alternative — which would be a serious infringement of Panel rules.

T&N said this was a "serious" allegation and the acquisitions had been made by arbitrageurs with which it had no association.

Further, Hill Samuel claims that the T & N merchant bank, N. M. Rothschild, probably lost the bid by closing on the 240p day and not retaining the option to extend for another 48 hours; and has subsequently tried to compensate by keeping the AE

controversy alive.

Nevertheless, Rothschild did reveal yesterday that Hill Samuel had sent it an amended version of the AE share register a few minutes before the close of the bid on September 12 with 12 names obliterated.

An accompanying note explained that "known supporters of AE" had not been included. Rothschild said that the 12 excluded names accounted for the 10m AE shares bought in the final days of the bid and then sold by Casanova at a significant loss a few days after the close.

Although about 4m of those shares were disclosed as acquired by AE associates, the ownership of the rest has not been disclosed and Rothschild is asking: "If there is nothing to hide why have the names not been revealed?"

The issue for the Panel is whether there was any kind of indemnity arrangement between AE and its unknown supporters which, under Panel rules, would have made them associates and therefore liable to disclosure.

If the Panel concludes that AE does not have a case to answer, Rothschild and T&N are unlikely to give up. The next move would probably be to call upon AE itself to investigate share ownership and dealings in the company which T&N insist upon under section 214 of the Companies Act as a shareholder holding more than 10 per cent of the equity,

## T. Warrington cuts loss

Thomas Warrington & Sons, general building and public contractor, has increased its turnover from £8.93m to £7.33m and reduced its loss from £30,000 to £195,000 in the first half of 1986.

The improving trend was expected to continue over the full year, the directors stated. The better results stemmed from implementation of measures to increase the efficiency of cost control and reporting.

As competition in the construction industry remained acute, the directors had taken steps to expand the activities both in terms of geography and scope.

They had identified a number of potential acquisitions, both

corporate and property, which would enhance the rent roll and profitability should they come to fruition.

Mr. J. M. Jackson had joined the board as chief executive, and would spearhead the company's move into property development and related fields.

NORTHERN AMERICAN Trust will repay on October 7 its US\$5m three month fixed loan and borrow a further \$5m for one month.

FLEKTECH — The syndicate offering to acquire 2.68m ordinary shares in the company said it had received acceptances for a total of 7.57m. The scaling down provisions would apply.

## SHARE STAKES

Changes in company share stakes announced over the past week include:

Dee Corporation — Director Dag Monk has exercised option to acquire 1.25m ordinary shares.

Allied Textile Companies — Director J. R. Corbin acquired 25,000 ordinary at 280p and beneficial holding now 955,008 shares (4.286 per cent).

Bestwood — Chairman A. A. E. Cole acquired a further 267,257 ordinary and holds 660,938 (3.23%).

Group-C — Lewington, chief executive, acquired £25,000 ordinary stock at 414p per £1 unit.

Amalgamated Financial Investments — Director C. J. J. Elyth acquired 125,000 ordinary at 28.4p and holds 150,000 (0.78%).

Greenwich Resources — Robertson Research International has sold a further 260,000 ordinary and reduced hold to less than 0.5%.

London Trust — Amelita Holdings Partners have a holding of 7m shares (7.6%).

Pavilion Leisure — E. Carmeli owns 127,500 shares (10.6 per cent).

Wills Group — R. L. Marsh reduced beneficial holding by sale of 150,000 shares (2.08 per cent) at 124p. Holdings now 852,500 shares (11.90 per cent).

Willars Systems — E. A. Roscoe, chairman, has exercised option to acquire 3,142,500 ord held by Carperem Nominees.

British Motor — Lewis Group purchased 25,000 ordinary on September 15 and 100,000 on September 24. It now has an interest of 2.39m ord (18.03 per cent).

## Architects to join USM via placings

By Alice Rawsthorn

A DUO of architects, one Whitney Mackay-Lewis, based in the City of London, the other Clark Tribble Harris & Li, a US practice, are planning to join the United Securities Market through placings of their shares.

Theoretically, architects have been able to go public since 1981, when members of the profession were allowed to form limited liability companies rather than partnerships or sole practices. So far only one, D. Y. Davies, has opted to do so. It joined the USM in April and its market capitalisation has since risen from just under £2m to £2.5m.

Whitney Mackay-Lewis was formed in 1984 and has since developed a diversified practice embracing interior design, space management, planning, graphic design and fine art consultancy.

Its work is rooted in the City. Recent projects have included the design of trading floors for the London International Financial Futures Exchange and for the security-ties group Barclays de Zoete. In recent years it has benefited from the flow of overseas finance houses into the City in preparation for the deregulation of the London markets.

Whitney Mackay-Lewis is expected to raise 25 per cent of its equity in order to raise around £2m and to be valued at £2m after its placing.

Clark Tribble Harris & Li is the latest in the long line of US companies to join the USM. It has been the subject of a rigorous regulation of the London markets by staging its flotation on the USM. It plans to place around 25 per cent of its equity, through stockbrokers, in November.

The company is based in North Carolina but has offices in New York and Washington. It has undertaken work for a series of blue chip companies including AT & T, IBM and Sealed and Seatch.

## Charles Batchelor interviews Barrie Stephens, managing director of acquisitive Siebe

### The brain behind the battle chart

WITHIN WEEKS of joining Siebe Gorman, the diving equipment group, as general manager in 1983, Mr Barrie Stephens, then 31, was faced with making half his workforce redundant. The rest walked out in protest and questions were asked in Parliament.

"We had a diminishing order book and a machine shop which was spitting out metal," Mr Stephens recalls. "If we had gone on like that our stock would have been spilling out on to the street. That was a salutary start."

"I'd been headhunted and I didn't anticipate that the company was exposed to problems of such a magnitude."

Thanks to its new general manager's prompt action the company survived and Mr Stephens now runs a successful £372m turnover group, renamed Siebe. It is currently in the middle of a £317m agreed takeover bid for Robertshaw Controls, a large US manufacturer of automatic control equipment.

The Robertshaw bid is Siebe's most ambitious in a rapid succession of acquisitions and will test to the utmost the company's skills at integrating a large overseas business in its existing framework. It is another step towards Mr Stephens' goal of creating a group with the size and muscle to take on the tough international competition.

The company has a long and illustrious past. Founded in 1819 by Augustus Siebe, an Austrian army officer and engineer, Siebe long dominated the market for diving equipment. Under Mr Stephens' control it has expanded to take in compressed air equipment, electronic controls, safety and life support gear, filters, lubrication systems and garage equipment.

If proof were needed of Mr Stephens' commitment to the company he turned round — or his dominance over it — this can be found in the 23-year record of corporate performance at the back of its latest annual report.

Most companies make do with a five- or ten-year record of their key financial figures. Siebe traces its history since the

arrival of Mr Stephens. Profits have risen from £34,000 to £33m and turnover has gone from £1.4m to £372m while the acquisition of Robertshaw would take sales to more than £500m.

"It's not meant to be concealed," claims Mr Stephens. "That is our battle chart."

A stocky Welshman with a rugby player's build, Mr Stephens combines a pug-nacious vocabulary and a clear vision for the corporate scrap with a disarmingly boyish belief in the future of his company.

"We are a company to watch," he exclaims. "Siebe is a lucky company. I have always said it. We have never been short of opportunities and we have always seized them."

His acquisitions and attitudes to business were fashioned by a family commitment to hard work and 11 years in the US which exposed him to the bracing climate of American management methods.

The only child of a Gower butcher and cattle dealer, the young Stephens was sent off at the age of nine to Christ College, Brecon, a noted rugby-playing Welsh public school. There he was mentored by a headmaster who had studied mechanical engineering at Manchester University. After call-up and a commission in the Royal Welsh Fusiliers he emigrated to Canada where prospects seemed brighter than in his native land.

Leaving Canada for the US in 1950 he had spells with General Dynamics and Barden Corp, both large US defence contractors. Barden transferred him to Europe in 1961 as operations director and in 1963 he was head-hunted by Siebe Gorman.

He has been compared with some of the youthful entrepreneurs — such as Mr Greg Egan, Mr H. Tomkins and Mr Nigel Rudd of Williams Holdings — who have begun fashioning engineering mini-conglomerates through a spate of acquisitions in recent years.

Apart from a straddle at the thought of Siebe being seen as



Mr Barrie Stephens, managing director of the Siebe group, beside the charmanian plated diving helmet, made of spun copper. This is a design still in use today at up to depths of 150 feet.

The City has been prepared to back Mr Stephens and his team in most of his ventures, though a £300m bid for APV Holdings, the process engineer, failed last June.

Siebe was unable to convince the outside world it could do a better job than APV's new management. In what was a particular blow for Siebe, APV was able to argue its specialist skills would not be enhanced by coming under the control of an engineering conglomerate.

The Robertshaw acquisition would more than double Siebe's turnover and stretch to the full its resources to absorb the newcomer. Mr Stephens says, however, that he already has business plans for the US group, and its activities will be absorbed within the existing nine divisions.

Siebe runs a small headquarters with a staff of 42 at Windsor, Berkshire. It operates a decentralised structure with nine divisions, headed by chief executives whom Mr Stephens dubs "the barons — a very hard-nosed bunch."

He meets his chief executives at least four times a year but is in weekly telephone contact. There is also a heavy schedule of visits to group subsidiaries in the UK and overseas with a help of a colour-coded diary which he meticulously keeps up himself. (Yet unlike the heads of many rapidly expanding companies, Mr Stephens insists he has plenty of time for leisure, including riding and his garden.)

The City is taking a wait-and-see attitude to the Robertshaw deal. It has been impressed in the past by Siebe's ability to profit from acquisitions. But analysts are concerned at the price it is paying for Robertshaw and at the limited opportunities to improve margins.

They also feel Mr Stephens should have spent more time explaining the structure to the national competitors. These are formidable and include Atlas Copco and Ingersoll Rand in the compressed air business, and Honeywell, Eaton Corp, Siemens and Toshiba in the field of controls.

recession for the next three years.

In 1981 the hatches came off and Siebe bought Rieth, a German manufacturer of power station equipment. This was followed by a rapid succession of further acquisitions, most notably of Comair, the British compressed air equipment group bought for £78m in 1985.

The aim of all this activity was to give Siebe the size and breadth to be able to afford the best machine tools and the best managers to take on international competitors. These are formidable and include Atlas Copco and Ingersoll Rand in the compressed air business, and Honeywell, Eaton Corp, Siemens and Toshiba in the field of controls.

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## Nationwide Leisure acquisitions

Nationwide Leisure has exchanged contracts for acquisitions for a maximum £4.3m cash, to be funded by a rights issue, details of which will be published in a few weeks.

Nationwide is purchasing a group of private nursing and residential homes and sheltered housing developments in the Midlands. Also being acquired is a development property, with planning permission, and part of another property for conversion.

The deal is subject to several conditions, including the auditors confirming that pre-tax profits for the year ended August 31 1986 were at least £200,000 on the businesses being acquired.

## Strong & Fisher bid rejected

Garnar Booth has now formally rejected the £20m bid from fellow leather manufacturer Strong & Fisher saying it values the company at less than net assets per share.

Garnar said that its policy had been to produce a range of leather for many different industries, thus off-setting the cyclical nature of the leather trade, while Strong & Fisher had concentrated its efforts on high fashion garment leather.

Sir Kenneth Newton, Garnar chairman, said: "While Strong & Fisher has seen some success with this over the past few years, experience of the leather industry suggests that the success may be short-lived."

Strong & Fisher's offer document stresses that a merged group would have complementary raw material sources; the benefit of Strong & Fisher's proven technical and marketing skills; complementary products and a broader product range; increased potential for growth in international markets.

## COMPANY NEWS IN BRIEF

**FIVE OAKS Investment** — the sale of 22.2 per cent of the company's capital at 55p per share by British Car Auction (12.4 per cent) and Abaco Investments (8.8 per cent) has been taken up by 15 investment institutions. Neither Abaco nor Abaco now hold any shares.

To satisfy institutional demand, Five Oaks is planning a number of property deals and is due shortly to complete one of its prime office developments, Beasley Court at Uxbridge, adjacent to M25.

**UNIGATE** has agreed in principle to acquire Fratton Restaurants of the US for undisclosed sum. Fratton had sales of \$47.5m in the year ended June 30; its chairman, Gene Street, will resign after the acquisition.

**FENNINE RESOURCES** says negotiations have changed its principal activity to that of apparel retailer. It has therefore asked the Stock Exchange for trading in its shares — under Rule 585(C), mainly applicable to mineral exploration companies — to cease. It is the directors' intention to apply in due course for an appropriate quotation.

**GARFUNKELS RESTAURANTS** subsidiary City-Traffic Group has sold the freehold interest in 119-120 Bayswater Road, London, W2 for £1.2m in cash. The purchaser will be granting a new lease back to another Garfunkels subsidiary, Deep Pan Pizzeria Co, of the ground floor and basement (already occupied by it) for 25 years at an initial rent of \$40,000 per annum exclusive.

**MICROGEN Holdings**, a provider of computer bureau services, has reached agreement to acquire the assets and goodwill relating to the computer output microfilm (COM) business of Siferservice AB, based in Stockholm for £1.05m cash. The purchase is being carried out by Peppella AB, a Microgen subsidiary.

**BRENT WALKER** has issued 72,813 shares to Rentaplay (Aquatec) from which it bought certain assets in October 1985. The shares form part of the total offer for consideration, which was originally envisaged as being paid in three annual cash instalments ending 1988.

**BRIDON Composites**, a subsidiary of Bridon, is to sell its carbon fibre weaving and braiding operations to Fothergill Engineering Fabrics, a subsidiary of Fothergill and Harvey, for £400,000.

## BOARD MEETINGS

Company	Date	Announcement last year
Abbey Life	Oct 21	Interim 2.2
AB Foods	Nov 4	Interim 1.9
Bestwood (C. L.)	Oct 15	Final 1.0
Bilston (C. L.)	Oct 8	Interim 4.0
British and Continental	Oct 29	Final 2.0
Cable and Wireless	Nov 20	Interim 2.2
Capital and Finance	Nov 20	Interim 3.5
Cater Allen	Nov 7	Interim 8
Eastern	Oct 25	Interim 2.5
Eam	Oct 25	Interim 1.5
Falvey (Jas)	Oct 9	Interim
Father (A.)	Oct 17	Final 1.2
Glass	Oct 14	Final 14.0
Hammerson	Oct 14	Interim 2.0
Harrisons & Crossfield	Oct 22	Interim 4.5
Hawley	Oct 22	Interim 4.5
Hopworth (J.)	Nov 5	Final due
Hill Samuel	Nov 8	Interim 5.0
Inchcape	Sept 29	Interim 7.15
London and Edinburgh Trust	Oct 7	Interim 2.0
London and Edinburgh Trust	Oct 7	Interim 2.1
Merka and Spencer	Oct 29	Interim due
Morgan	Oct 6	Interim due
Northway (John)	Oct 6	Interim 4.0
Rockware	Oct 14	Interim due
Sainsbury	Nov 5	Interim 1.4
Senior Eng	Oct 14	Interim 0.25
USI	Oct 14	Interim 2.0
Walsley	Oct 28	Final 0.0

## PENDING DIVIDENDS

Dates when some of the more important company dividend payments may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus\*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Company	Change	Gross Yield	P/E	Fully Paid
4,653	130	10.0	8.1	7.4
5,872	98	10.0	7.7	7.5
100	98	10.0	7.7	7.5
01,401	191	10.0	7.7	7.5
4,467	98	10.0	7.7	7.5
212	98	10.0	7.7	7.5
1,100	98	10.0	7.7	7.5
16,177	98	10.0	7.7	7.5
698	98	10.0	7.7	7.5
10,880	98	10.0	7.7	7.5
2,323	98	10.0	7.7	7.5
1,537	98	10.0	7.7	7.5
1,198	98	10.0	7.7	7.5
12,198	98	10.0	7.7	7.5
6,809	98	10.0	7.7	7.5
61,270	98	10.0	7.7	7.5
1,352	98	10.0	7.7	7.5
67,080	98	10.0	7.7	7.5
2,717	98	10.0	7.7	7.5
5,403	98	10.0	7.7	7.5
807	98	10.0	7.7	7.5
1,666	98	10.0	7.7	7.5
2,305	98	10.0	7.7	7.5
1,480	98	10.0	7.7	7.5
13,800	98	10.0	7.7	7.5
26,407	98	10.0	7.7	7.5
4,598	197	17.4	8.1	21.9

## SALOMON INC

WE ARE PLEASED TO ANNOUNCE

### THE OPENING OF OUR NEW INTERNATIONAL HEADQUARTERS AT VICTORIA PLAZA

ON MONDAY, OCTOBER 6, 1986

**Salomon Brothers International Limited**

VICTORIA PLAZA, 111 BUCKINGHAM PALACE ROAD, LONDON, SW1W 0SB

MAIN NUMBER	721-2888	EQUITY SALES & TRADING	721-3566	MORTGAGE FINANCE	721-3808
TELEX	986441	FLOATING RATE NOTES/	721-3566	MORTGAGE SALES	721-3134
FACSIMILE	222-7662	MONEY MARKETS	721-3185	NON-DOLLAR SALES	721-3145
CAPITAL MARKET SERVICES	721-3665	FOREIGN EXCHANGE	721-3270	SETTLEMENTS	721-2015
CORPORATION COVERAGE	721-3165	GILT SALES	721-3365	SYNDICATE	721-3625
CORPORATE FINANCE	721-3855	GOVERNMENT SALES	721-3110	FIXED INCOME	721-3625
	721-3864	FIXED INCOME SALES	721-3145	EQUITY	721-3500

**NOTICE TO HOLDERS OF MITSUBISHI ESTATE COMPANY, LIMITED**

6% per cent. Notes Due 1986 with Warrants (the "Notes")

Notice is hereby given that effective immediately, The Mitsubishi Trust and Banking Corporation as Trustee and Warrant Agent on the above-mentioned Notes, has changed its specified office in London as follows:

Old Address: 9-10 King William Street, London EC4N 3BQ.

New Address: 33 Lombard Street, London EC3V 9AJ.

**MITSUBISHI ESTATE COMPANY, LIMITED**  
Trust Company as Warrant Agent

**CENTRAL BANK OF NIGERIA FLOATING RATE NOTES DUE 1986/90 TO BE ISSUED IN RESPECT OF OUTSTANDING TRADE DEBT**

In accordance with the Terms and Conditions of the Notes, notice is hereby given that in respect of the interest due on October 6, 1986, to January 5, 1987, the Rate of Interest has been determined at 7 1/4% per annum.

London, October 6, 1986  
THE CHASE MANHATTAN BANK, N.A. FISCAL AGENT

**FINANCIAL TIMES STOCK INDICES**

	Oct. 3	Oct. 2	Oct. 1	Sept. 30	Sept. 29	Sept. 28	1986 High	1986 Low	Since Completion High	Since Completion Low
Government Sect.	82.75	82.30	82.83	82.89	81.75	83.39	94.51	80.39	127.4	49.18
Financial	90.29	90.56	90.41	90.18	89.96	90.44	97.48	86.59	150.4	50.53
Ordinary	1294.0	1286.0	1293.7	1227.0	1224.6	1238.4	1425.9	1094.3	1425.9	49.4
Gold Mining	328.6	317.2	321.5	319.0	323.8	325.3	357.8	185.7	794.7	49.5
FT-All Share	770.44	776.10	777.10	768.79	762.47	776.34	832.39	664.42	832.39	61.92
FT-SE 100	1964.8	1973.1	1978.5	1955.8	1939.2	1968.6	2171.6	1870.1	2172.6	98.9

**I.G. INDEX**  
FF for October  
1,238-1,238 (-12)  
Tel: 61-828 5699

**N.A.V. at 30.96**  
US\$147  
**VIRING RESOURCES INTERNATIONAL**  
N.V.

**INFO Pierson**  
Holding & Pierson N.V.  
Herengracht 214, Amsterdam

**Thomas Borthwick & Sons plc**

As a result of the restructuring of the Company that has taken place over the past five years, The Stock Exchange official classification of Borthwick's has been altered from that of "overseas trader" to "food manufacturer".

The reclassification reflects the changes in Borthwick's that have brought about a reduction of the Group's exposure to the volatilities of overseas trading whilst increasing its involvement in higher value-added foods and ingredients production.

6th October 1986







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INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including company names, addresses, and contact information.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas financial services, including company names, addresses, and contact information.

Main table listing insurance, overseas, and money funds, including company names, addresses, and contact information.

Table listing money funds, including company names, addresses, and contact information.

Table listing money market bank accounts, including company names, addresses, and contact information.

Table listing traditional options, including company names, addresses, and contact information.

Table listing traditional options, including company names, addresses, and contact information.

TRADITIONAL OPTIONS

Table listing 3-month call rates for various companies and locations.

A collection of options included in the London Stock Exchange Report Page.

BRITISH FUNDS

Table of British Funds with columns for Name, Stock, Price, Last, and % Change. Includes sections for 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', 'Over Fifteen Years', 'Undated', and 'Index-Linked'.

AMERICANS—Cont.

Table of American Stocks with columns for Name, Stock, Price, Last, and % Change. Includes sections for 'AMERICANS', 'CORPORATION LOANS', 'COMMONWEALTH & AFRICAN LOANS', 'LOANS', 'Public Board and Ind.', and 'Financial'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of Building, Timber, and Roads stocks with columns for Name, Stock, Price, Last, and % Change.

DRAPERY & STORES—Cont.

Table of Drapery and Stores stocks with columns for Name, Stock, Price, Last, and % Change.

ELECTRICALS

Table of Electrical stocks with columns for Name, Stock, Price, Last, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Stock, Price, Last, and % Change.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Name, Stock, Price, Last, and % Change.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits stocks with columns for Name, Stock, Price, Last, and % Change.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Name, Stock, Price, Last, and % Change.

ENGINEERING—Continued

Table of Engineering stocks with columns for Name, Stock, Price, Last, and % Change.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, and other stocks with columns for Name, Stock, Price, Last, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Stock, Price, Last, and % Change.

INDUSTRIALS (Miscellaneous)

Table of Miscellaneous Industrial stocks with columns for Name, Stock, Price, Last, and % Change.

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INDUSTRIALS - Continued. Table listing various industrial stocks with columns for Stock, Price, and % Change.

LEISURE. Table listing leisure-related stocks with columns for Stock, Price, and % Change.

PROPERTY - Continued. Table listing property-related stocks with columns for Stock, Price, and % Change.

INVESTMENT TRUSTS - Cont. Table listing investment trusts with columns for Stock, Price, and % Change.

FINANCE, LAND - Cont. Table listing finance and land-related stocks with columns for Stock, Price, and % Change.

MINES - Continued. Table listing various mining stocks with columns for Stock, Price, and % Change.

INSURANCES. Table listing insurance-related stocks with columns for Stock, Price, and % Change.

PAPER, PRINTING, ADVERTISING. Table listing stocks in the paper, printing, and advertising sectors with columns for Stock, Price, and % Change.

SHOES AND LEATHER. Table listing stocks in the shoes and leather industry with columns for Stock, Price, and % Change.

SOUTH AFRICANS. Table listing stocks from South Africa with columns for Stock, Price, and % Change.

OVERSEAS TRADERS. Table listing overseas trading companies with columns for Stock, Price, and % Change.

PLANTATIONS. Table listing plantation-related stocks with columns for Stock, Price, and % Change.

LEISURE. Table listing leisure-related stocks with columns for Stock, Price, and % Change.

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MINES. Table listing mining stocks with columns for Stock, Price, and % Change.

REGIONAL & IRISH STOCKS. Table listing regional and Irish stocks with columns for Stock, Price, and % Change.

NOTES

Understand information, prices and notations are in pence and denominated in 25c. Estimated percentages and cover are based on latest annual reports and accounts...

REGIONAL & IRISH STOCKS

The following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.



WORLD STOCK MARKETS

Vertical text on the left edge of the page, partially cut off.

Table for Austria stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Germany stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Australia stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Japan stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Canada stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Denmark stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Netherlands stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Sweden stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for France stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Hong Kong stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for South Africa stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Singapore stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Italy stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Norway stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Spain stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for Switzerland stock market with columns for 1986 High/Low, October 5 Price, and Oct 5 High/Low.

Table for New York stock market with columns for Oct 5, Oct 4, Oct 3, and Oct 2 prices.

Table for Toronto stock market with columns for Oct 5, Oct 4, Oct 3, and Oct 2 prices.

Table for Montreal stock market with columns for Oct 5, Oct 4, Oct 3, and Oct 2 prices.

Table for MONTREAL closing prices October 3, listing various stocks and their prices.

Table for NEW YORK ACTIVE STOCKS showing Friday's closing and change.

Table for CANADA active stocks showing Friday's closing and change.

Table for MONTREAL active stocks showing Friday's closing and change.

Table for MONTREAL active stocks showing Friday's closing and change.

OVER-THE-COUNTER Nasdaq national market, closing prices October 3

Large table of over-the-counter stock prices with columns for Stock, Sales, High, Low, Last, and Change.

Special Subscription HAND DELIVERY SERVICE of the FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER in SWITZERLAND. Includes a map of Switzerland and contact information for Peter Lancaster.





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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES Closing prices October 3

Table of NYSE Composite Closing Prices for October 3, 1986. Columns include Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 32' and 'Delayed'.

Table of AMEX Composite Closing Prices for October 3, 1986. Columns include Stock, Price, Change, and Volume. Includes sub-sections for 'Delayed' and 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market, closing prices October 3

Table of Over-the-Counter (Nasdaq) Closing Prices for October 3, 1986. Columns include Stock, Price, Change, and Volume.

These figures are fractional. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day, unless a split or stock dividend amounting to 25 per cent or more has taken place, in which case the high and low are based on the adjusted figures. Dividends are annual distributions based on the latest declaration.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/DE HAGUE/HAAARLEM/HEEMSTED/ LEIDEN/LEIDERDORP/OEGSTGEEST/ RUSWIJK/ROTTERDAM/UTRECHT/WASSENAAR THE NETHERLANDS. Your subscription copy of the FINANCIAL TIMES can be hand-delivered to your office in the centre of any of the cities listed above. For details contact: Richard Willis. Tel: 020 239430. Telex: 16527.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Further pressure likely on pound and dollar

STERLING MAY be about to suffer a very difficult week and both the pound and dollar look set to come under further downward pressure.

policy about currencies and interest rates, but there was a level of accord at the earlier Gleneagles meeting of EEC ministers, about the need for increased stability on the foreign exchanges.

By the end of the week dealers were already talking of waiting until Europe was closed and using New York to sell into any dollar gains.

figure ranged widely between about \$120 to over \$200 but the generally expected deficit was around \$18bn to \$19bn. The market was not particularly impressed with the published figure however, because it was the result of lower imports into the US, rather than showing any resurgence in US exports.

DM200 on Friday after the unemployment figures. Only the fear of Bundesbank intervention appeared to prevent an even sharper fall.

leading to suggestions that the pound was now an unofficial member of the European Monetary System. Speculation about early UK membership of the EMS tended to increase as sterling weakened.

\$ IN NEW YORK

Table with columns: Oct 3, Close, Previous Close. Rows: 2 spot, 1 month, 3 months, 12 months.

STERLING INDEX

Table with columns: Oct 2, Previous. Rows: 8.30, 10.00, 11.00, Noon, 1.00, 2.00, 3.00, 4.00.

CURRENCY MOVEMENTS

Table with columns: Oct 3, Bank of England, Morgan Guaranty. Rows: Sterling, U.S. Dollar, Canadian Dollar, etc.

CURRENCY RATES

Table with columns: Oct 3, Bank rate, Special Drawing Rights, European Currency Unit, etc.

OTHER CURRENCIES

Table with columns: Oct 3, £, \$, DM, etc. Rows: Argentina, Brazil, Greece, etc.

FORWARD RATES AGAINST STERLING

Table with columns: Oct 3, 1 month, 3 months, 6 months, 12 months. Rows: US Dollar, French Fr., Swiss Fr., Yen.

MONEY MARKETS

Dealers worried about game of bluff

LONDON'S FINANCIAL markets ended in some confusion last week, as dealers became apprehensive of being involved in a game of bluff and double bluff with the Bank of England.

UK clearing bank base lending rate 10 per cent since May 22

not would attempt to sell new tapelets on such terms, at a time when dealers fear a sharp rise in clearing bank base rates.

being a possible turning point. If the Bank of England manages to get through until Friday with base rates at 10 per cent, there is hope that rates will still be at 10 per cent by the end of the year.

LF LONDON INTERBANK FXNG

Table with columns: 11.00 am, 3 months, 6 months, 12 months. Rows: Oct 5, Oct 6.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: Oct 3, Sep 26, Oct 3, Sep 26. Rows: Bills on offer, Total allocation, etc.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: Oct 3, change, NEW YORK, Oct 3, change. Rows: LONDON, BRUSSELS, AMSTERDAM.

EMIS EUROPEAN CURRENCY UNIT RATES

Table with columns: Oct 3, Current rates, % change from Oct 3, % change since 1985, Divergence from Oct 3.

EXCHANGE CROSS RATES

Table with columns: Oct 2, \$, DM, YEN, F Fr., S Fr., H Fl., Lira, C \$, B Fr.

EURO-PERCENT INTEREST RATES

Table with columns: Oct 3, Short term, 7 Days, One Month, Three Months, Six Months, One Year.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: Oct 3, Day's spread, One month, Three months, Six months, One year.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: Oct 3, Day's spread, One month, Three months, Six months, One year.

NEW YORK

Table with columns: One month, Three months, Six months, One year. Rows: Treasury Bills and Bonds, Prime rate, etc.

LONDON MONEY RATES

Table with columns: Oct 2, Overnight, 7 days, One month, Three months, Six months, One year.

LIFFE LONG GILT FUTURES OPTIONS

Table with columns: Strike Price, Dec, Call, Put, Last, etc.

LIFFE 5% GILT OPTIONS

Table with columns: Strike Price, Dec, Call, Put, Last, etc.

LIFFE 10% GILT OPTIONS

Table with columns: Strike Price, Dec, Call, Put, Last, etc.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike Price, Dec, Call, Put, Last, etc.

LONDON \$% GILT OPTIONS

Table with columns: Strike Price, Dec, Call, Put, Last, etc.

LIFFE EURO-DOLLAR OPTIONS

Table with columns: Strike Price, Dec, Call, Put, Last, etc.

LIFFE STERLING \$% GILT

Table with columns: Dec, Call, Put, Last, etc.

LIFFE STERLING \$% GILT

Table with columns: Dec, Call, Put, Last, etc.

LIFFE STERLING \$% GILT

Table with columns: Dec, Call, Put, Last, etc.

LIFFE STERLING \$% GILT

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VENTURE CAPITAL The Financial Times is proposing to publish a survey on VENTURE CAPITAL on Monday, December 8th, 1986. For further information, please contact: Colin Tennant, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY. Tel: 01-248 8000. Telex: 858033.

£200,000 Floating Rate Notes 1993. ABBEY NATIONAL BUILDING SOCIETY. In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from October 2, 1986 to January 2, 1987 the Notes will carry an interest rate of 11.0375% per annum. The interest payable on the relevant interest payment date, January 2, 1987, will be £278.21 per £10,000 principal amount of Notes.

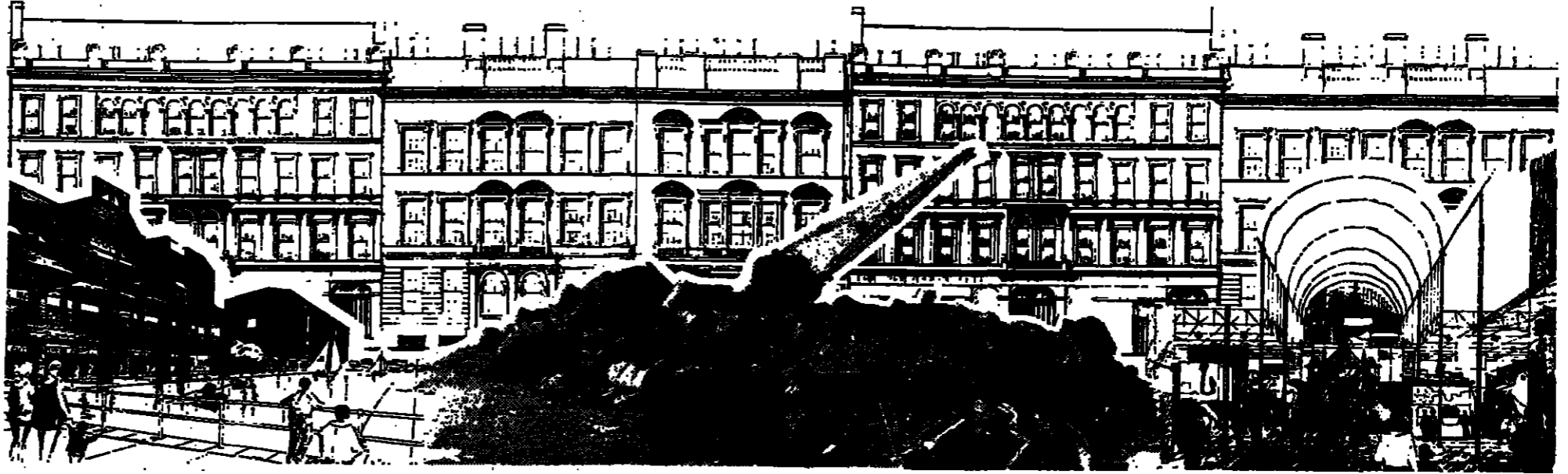
WestLB Eurobonds - DM Bonds - Schuldscheine for dealing prices call. WestLB International S.A., 32-34, boulevard Grande-Duchesse Charlotte, Luxembourg. Telephone 44241-43 - Telex 1078.

BANK OF GHANA Notice to the Public New guidelines on buying and selling of Foreign Exchange. 1. With effect from 19th September, 1986, the Bank of Ghana shall operate a new system for determining the exchange rate of the cedi and for the allocation of foreign exchange. This is a two-tier system of exchange which will have an officially determined exchange rate, to be called Window I rate, and an auction-determined exchange rate to be called Window II rate. The two rates will cover mutually exclusive sets of transactions.

# FINANCIAL TIMES SURVEY

A start has been made on revitalising Britain's cities but there remains dissatisfaction with the rate and extent of progress. The Government is hoping a new grants package will stimulate further private sector involvement and may announce soon a new list of development corporations.

# Urban Renewal



## High cost challenge still to be met

By Rhys David

ONLY THE most unobservant can have failed to notice the dramatic changes that have been taking place in the centre of many of Britain's big towns and cities. In Manchester, the old Central station, used only as a car park for many years, is now an exhibition hall while close by other nineteenth century canal and railway buildings have been converted for a variety of other commercial and leisure uses.

In Hull and Swansea yachts now fill the inner city docks instead of merchant ships and new hotels and restaurants have sprung up alongside. In smaller centres, too, the process of urban renewal has been at work. Along the line of the Leeds and Liverpool canal in Lancashire, for instance, derelict buildings have been reclaimed and turned to new use, and Wigan Pier is well on the way to transformation from music hall joke to tourist attraction.

After years of apparent inactivity when large tracts of Britain's cities with uses developed for the 19th century

appeared immune to change, the keys to bringing life back to these areas appear to have been found, even if not all the doors are opening too easily.

The Government, which is expected to announce soon the setting up of a number of new urban development corporations to carry the process of renewal a stage further, has shifted the emphasis of its urban policy away from the solution of social problems through the provision of new community and other facilities—the pattern set for most of the early years of urban policy by both parties when in power—towards economic regeneration.

Public money, in other words, is only being spent where it can set as a pump primer to persuade the private sector to undertake schemes which it would otherwise have considered offered too poor a rate of return.

Local authorities with varying degrees of willingness have followed, entering into partnership arrangements with the private sector in the housing field and releasing land they had previously held on to. The statutory

undertakings such as British Rail have been persuaded to do likewise, though considerable tracts of derelict land—some 250 sq miles in all—remain in Britain's urban areas.

Builders and developers have also had pressing reasons for turning to renewal. Public opinion has moved decisively away from comprehensive redevelopment of city centres as practised in the 1960s and 1970s. There has instead been a demand for new uses to be found for sound old buildings—such as the many dockside warehouses being converted into offices, shops, and houses, and for new buildings to blend in sympathetically with the old.

At the same time builders have very often had to locate even new housing development in city centres because of lack of opportunities elsewhere. Green field development is widely opposed right across the political spectrum and in the south east where parcels of land do become available its effective cost can exceed that of previously used urban land, very often putting new houses

beyond the reach of first time buyers.

A further push in the direction of city centres has come from the host of organisations now involved in promoting schemes and very often assisting them.

The English Tourist Board, for example, sees urban tourism as one of the main growth markets it will need to develop in the future as rising affluence and increased leisure enable more people to take short breaks. Through its tourism development action programme it has backed initiatives in Bristol, Bradford, and elsewhere which will enable those centres to capture a growing slice of this market.

**Funds**

Other bodies, too, such as the ETCB, have funds to offer for urban renewal schemes, among them English Heritage, which holds a watching brief for England's historic buildings, and the Civic Trust, the protector of the urban environment. Though generally small, these funds have been used in several cases

where other Government funding such as Urban Development Grant is not available.

Yet, for all the evidence that changes have been taking place, in attitudes as well as in the physical environment itself, doubts remain over the scale and speed with which urban renewal is happening. The comparison most frequently made is with the US where similar problems of urban decay appear to have been tackled much more expeditiously, transforming cities like Baltimore.

The complaints most commonly voiced in Britain by those involved in urban renewal are "too much bureaucracy and politicking," on the one side, and a "lack of vision and of willingness to take the long view," on the other.

The problems with UDC, the Government's main pump-priming agent, neatly encapsulate what is meant. The UDC allocation has been underpinned in each of the years in which the grant—designed to provide the required element of subsidy to enable a developer to go ahead with a scheme which would otherwise not provide him with

an adequate return—has operated.

Delays in obtaining approval for grant applications which have to be forwarded through local authorities (which contribute 25 per cent of the cost) to the Department of the Environment are frequently cited. Inner City Enterprises the agent/developer backed by a number of financial institutions drew attention recently to what it claimed was a seven month wait for one application to be accepted.

Only to be expected, the DoE replies. Public money is, after all, involved and the lessons of De Lorean have been learned. Many of the applications, too, the DoE alleges are very badly drafted and they are sifted, moreover, not by faceless bureaucrats but by private sector secondes.

Even when schemes do win grant approval, developers argue, they still have to secure planning approval and this too, as Savacentre—subject to long delays on a £75m scheme at Marston in London—points out, can be very time-consuming.

The charge against the development side is that outside housing—an unexpectedly large user of UDC—and retailing there has been a reluctance to take on schemes, particularly away from London.

Developers are also accused of being interested mainly in quick returns and this it is argued has stood in the way of the reclamation of larger areas requiring probably many years of patient effort. This contrasts with the US where a consultant/developer will be involved from the inception of a scheme and will commit himself to the long-term rejuvenation of an area and to management of the scheme concerned.

"Most of the projects in Britain are undertaken in isolation because developers want to get in and out. There is not enough master vision behind schemes," observes Miles Collinge, development director of the ETCB.

Wherever the truth lies the result is that renewal has, in many cases, still only touched areas—such as the centres of some of the big conurbations—

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# Lovell partnerships are for life!

Today's train of thought is often tomorrow's bandwagon. Take partnerships.

Pioneered by Lovell in the early 70s as a way of meeting urgent housing needs, the concept is now much in fashion. From the very start, the partnership principle produced a new spirit of co-operation between public and private resources. In 15 years, more than 40 local authorities working with Lovell have provided close on 6,000 families with their own low-cost homes.

Times change, however, and so do the problems and their solutions. The partnership is still there. What is new is the scope. With the emphasis shifted from 'green field' sites to inner cities, it's now also a question of urban renewal on a massive scale.

With its unrivalled experience, Lovell is again at the forefront, creating fresh initiatives. Not just housing developments but total community projects embracing industry, commerce and the retail sector.



Helping to identify and create these schemes is P.R.O.B.E., Partnership Renewal of the Built Environment. Set up by Lovell in partnership—there's that word again—with the Halifax and Nationwide building societies, P.R.O.B.E. has been described as an enabling agency. But it is more than that. With its development expertise and £150 million funds, P.R.O.B.E. is a powerful resource in attacking inner city degeneration.

And it works. Projects such as the internationally acclaimed Baltic Wharf Scheme in Bristol show that new life can be put back into rundown urban areas.

Together, public and private sectors are making it happen. Neglect and decay are death to a city. A Lovell partnership brings life.

**Lovell**  
BICENTENARY  
1786 // 1986



# Bureaucracy leads to aid conflict

IT HAS SEEMED at times during the past year that more energy has been exerted in the contest between departments and ministers who want to run Britain's urban programme than has been put into the programme itself.

Nobody in Whitehall doubts that the present arrangements are a bureaucratic and counter-productive muddle: the Treasury, Environment Department, Home Office, Department of Education and Science, Department of Health and Social Security, Department of Trade and Industry, and the Department of Employment all have a finger in the pie, together with Wales and Scotland when inner city problems in those areas are involved.

Each department has to be consulted and its replies circulated and considered in what amounts to a whirlwind of paper. In addition, each department has responsibilities for certain bits of the programme and therefore control over some of the expenditure.

This leads to conflict about the priority which Government aid for the inner cities should receive. Some ministers, notably Environment ministers, have argued consistently for more resources. Others have argued against, and the Treasury, whose principal role is to try to curtail public expenditure, has managed to force real cuts in the urban programme in recent years.

The political emphasis of what the urban programme should be doing has changed over the years, too. The aim of improving the local environment through better environment and housing, coupled with social projects such as community centres, has given way to a growing belief within the Government that economic regeneration is the answer and, within that, job creation has assumed more significance. This partly accounts for the fact that the Employment Department has been trying to become the controlling department even though the Environment Department dispenses nearly all the funds available.

While this Whitehall contest has been going on a further political difficulty arose: how to make clear that the inner cities were still regarded as a national priority when the funds avail-

able for urban renewal were being cut so sharply — down a further 10 per cent in real terms in the current financial year.

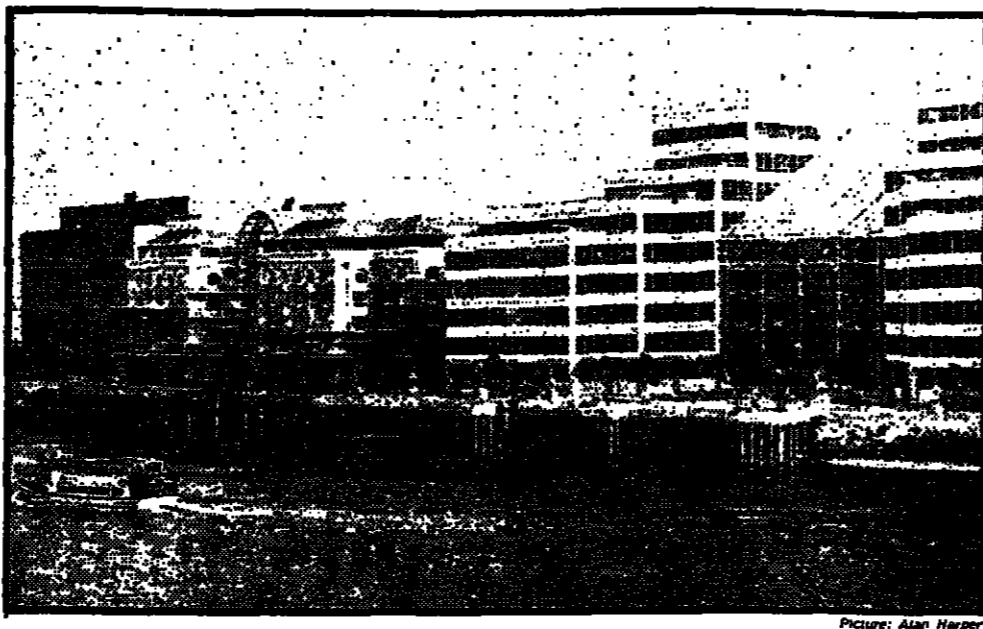
The answer has been a series of new "initiatives" which have been announced with a good deal of publicity but no extra cash and, ultimately, no useful long term effect.

One such was the City Action Teams set up in 1985 with a political fanfare led by the Prime Minister. They were intended to bring together and co-ordinate the work of the Environment, Trade and Industry and Employment departments in the Newcastle, Manchester, London, Liverpool and Birmingham partnership areas.

They resulted in the usual contest between rival departmental civil servants as to who was really leading whom and there is no evidence that they have resulted in more effective direction of inner city resources. But they did result in one important change: last autumn the political centre to which the City Action Teams report was switched away from the Environment Secretary to Lord Young, the Employment Secretary, consolidating the Employment Department's grip.

The 1986 version of the 1985 City Action teams exercise was the formation of eight City Task Forces to tackle the problems in eight of the worst areas of deprivation. For the first time the Government homed in on very small and specifically defined areas. They were North Peckham and Notting Hill in London; Chapeltown in Leeds; north central Middlesbrough; the Highfields area of Leicester; Moss Side in Manchester; St Pauls in Bristol; and Handsworth in Birmingham. They have a total population of 300,000 people.

The most important aspect as far as the political tussle is concerned was that the Employment Department again succeeded in taking the lead role, with Lord Young, Employment Secretary, and Mr Kenneth Clarke, his deputy, in charge of the project. Both ministers are in the Cabinet and they have said that the switch in emphasis to employment and the Employment Department means the main inner city department has two Cabinet ministers rather than one.



London Docklands: the regeneration of London Docklands is seen by the Government as the major success story of its urban policies.



The Government's machinery for Britain's urban renewal programme is a complex and counter-productive muddle, as Robin Pauley reports here.

This has not, however, led to any decision by the Government to raise funding levels for urban renewal. In spite of arguments for substantially more cash by Mr Clarke, for example, the new task forces were launched with only £2m-£7 per head — which led to ridicule by opposition spokesmen and local authorities.

The task forces have joined the other task forces, such as that for Merseyside, the action teams and the plethora of other groups set up to deal with urban problems but have not so far recorded any greater success than those which went before.

There is a further political dimension to the current problem which is that the most deprived areas are almost without exception in the control of strongly Labour-controlled local authorities which have taken an aggressively hostile line to Government policies. Some even refuse to co-operate with inner city Manpower Services Commission schemes.

This has led some ministers to take the view that as neither votes nor council co-operation are to be had in many of the inner cities there is no point in

giving them high priority — a view which has been rapidly dropped in years such as 1981 and 1985 when urban rioting breaks out and makes inner cities a major national and political issue.

Other ministers have taken the view that real progress can only be made on urban renewal if the private sector is at the forefront of investment and economic regeneration. Faced with the ideological resistance of some councils to involvement with private sector, which has led to the low take up of Urban Development Grants requiring a mix of public and private sector cash, the Government is moving towards by-passing local authorities altogether.

For example, some of the urban development grant cash is to be allocated to a new urban regeneration grant which can be paid directly to private developers undertaking investment in the inner cities. This grant is a direct result of local authorities refusing to claim urban development grants in sufficient numbers. Another political development is the Government's intention to create some more urban development corporations.

# A major political issue

"EACH GENERATION brings a major social challenge and to my mind solving the problems of the inner cities is the challenge for late twentieth century Britain."

This comment by Mr Douglas Hurd, Britain's Home Secretary, highlights the extent to which the problems of the inner cities have now become a major political issue. Each of the main opposition parties has devoted considerable thought to the subject, yet the debate has gone wider than conventional party politics.

Lord Scarman's report, following the Brixton riots of 1981, and the Church of England's best-selling, though controversial report "Faith in the City," published last December, have both increased public awareness of the problems of the inner cities as much, if not more than, the proposals of any party.

A similar impact has been made by the intervention of Mr Michael Heseltine. When he was Environment Secretary, he entitled his report on the 1981 Liverpool disturbances, "It took a Riot." And, since his dramatic departure from the Cabinet last January, he has toured the country urging initiatives like the urban development corporations in London's docklands and Liverpool which he

believes this has increased the pressure on the Government to expand the resources devoted to the inner cities.

The one common theme is that much more needs to be done, and that there are no easy or short term solutions. The differences arise over the amount of money to be committed, and the way the money should be controlled. The Opposition's alternatives are wide-ranging. Indeed, Mr Jack Straw, Labour's local government spokesman, comments that "all Labour's policy is urban policy." Labour, he points out, is now the party of the inner cities. The Conservatives now control only one of the 32 metropolitan districts (Salford, on the edge of Birmingham) and just three of the inner London boroughs.

Similarly, despite its defeats at the 1978 and 1983 general elections, Labour MPs are firmly entrenched in the inner cities — having all but one of the members in Liverpool, Sheffield, Manchester and Glasgow, and the majority in the inner cores of London and Birmingham.

This experience, permeating the party at all levels, affects a wide range of Labour policy decisions applicable to the inner cities. Labour's official environment



Labour would involve local communities more in decision-making, while the Alliance parties see constitutional reform as part of the answer to urban problems. Peter Riddell reports on how the Opposition parties would change present policies.

document, considered by its party conference, said it was wary of seeing these problems in isolation as inner city problems — problems of poverty and unemployment existed everywhere in the UK.

"But we are committed to the improvement of services, such as transport and health, and to the renovation and modernisation of housing, schools and hospitals, which will make our inner cities more attractive to live in. We know that unless significant public sector investment is undertaken, we will not achieve the rapid progress that is necessary." It went on:

Labour is careful to warn that there are no simple solutions but rather a series of policy initiatives. Dr Cunningham says Labour would start by reviewing, and at least partially reversing, the cut in Whitehall grants to partnership and programme authorities of the past few years.

Dr Cunningham accepts that some initiatives will have to cross local authority boundaries, but significantly, he rejects the Government's approach of using centrally appointed bodies such as the current urban development corporations rather than focusing control on locally elected authorities.

Consequently, Labour proposes the creation of public action zones to involve local communities at a strategic level in decision-making. In certain pressure areas, a Labour government would encourage local authorities to declare such zones. They would have powers of compulsory purchase to bring forward land to meet social, economic and environmental needs. Local authorities will generally develop the land themselves, and rent the final developments, with the exception of housing, which is being separately treated with a more mixed approach.

Mr Straw points to a concern with inner city problems in the emphasis on the renewal of housing, the stress on expanding and supporting public transport and in the various local enterprise initiatives.

Labour's environment team is also, even before the election, to encourage affirmative action by local authorities to ensure increase employment opportunities for minority groups, especially those of Caribbean and West Indian origin.

This reflects the fact that in many areas of the inner cities with a high proportion of black or Asian residents the local authorities often employ a disproportionately low number of such people who experience high unemployment.

Both the Liberals and Social Democrats believe that part of the answer lies in constitutional reforms, such as the introduction of proportional representation at a local level, and partly also in reforms of the local rating system.

In major statements on urban policy the SDP, for instance, argued for a new framework for policy enabling action by central and local government agencies and voluntary organisations to integrate programmes. In particular, apart from institutional changes, the SDP paper proposed changing the system of payments of grants to concentrate money on tackling inner city needs. Moreover, decentralised management would be established of local services to provide the focus for renewal plans.

The SDP, like the Liberals, sees improving race relations and police relations with the community as central to the problems of many inner city areas. The Alliance parties also see the need for local enterprise trusts giving advice to small firms on raising finance and encouraging community enterprise and small co-operatives.

# THE SHAPE OF THINGS TO COME

Albert Dock — Shops, apartments, offices, Maritime Museum, Tate Gallery

Shopping Concourse

Multi-screen Cinema

Ice Rink and Sports Arena

Children's Experience Centre

Water Leisure Centre

Roller Skating and Bowling Centres

Aquarium

Apartment

Hotel

68 acres of waterspace

City Centre

What was once a dream is now becoming reality.

The most exciting waterfront development in Europe is emerging in the heart of Liverpool.

This superb location is within easy reach of over 10 million people and is already attracting well over a million visitors a year.

The award winning Albert Dock is currently being restored by the Development Corporation in an £80 million partnership with the private sector. These magnificent historic docks form a perfect setting for fascinating shops, restaurants, offices, events and entertainments as well as the new Granada TV News Centre. The Merseyside Maritime Museum, with its unique Museum of Emigration is now a major tourist attraction — and by 1988 will be joined by the Tate Gallery with the country's largest permanent collection of modern art outside London.

To the south of Albert Dock, the Development Corporation — working closely with the private sector — is creating a unique environment with construction about to start on a major iceports arena, multi-screen cinema complex and shopping concourse. 68 acres of recreational waterspace has already been created and work has started on converting Wapping Warehouse into superb waterfront apartments.

The Development Corporation will be actively promoting the entire waterfront development and is confidently expecting over four million visitors a year by the early 1990s.

Much of the dream has become reality, but opportunities still exist to share in this success. Find out more from Alex Anderson today, on 051-236 9090.

**MDC** Merseyside Development Corporation

at the heart of Merseyside

4th Floor Royal Liver Building Pier Head Liverpool L3 1JH.

URBAN RENEWAL 4

# Strong political will needed

CONTROVERSY HAS surrounded Britain's two urban development corporations since they were established in 1981. They were the brainchild of Mr Michael Heseltine, then Environment Secretary, and the job he gave them was to bring the redundant docklands of London and Merseyside back from the dead.



There have been strong arguments over the role of Britain's two urban development corporations, as Ian Hamilton Fazey reports here

Despite continuing rows about their roles and their future, however, the London Docklands Development Corporation, in particular, can point to spectacular success.

The Government's £250m has levered £1.2bn from the private sector. 8,000 private homes have been built to bring people back to the formerly derelict riverside and hundreds of new businesses have moved in, with more to follow, including most of Fleet Street.

In the north-west, the struggle has been less fruitful, although the Merseyside Development Corporation had a stunning and profitable achievement in 1984 with the International Garden Festival. Its redevelopment of the Albert Dock—Britain's largest collection of grade one listed buildings—is also proceeding very impressively.

But a hoped-for influx of new business on to the corporation's redeveloped land has not materialised. Industry has been slow to follow the bulldozer into Liverpool. Partly, it has been due to image and the area's propensity for political quarrelsomeness, but it is also because Merseyside is not London: it is in the wrong place geographically, and industrial land there has become largely unmarketable.

The reason is that both corporations have been forced by the Government to get resources into key areas of dereliction while by-passing local democratic controls.

Moreover, the money has been spent the way the Government wanted, with no risk of its being channelled into pet projects and approaches favoured by the party in charge locally, which for the most of the corporations' history happens to have been Labour.

The local authorities in the areas had failed to agree for years on how to cope with the docklands and remove the blight they were causing so Mr Heseltine's answer was to give unprecedented powers to the new development corporations.

They were made into planning authorities in their own right and could thus ignore local democratic processes and get on with it.

Each has made many concessions to the local communities in order to ease the swallowing of this particular pill. Leading councillors have been appointed to their boards, sitting alongside industrialists and academics who understand local problems.

These boards were not talking-shops; the industrialists have contributed leadership, profit-oriented expertise from the private sector, and a go-getting commitment to making things actually happen.

First chairman of the corporations, Sir Nigel Brookes of Trafalgar House in London and Sir Leslie Young of the Bibby Group on Merseyside. The work helped to earn each of them his knighthood.

Sensitive to their "quango" status, the corporations have tried hard to be seen to act responsibly. They have been very careful about whom they have let in as developers, and about the projects they have allowed. They have tried to consult widely—and certainly more so than is common practice by public authorities. But at the end of the day, they have not had to face the verdict of the ballot box and this has been their Achilles heel.

Merseyside's local problems should have been less acute than London's because there were few people actually living within the development corporation's boundaries. The arguments were conducted at an institutional level, with Merseyside County Council shouting loudest that it could have done the job just as well if it had been given the money.

In the aftermath of the Fox-tenth riots in 1981-82, the constant niggles caused by this protestation is now known to have been an important factor in Mr Heseltine's persuasion of his senior colleagues to put abolition of the metropolitan county councils into the 1983 Conservative election manifesto.

It did not stop the protest and

local cold-shouldering of the Merseyside corporation's efforts—a militant-dominated Labour party won control of Liverpool City Council in 1983 and has given the corporation a rough time ever since. It started by withdrawing support for the International Garden Festival.

In London, the docklands area is massively bigger, including 55 miles of water's edge as opposed to less than one-fifth of that on Merseyside. It is also surrounded by council housing and has therefore faced organised protest by local communities at grass roots level, as well as opposition from Labour councils.

Some local council and community leaders have protested that their areas need more housing for rent, not for sale to the well-heeled professionals now moving in.

There is an argument that the problems in the Liverpool and London docklands were so acute because of the sheer scale of the dereliction and, on Merseyside particularly, the depth of collapse of the port-based local economy, that something had to be done.

There is a lot of local support for that case: economic activity of any sort generates other economic activity, bringing life back to run-down communities, and helping them to start renewing themselves by their own efforts.

The question that must be asked, though, is whether the undoubted advances made in the Merseyside and London docklands could have happened without the dose of benevolent dictatorship that the two corporations have brought.

In each case, a multiplicity of local councils and port authorities had fingers in the pie and had too much self-interest to surrender to make co-operation easy.

The moral seems to be that some renewal clearly needs an overwhelmingly thrustful dose of political will if it is to happen at all.

## Urban Development Grant: applications and starts

	1983-84 and earlier	1984-85	1985-86	1986-87 (to end August)
<b>APPLICATIONS RECEIVED:</b>	434	60	87	43
Of which—				
Withdrawn/transferred	145	14	10	0
Rejected	104	8	2	2
Pending	0	1	11	36
Resulted in offer of UDG which was/is				
Taken up	111	30	42	0
Declined	72	5	2	0
On the table	2	2	13	5
<b>PROJECTS STARTED ON SITE:</b>	44	56	47	8
Number including—				
Public expenditure	£16m	£28m	£18m	£14m
Private investment	£73m	£100m	£78m	£77m
Gearing ratio expected	1.4.6	1.3.6	1.4.3	1.5.5

## Urban Development Grant Projects

Type of project	Number of projects	Public Grant (£m)	Private Investment (£m)	Gearing ratio
<b>INDUSTRIAL:</b>				
Factories/workshops/warehouses	57	21.8	81.1	1.3.7
Business expansion	22	7.1	27.0	1.3.8
<b>COMMERCIAL:</b>				
Retail	31	25.9	144.0	1.5.6
Office	20	4.8	22.3	1.4.6
Tourism and recreation	16	15.0	57.4	1.3.8
<b>HOUSING:</b>				
New build	37	13.9	55.8	1.4.0
Refurbishment/conversion	22	8.8	22.4	1.2.5
<b>ALL UDG SCHEMES:</b>	205	97.3	410.0	1.4.2

Source: Department of the Environment

# Grants budget under-spent

The disappointing take up of Urban Development Grants has persuaded the Government to look at a new range of mechanisms for getting projects under way, writes Robin Panley

FEW THINGS highlight the difference between the US and UK attitudes to urban renewal than their better experiences with urban development grants. In the US projects fight with each other for cash; in the UK the Government has to plead with local authorities to submit bids and the budget is underspent every year.

The grants were introduced in Britain in 1982 by Michael Heseltine, then Environment Secretary, at the recommendation of his Financial Institutions Group which had visited the US and been greatly impressed with the effect the grants had had in igniting joint public-private sector developments in areas of severe decline. The group of secondaries was established in the aftermath of the 1981 urban riots in Britain.

The grants form part of the Urban Programme which allocates Government cash to declining urban areas. The grant is paid by local authorities to the investors who undertake projects and 75 per cent of the council expenditure is reimbursed by the Government.

So far £95m of Government funds have been allocated to 205

projects in which the private sector has contributed £415m giving an average gearing ratio of about 4 invested by the private sector for every 1 of public sector cash.

These projects, when completed, will provide a total of 22,400 jobs, 4,800 homes and re-use of 653 acres of land in the most deprived parts of Britain's cities.

The grants form top-up cash at a level needed to tip a project over from obviously unviable to a reasonable economic proposition. For example north London's Agricultural Hall, known as the "Aggie", has been slowly deteriorating since 1971, all possible redevelopment plans coming to naught.

It has now been developed into a design and exhibition centre at a cost of £10m but the project is not yet under way. It is estimated that £2.8m of urban development grant.

However, the successes of the scheme are overshadowed by the extent to which local authorities are not taking full use of the scheme and by the lethargic way in which the Environment Department has appraised and dealt with bids.

underspending on grants brought the cut in real terms to 20 per cent.

In the first year of urban development grants £60m was allocated to the scheme but only £7m was paid out. In 1984-85 £68m was allocated to urban development grants but only £15m was taken up, although this later rose on catch-up to £28m. In 1985-86 the allocation was cut again to £60m and only £25m was taken up.

One of the key problems has been that the great majority of the worst areas of inner city deprivation are under Labour-controlled local authorities, a good number of which have expressed ideological objections to the idea of joining with the private sector in commercial and residential developments.

So they have either not made any bids for the grant or like the London borough of Islington, in whose area the "Aggie" is sited, they have bid only in very rare and exceptional circumstances.

Perhaps not surprisingly, the Government has decided to try a secondary way of getting cash into the inner cities. The new urban regeneration grants will be payable directly to private developers. But the price councils have to pay for not claiming the urban development grants is that the new private-only grants will be payable out of the same UDG budget and not out of new urban programme money.

Americans involved in urban renewal will shake their heads in disbelief at the lost opportunities.

This has produced the contradiction of councils complaining about cuts in Government

cash for local authorities at the same time as Government ministers have been urging them to scoop up tens of millions of pounds of available cash.

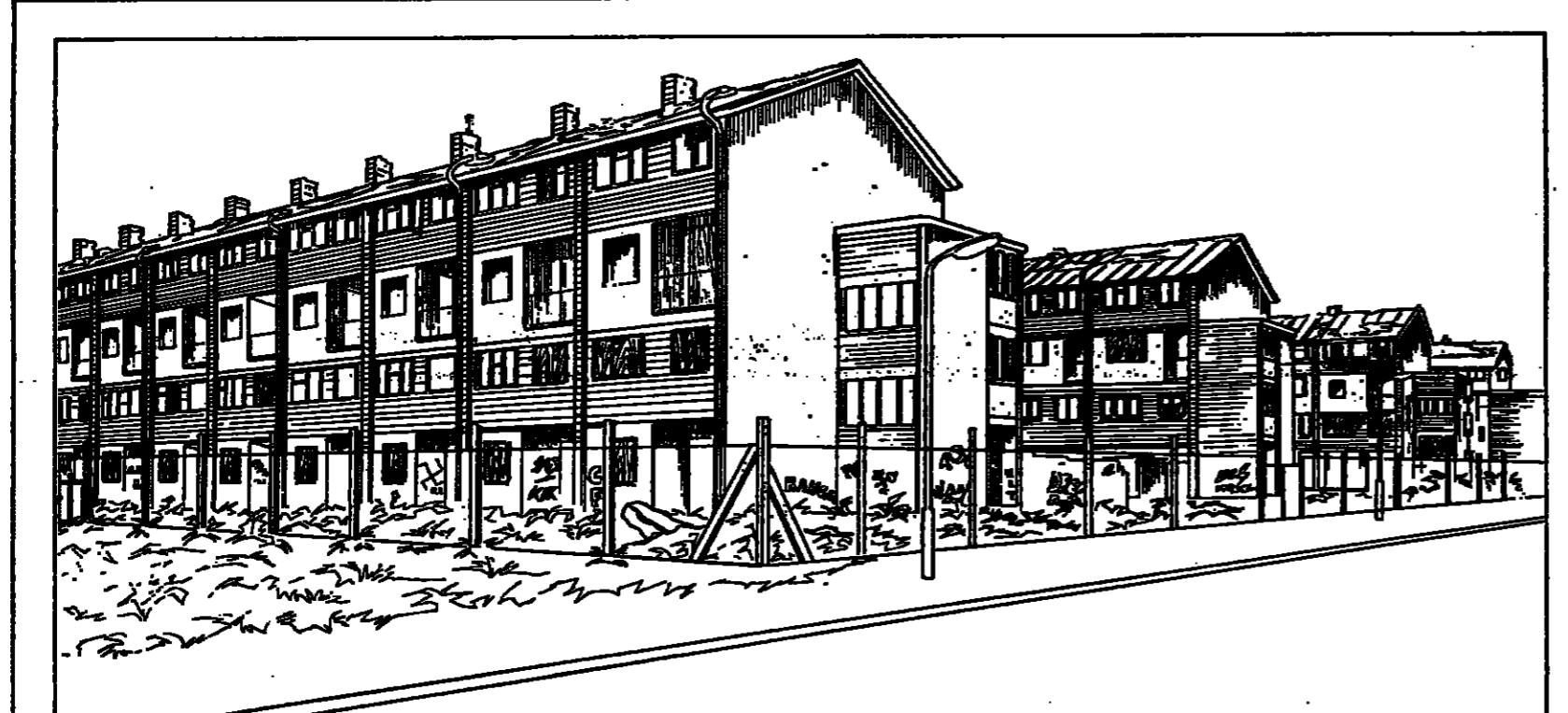
The irony is the more marked because a substantial part of the unclaimed grants have been recovered into the London and Liverpool docklands development corporations, non-elected bodies whose creation was strongly resisted by local authorities and which are anyway awash with Government funds compared to the urban areas under council control.

Such a situation would be unthinkable in the US where there are long queues of projects clamouring for grants and where the philosophy of urban renewal dictates that the source of cash is of no import whatever so long as it can be spent.

A further difficulty has been the slow and cumbersome machinery with which the Environment Department processes the grant system. It is intended to mirror the US system where virtually all projects once submitted get processed within the time of 90 days. But even though there is so little pressure for the grants the Department is taking an average six or seven months to process the bids, which delays substantially to the start-up times and the overall cost of projects.

For example, Mr John Patten, urban affairs minister, recently praised a proposed development in the London borough of Greenwich where a site which has been semi-derelict for 20 years is to be redeveloped into homes, an hotel, workshops, shops, offices, car parking and an open air antique market in a £2.5m scheme which is only viable with £720,000 of urban development grant.

But the scheme's grant application took seven months to clear Mr Patten's department, a delay which added 5 per cent to development costs.



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# Success in Bristol

If there is a British Baltimore, a city which can best claim to have come close to matching the revival of rundown areas achieved across the Atlantic, it is probably Bristol.

American expertise from which John Cabot and other explorers set sail in search of new trading opportunities, fittingly enough in North America, has been transformed over the years from a rundown eyesore in the middle of the city to a thriving commercial, residential and tourist area.

The attractions include SS Great Britain, industrial and lifeboat museums, and the Arncliffe and Watershed Arts centres. It also plays host to an annual international wine fair and to a wide variety of other events. At the same time a total of 272 elegant new houses have been developed in one part of the docks, Baltic Wharf, on the floating harbour close to Brunel's iron steamship in a joint public-private sector scheme, involving the city council, the builders Lovell, the Nationwide Housing Trust and the Bristol and West Housing Association.

Nearby on Welsh Back, Lovell has also just begun the conversion of an old flour mill, Buchanan's Wharf, for housing and commercial use, and a number of schemes for the old WCA warehouse in the same area are currently under consideration.

It is, however, the last major piece in the Bristol Docks jigsaw, Canon's Marsh, which is likely to make the city a prime example of effective urban renewal, if a grand strategy now being drawn up by the Bristol Marketing Board and the English Tourist Board proceeds.

The site itself is large—a total of 33 acres—and occupies a key position below Bristol's 12th century cathedral and close to the commercial and shopping centre.

"In our view it represents not only one of the most exciting opportunities in Britain but possibly in Europe as well," says Tony Byrne, director of the marketing board, a joint initiative of the local council and private sector interests, which has the job of promoting Bristol.

The aim therefore is to settle on a scheme which will reflect the importance of the site and create an asset for Bristol and its hinterland. This means, according to Tony Byrne, high quality architecture capable of attracting the sort of developments now found in many of the more successful American urban regeneration projects.

It is also hoped to incorporate a suitable backdrop of street entertainment into the final scheme to complement the historic harbour's various maritime attractions. Just as importantly there will be a strong

emphasis on management and maintenance. "We want to be sure that a project which looks impressive on completion looks equally impressive three years later."

American expertise may be called upon in devising such a scheme as it is hoped the ideas that eventually emerge will prove sufficiently attractive to encourage institutional investment on a scale not previously seen in a British city outside London. Discussions between Bristol and the English Tourist Board are still at an early stage but a year from now it is expected substantial progress will have been made.

Bristol owes its ability to attract prestige projects of the sort that have already taken place, and are now set for, to good planning and good fortune. After the first option—that of filling in the docks—had been set aside, the city council decided in 1975, well before the current vogue for creating new developments, around waterfronts, to re-orientate the harbour towards leisure uses, coupled with private and public housing provision.

urban tourism as a strong potential growth area and has therefore become increasingly interested in schemes for improving the attractiveness of inner cities. It selected Bristol for its First Tourism Development Action Programme and through the advice and assistance it has been able to provide it has helped to shape the framework within which development has taken place.

The board has made grants of more than £300,000 towards schemes in the harbour representing a total investment of more than £2.6m and has advised on schemes for a new youth hostel and budget hotel. Altogether it has identified possible investments in excess of £50m.

Yet, while Bristol's city centre is evidently capable of looking after itself adequately or even handsomely, other parts of the city exhibit the all too familiar problems of Britain's conurbations. Bristol's Labour council recently brought out a 24 page report on Poverty in the City which reveals that 80,000 people—one fifth of the total population—live in areas of deprivation. For all the prosperity exuded by the city centre Bristol has some areas of high unemployment, particularly in the south of the city where jobs have been lost in tobacco and packaging.

Four big outer housing estates have been designated for priority action but the areas that needs to be done to bring properties back up to reasonable standards and to improve environmental conditions—not to mention to create new dwellings—is hampered by lack of funds and in particular by the burden placed on Bristol by its very large number of defective pre-war reinforced concrete houses, the second largest in local authority ownership in the UK.

Out of total housing investment programme funds this year of £22m (against a bid to the Government of £38m) Bristol is having to spend £7m on PRC properties in order to meet its obligations under the Housing Dents Act. A total of £12m out of the remainder is being spent on maintenance and repair, a hopelessly inadequate figure city council officials argue. This leaves £3m for new building, now largely confined to housing for those with special needs such as the elderly and disabled.

Success in the city centre therefore is going hand in hand with worsening problems elsewhere. Even in Bristol some of the big problems facing British cities—as they approach the 1990s—are present, and the contribution which a revival in rundown commercial areas can make look as if it will only be part of the answer.

**Good planning and good fortune have helped the city of Bristol to attract prestige projects, as Rhys David reports**

The city's location relatively close to London and the undeniably good environment it can offer has helped it attract manufacturing and service industry more easily than some other more depressed areas. (With four big insurance companies transferring their head office functions to the city in recent years it now claims to be the biggest insurance centre outside London.)

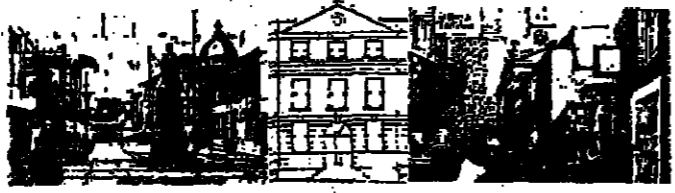
The high level of interest has itself been a bonus in planning terms. Bristol, unlike many other areas with weaker economies has been able to pursue a policy of steering development towards areas in need of revival including the docks. Most of the land in the docks, too, was in the hands of the city council, thus making land assembly considerably simpler than in many other areas.

The city has also managed to compensate for one of its principle disadvantages—its limited access to Government funding for urban schemes—by forging strong links with organisations like the Historic Buildings Council, which provided advice and assistance with the renovation of many of the city's fine 19th century buildings, and with the English Tourist Board.

The board has identified

URBAN RENEWAL 5

A facelift for housing



Builders and local authorities have found common benefits in working together in city centres. Rhys David reports.

LOCAL AUTHORITIES and the big building groups have found a common language whose relationship has not always been characterised by harmony and mutual admiration—have been finding an increasing alliance of interest of late.

Councils are faced with a repair bill estimated at £20bn to bring their existing stock up to standard and have all but given up building new homes to let, other than for groups such as the elderly and handicapped, even where they have land available. Yet, although waiting lists are long some in out of the total local authority housing stock of 4.5m homes are regarded as difficult to let, because of their poor condition, or because they are in the wrong place.

The big builders, such as Wimpey, Laing, and Barratt are faced with the converse of this problem, and with other pressures too. The council house-building programme on which they could once rely for a substantial part of their volume has evaporated, yet they are constrained from building private sector houses when they would most like to by a virtual consensus across the party political spectrum against green belt development. Where land is available its cost very often drives house prices out of the reach of first time buyers.

It is no surprise, therefore, that the insiders have turned to the inner cities and to outer housing estates, where similar problems of decay are to be found, in the search for new opportunities. The local authority interest in the inner cities has been welcomed by local authorities.

Others out of a mixture of commercial good sense and social concern have joined them. The building societies, castigated in the 1970s for their policy of redlining certain districts, thus making it difficult to obtain mortgages within them, have now stood this policy on its head. They make special efforts to lead in inner city

areas, for what are seen as commercially as well as socially good reasons.

Nationwide for example has set up its own housing trust with total funding of £55m and a brief to get involved in building low cost housing either on its own or in partnership for sale or rent.

There is not necessarily any conflict, especially for larger societies, between commercial and social objectives. There needs to be action to maintain the social fabric if we are to make profits in these areas on our other lending activities," Mr Tim Melville-Ross, Nationwide's chief general manager points out.

Nationwide's activities in this field and those of its competitors will be further developed after January 1 next year when new legislation covering the movement's operations comes into force. The Halifax, Britain's biggest society, already has plans to spend £100m on building 3,000 houses.

This new found common ground between the private sector and local councils has manifested itself in a variety of partnership schemes aimed at finding solutions to local housing difficulties. The Lovell Group, for example, one of the most active in this field, has recently completed its 5,000th partnership property on a site in Bristol's disused docks.

There, in a fairly typical deal, the local authority sold land to Lovell's Rendell subsidiary to

develop 272 houses in Baltic Wharf, an old timber wharf, in partnership with Bristol and West Housing Association and Nationwide Housing Trust. The council received in part payment a group of flats for the elderly.

In a housing estate scheme at Arrowbrook Park in Birkenhead, the Halifax Building Society is providing mortgage finance to enable suitable buyers to acquire two-storey townhouses which before conversion by builders Wimpey had been difficult to let. The scheme is a part of the same development provision has been made for the elderly through refurbishment of blocks of flats, and existing badly run-down shopping facilities have been modernised and made more attractive.

Similarly balcony access flats in London, Salford and elsewhere, have been gutted and turned into pleasant flats for sale, equipped with modern facilities, including secure front entrances, instead of communal lobbies open to potential vandals.

Older housing in inner city areas—much of it often in private hands—is being catered for through another scheme Neighbourhood Revitalisation Services which is sponsored by the National Home Improvement Council, a body which brings together the industry's materials suppliers. It again is working through

partnership with the local authorities to rehabilitate groups of 2,000-3,000 dwellings in areas which constitute identifiable communities. Among the schemes it has undertaken is revival, jointly with Sheffield council, of part of the Hillsborough area of the city.

The basis of most partnership schemes is that the local authority, in return for making assets—land or existing properties—available, secures a major say in the composition of the development. This can mean the right to stipulate the type and price range of the properties to be built and to nominate purchasers from its waiting list.

The local authority will very often, too, get a share of profit either in the form of a new facility such as a community health centre or cash. Its coffers will benefit not just from the sale of assets but from rate income from previously unoccupied land or redeveloped properties.

"We regard it as important to provide a mix of facilities and of tenure—rented, shared equity, and open market—with the profit from one operation being used to cross subsidise others," Mr Don White, managing director of Lovell Urban Renewal, observes.

In many of the schemes, houses are built under a licence arrangement whereby the sale of the property and of the land (which the council transfers separately to the new owners) is kept separate. The absence from the final purchase price of any development charge can help to keep house prices low, and although the builders' margins can in consequence be narrow, return on capital will tend to be higher.

Successful as such schemes have been in towns and cities throughout Britain, partnership housing on the present scale, as the participants would admit is making as yet only a limited impression on Britain's housing problems.



BEFORE AND AFTER: how co-operation between Barratt and Glasgow District Council is transforming problem housing. Nearly 500 new homes are being created from blocks of empty, vandalised flats.



In an attempt to increase the contribution they can make three organisations active in the field—the Nationwide and Halifax building societies and the Lovell building group—have joined forces to form PROBE, an acronym for Partnership Renewal of the Built Environment.

This will have access to £250m from the two societies and will work with local authorities, looking at their housing programmes in the light of the Government finance likely to be available, and suggesting ways in which the finance it can make available can be used to bridge any gaps in provision.

Progress to date has been relatively slow, mainly because the schemes tend to be difficult ones which have defeated other approaches. Only one project—in Swindon—is under way, but a further 24 are under consideration, according to Mr Bernard Rosier, Nationwide's housing manager.

At Swindon the local authorities have made available four sites which they were unable to develop because of Government spending restrictions, and the partnership is building 300 homes for first time buyers, for rental and for the elderly. Part of the profit is being ploughed back into the development of a health centre.

has welcomed the growth of partnership which it has seen as offering the prospect of introducing private sector participation and disciplines into local authority housing, and it has sought to promote the concept further through its Urban Housing Renewal Unit (UHRU). Founded just over a year ago, the unit has visited nearly 70 local authorities which it considered to have problems on its estates, or with its stock and appears to have overcome at least some of the suspicions originally held by local authorities.

Its objective has been to encourage local authorities to involve the private sector in the upgrading process both to generate additional resources and to widen the tenure mix. It also wants to see further development of trusts and co-operatives as a means of managing big council estates, many of the problems of which are now seen as stemming from lack of proper security and management.

The unit itself has access to £50m of the 1986-87 housing investment programme resources which it can make available for improvements designed to complement other schemes being undertaken on estates, an inducement which it is hoped will encourage the private sec-

tor to bring forward proposals and local authorities to seek out its aid. So far it has approved packages of aid in about 42 authorities.

Yet, for all the successes achieved by the various agencies, public and private, working in the renewal of Britain's housing, both in inner cities and on outer estates, the limitations are only too evident as well. The partnership builders admit, for example, that their efforts while valuable in reclaiming derelict property do have as a consequence the removal of housing from the public sector. Private developers, inevitably, fight shy of taking on some of the more difficult estates and parts of estates, which are, in consequence, in danger of deteriorating even further. There are particular problems, too, in areas where large numbers of defective pre-war reinforced concrete houses were put up in the post-war rush to increase the number of houses built in Britain each year.

Home ownership at 65 per cent may also have begun to approach saturation, yet few new houses are being built for those who are either unable or do not wish to take on a mortgage. The Housing Corporation, which provides finance for Britain's housing associations, rep-

resents one attempt to fill this need but with the limited resources at its disposal can only provide a partial answer. The building societies are showing interest in developing their activities in the rented sector and have developed a number of part rent/part mortgage schemes to help those who might not otherwise be able to find a full mortgage payment. The Halifax for example issued last year an index linked stock to finance 1,300 shared ownership rented properties and it has recently entered into an innovative financing deal in Cardiff which could enable the housing association movement to increase greatly the contribution it makes towards the provision of rented accommodation.

Progress on these various fronts, however is unlikely to be rapid and councils are bound, for the foreseeable future, to have to shoulder the burden of providing accommodation for the bulk of those who want to rent.

A start has been made on improving housing conditions in the two main areas of stress—inner cities and outer estates. However, must be that a greatly expanded effort and much more generous financial provision still needs to be made.

Problems in the valleys

The industrial valleys of Wales are still more deprived than most of the UK's inner city areas, as Robin Reeves reports here



In the district of Rhondda at least 12.5 per cent of households are still without a bath.

THE INDUSTRIAL valleys of south Wales still conjure up a powerful image of coalmines and close-knit communities, a romantic picture which became etched on the imagination of the western world from the moment Richard Llewellyn wrote "My Valleys" and Hollywood turned it into a soap opera.

But the enormous wealth which the unique, but essentially urban, communities which grew up in the Welsh industrial valleys produced in the past was re-invested elsewhere, leaving behind what can only be described as a disgraceful legacy of economic and social deprivation.

The most vivid example is the Rhondda where 60 pits and over 40,000 miners producing top quality steam coal were the motor of the British economy in the years leading up to the First World War. As such, it played a key role in fueling the rapid expansion of international trade.

Today, the last pit has just closed and though the population has fallen through emigration to less than half its peak level, and there are other sources of employment, the jobless rate is back up to the levels experienced during the pre-war depression. The same can be said of most of the other valleys.

But male unemployment levels of 20 to 30 per cent, exacerbated by a fresh round of pit closures since the 1964-65 miners strike—resulting in the loss of 7,000 direct Valleys jobs which are difficult to replace—is only one measure of the problem.

In the county of Mid Glamorgan, which covers six of the valley districts, some 20,500 homes, or some 10 per cent of the total, are still officially classified as "unfit," that is they lack one or more basic amenities.

industrialised valleys. It also had 9,300 people queuing for NHS operations, 3,700 of whom have been waiting for admission for more than a year. It calculated it needed an annual growth rate of 1.2 per cent in its budget to cope. It was told to count on no more than 0.5 per cent over the next decade.

A general measure of the size of the problem emerged in a recent countryside survey by Durham County Council. This used, as well as housing, a range of indicators to measure deprivation, such as unemployment rates, standardised mortality rates, percentage of the population permanently sick, the proportion with degrees or professional qualifications, and the number of families headed by unskilled workers.

The survey demonstrated clearly that the Welsh industrial valleys, along with parts of the Durham coalfield and the old Cornish mining areas, are still in practice more deprived than most of the inner city areas which are now the subject of so much Government attention and resources.

The reason for their relative neglect when it comes to the allocation of resources for urban renewal, the Durham study suggested, was precisely because the valleys are made up of a dense network of towns and villages: they lack a major urban centre upon which to concentrate aid.

Against this background, it was perhaps surprising that local authorities in the valley showed no great enthusiasm last March when Mr Nicholas Edwards, the Welsh Secretary of State, first unveiled his "Valleys Initiative."

They had no complaint about the objective as set out in the Welsh Office's policy statement, "Community Investment: an initiative for the Valleys." This was to bring about substantial and visible improvement in the environments of the town centres and the areas that immediately lead to them.

Furthermore, there was no intention, the statement continued, that the projects should be designed and imposed by those who live outside; rather that ideas to revitalise and improve should come from the communities themselves.

"To achieve the success that is possible will require initiative and an enthusiastic response from those who are involved in the day-to-day life of the community," the policy statement concluded.

The lack of enthusiasm stemmed above all from the level of resources the Welsh Office proposed earmarking for the new initiative—just £3m towards a maximum of six revitalisation projects.

This sum compared, for example, with an outlay of over £2m in the form of Urban Development Grant towards just one hotel project in Cardiff. That incentive finally persuaded Holidays Inns of Canada to go ahead with the construction of a long-promised £2m hotel in the Welsh capital.

When measured against the normal budgetary requirements of six district councils which stood to benefit, the extra outlay represented about the same as the capital allocation needed these days to build an extra 20 council houses. Opposition MPs in Westminster were quick to condemn the initiative as no more than "a lick of paint."

Since then, Welsh Office ministers and civil servants have gone out of their way to stress that the initiative is only in its infancy and that more resources should be marshalled towards it in the future. Mr Edwards is keen to see the initiative developing along the lines of UDG; the public money acting as a lever or incentive to attract private capital investment back into the valleys.

At the same time, Mr Edwards sought to couple his announcement of the first schemes to be funded from the initiative with his statement of urban aid status to the Rhymney valley and the district of Ogwr. This will allow these two districts to qualify for Urban Programme aid under the 1978 Inner Urban Areas Act. The surprising fact is that they were not originally included.

A total of seven, rather than the originally planned six, projects were selected for assistance under the initiative, out of a total of 22 schemes submitted by 16 councils. It was also decided to support some parts of the unsuccessful bids.



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URBAN RENEWAL 6

# A catalyst for change

FIVE YEARS after the then Environment Secretary, Mr Michael Heseltine, took a party from the City of London to look at the urban problems of Liverpool, Britain's financial institutions remain the target of criticism for their continued reluctance to become involved in the search for solutions.

For, although big redevelopment schemes are under way in most city centres and on out-of-town sites close to motorway or other important junctions up and down the country, the scale of commercial and industrial, as opposed to retail developments which the institutions have been prepared to back, remains small.

The developments in which the institutions have been prepared to become directly involved have tended to take place, too, in the bigger centres. Many of the trickier problems in inner city suburbs or on more remote locations, such as the south Wales valleys or in the north-east coalfield, are not being tackled.

There has been a reluctance, too, to tackle many of the old industrial sites which have ceased to be required as the traditional manufacturing base of the older regions has changed and shrunk.

Though the institutions can rightly claim they are not primarily in business as risk takers, critics argue that their attitude has been over cautious and that they are missing opportunities to speed up the process of urban renewal.

"They are often more interested in the location of a scheme rather than the rate of return," observes Mr Howard Mallinson, head of the urban renewal consultancy at accountants KMG Thomson McIntock.

Thus, with the institutions tending to stay clear of investment outside London, except where retailing is involved, it has often been only local developers who have sought out Urban Development Grant or Derelict Land Grant for industrial or commercial schemes in non prime areas.

"Institutional investment in property is governed by rental growth which they are prepared to buy at any price. They will only buy, however, where other institutions are buying. There is nothing you can do to encourage financial institutions to put their money in anything other than shops north of Watford," argues another critic, Nigel Ellis, of surveyors Drivers, Jonas, himself a second time to the Department of the Environment between 1983 and 1984.

Yet while critics argue not enough is being done, those involved in development point in turn to problems they encounter. Perhaps chief among these is alleged local authority bureaucracy, and in particular delays in obtaining planning permission for schemes.

Land assembly is also cited as a major difficulty in many cases, and there are complaints over the length of time taken by the DoE in processing applications for UDG, without which many schemes are not viable.

It is in untangling some of these knots that a new body, Phoenix, which has just begun operations believes it will have a role. Sponsored by a range of public and private sector bodies from builders, property companies and building societies to merchant banks, Government departments and local authorities, Phoenix draws its inspiration and some of its basic concepts from a report published last year by the National Council of Building Material Producers. This looked at ways in which US experience in reviving rundown areas could be used in the UK.



Phoenix, a new organisation which aims to provide the impetus for getting difficult schemes under way has just begun work, as Rhys David reports.

Under its chief executive, Christopher Ledger (a second time from Shell) Phoenix will be trying to operate at a local level to identify suitable locations for development and to bring together the relevant parties including the institutions to undertake schemes.

"We intend to act as an independent non-axe-grinding group which can respond to requests for assistance. A local authority might, for example, have a scheme which it cannot get off the ground or a developer may be having difficulty putting a project together. We will help to organise public-private sector partnerships and then we will withdraw," explains Christopher Ledger. The group will not seek to operate in areas where its efforts are not welcomed by all parties concerned.

Following indications earlier this year that it was considering the idea, the Government is now believed to be close to an announcement of a further batch of development corporations which would seek to repeat the successes achieved by the two existing corporations covering London and Liverpool. In Phoenix's proposal is that it will seek to encourage initiatives which extend over a wider scale than individual projects. It will encourage local authorities and developers to think in terms of a strategic plan for a whole area.

"We will say let us look at the jigsaw as a whole before trying to put in the pieces," explains Mr Ledger.

Phoenix will also act as a lobby suggesting possible new approaches or mechanisms the Government where it believes these are necessary. As it happens, one important new instrument, Urban Regeneration Grant, will become available in the House of Commons Bill passes into law and should make the wider area based approach to urban renewal which Phoenix is seeking to promote easier to achieve.

UDG, with DLG the main Government funding instrument currently available has, somewhat disappointingly, been used on only four schemes in excess of 15 acres, and is channelled through local authorities which provide 25 per cent of the funding. The new grant, URG, will be paid directly by Government to developers and will it is hoped encourage more larger scale schemes.

Yet, while Phoenix could be the catalyst which will help to get a number of tricky schemes off the ground, whether with or without UDG and URG support, the task in many areas seems likely to require an even wider geographical approach and bodies which can act as prime movers rather than intermediaries.

The major weakness, according to Miles Collinge, development director of the English Tourist Board is the lack of an effective local development agency which can act with speed.

"Given an effective local development agency rapid progress could be made. We are dealing with the future of our towns and cities and not simply the odd tracts of derelict land," he argues.

Following indications earlier this year that it was considering the idea, the Government is now believed to be close to an announcement of a further batch of development corporations which would seek to repeat the successes achieved by the two existing corporations covering London and Liverpool. In Phoenix's proposal is that it will seek to encourage initiatives which extend over a wider scale than individual projects. It will encourage local authorities and developers to think in terms of a strategic plan for a whole area.

areas to be designated much more difficult.

The Government, too, is likely to want to secure as big an involvement as possible both of the local authorities concerned, in order to minimise conflict, and of the private sector so as to cut down the cost to the public purse.

One possibility canvassed by the Chartered Institute of Public Finance and Administration is a contract system whereby an agency could be appointed for a fixed term with a brief to deal with the problems of an area. The agency could be public, private or joint in nature and would operate to guidelines laid down by the relevant public authorities. It would draw on public and private sector resources.

Hybrid development corporations of a sort have in fact already been set up in some locations and perhaps offer examples to other authorities whether or not Government designation of their areas is obtained.

In Salford, for example, the local council, faced with the prospect of unco-ordinated development taking place in Salford Docks commissioned a firm of consultants with experience of working in London docklands to draw up an overall strategy and this is now being worked to by the private sector.

In other parts of the country major contractors have taken the lead in schemes. They will be encouraged to make use of the existing cocktail of grants available, in particular URG.

In another example of private-public partnership, the view across Stoke-on-Trent's new boating marina on the 130-acre National Garden Festival site reveals what urban regeneration can achieve when the resources of central and local authorities are harnessed to bring new life to an inner-city.

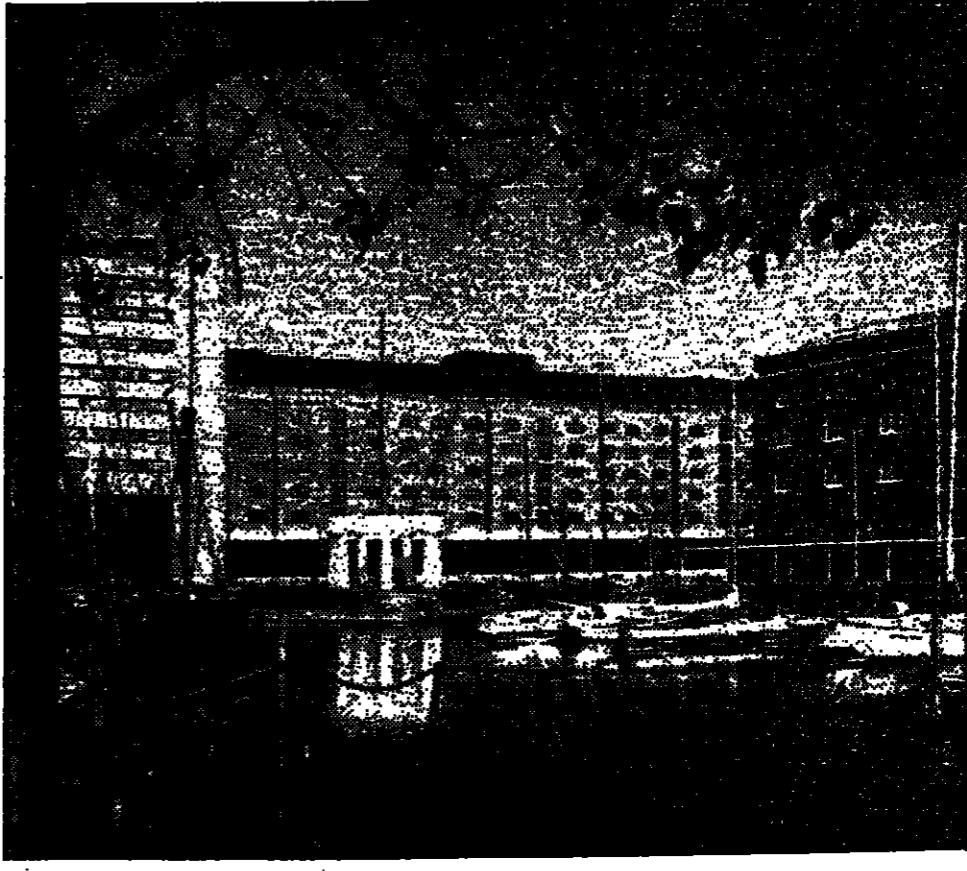
Beyond the lake, the festival pavilions can be seen, surrounded by trees and green parkland. Closer to the marina, a mass of flowers bloom where once stood the entrance to the old Shelton Steelworks. Just to the south, the main M6 Motorway link road channels traffic to the Festival and on into Stoke's main shopping centre, Hanley.

The road itself has only recently been completed, and it provides the Labour controlled City Council with an added selling point for the Festival Park as a potential industrial, leisure and residential development area. A number of large companies have already shown a keen interest in the Festival Park, strategically located midway between Birmingham and Manchester on the M6 and within two hours train travel distance from London.

Stoke's political leaders view the Festival development as part of an overall strategy to boost the local economy by way of local partnership arrangements with the private sector. In this traditionally moderate area, there has been broad acceptance of this approach, even on a local council which has the largest Labour majority in any major British city.

The political balance has actually produced a kind of local consensus which stresses city, as opposed to ideological, interests. Private investment is thus seen by both councillors and local employers as a crucial element in creating jobs and upgrading the urban environment. It is also regarded as a way of generating resources to help redress central government constraints on local expenditure, and recently announced cuts in Stoke's already modest urban programme funding.

That public-private liaison works in this co-operative political context is evidence of the development of a major new 332,000 sq ft regional shopping centre within sight of the Festival Park. The centre, designed by Michael Hasokk Associates, is being developed by Capital and Counties in a partnership arrangement with the City



Dockland renewal in London: International House, seen from St Katharine's Yacht Haven. It is the headquarters of the London World Trade Centre, which houses about 400 member companies, including many from overseas.

## New lease of life

The view across Stoke-on-Trent's new boating marina on the 130-acre National Garden Festival site reveals what urban regeneration can achieve when the resources of central and local authorities are harnessed to bring new life to an inner-city.

Stoke-on-Trent could well provide a welcome confirmation of the longer-term strategy behind the site development for a national garden festival, as Brian Jacobs reports here.

Stoke is therefore experiencing the coming together of a number of projects which could produce precisely the kind of inter-related economic "multipliers" which are crucial to effective and sustained urban renewal. The Garden Festival, though likely to end with a substantial deficit, seems to have provided a vital stimulus in that it has not only had an economic impact, but has generated a noticeable civic pride and confidence. The Festival has also strengthened Stoke's claim to be considered as a tourist base, providing an important "second string" to the industrially based urban renewal presently being pursued.

Council. Four massive construction cranes are presently working to construct the 245m centre which will incorporate the latest American style shopping features.

There will be three individually themed shopping malls at different levels, two atriums, wall climber lifts, internal "landscaping" and a 500-seat fast-food hall. A new market hall will link to 10 major shop units and 58 standard units which in turn will key-in to an existing Littlewoods and a rebuilt Lewis's department store with its own mini-mall shopping arcade. The scheme is expected to provide a least 1,250 new jobs.

The City Council hopes that the complex will be attractive to companies on the Festival Park, one argument being that employees will be able to spend their lunchtimes in the shopping centre and stroll around Hanley which is itself being extensively pedestrianised at a cost of over £200,000. To achieve this a £12m inner ring-road has been constructed, passing around the Hanley centre and distributing traffic away from existing shopping streets, and eventually on to an access road to the new shopping centre's multi-level car park. It is expected that the whole central area redevelopment will extend Hanley's retail catchment beyond Stoke's immediate hinterland to cover well in excess of 500,000 population.

It may be, therefore, that the Stoke experience will provide a welcome confirmation of the longer-term effectiveness of the general strategy behind the festival concept nationally, and an indication that urban renewal can gather pace where there is substantial private and public investment following from a determined, geographically focused and well defined local policy on urban development.



Hull Marina has attracted a wide variety of boats since it opened in one of the old Town Docks, close to the city centre, in 1983. New berths are to be added.

## City centre transition

THE OLD Town and the Old Town Docks are forming the core of a remarkable transition within Hull city centre. In the process, large areas of redundant dockland, rendered obsolete by changes in the pattern of international trade, have been brought back into use.

The three 19th century Old Town Docks which run up almost into the city centre in 1973, and in 1978 a scheme was adopted for the conversion of the two nearest to the Humber with a water area of 10 acres into an urban yacht marina.

The third dock is land-locked by a new road network but this has been partially reserved in readiness for the Princeps Quay scheme a £50m retail and leisure development by Teesland/Balfour Beatty, which will be built on stills over the water, forming a link between two of the city's pedestrianised shopping and commercial centres.

At the time it was first conceived, Hull's urban marina had only one forerunner, St Katharine's dock by Tower Bridge in London. While there was no attraction to rival the Tower in Hull there was land nearby in the shape of the Victoria pier area which had become deserted with the discontinuing of the Humber ferry following the opening of the Humber

Hull city centre and areas of redundant dockland are undergoing remarkable change.

ated sector gates to give rapid access and re-entry to the tidal river for three hours either side of high water. A new notional dock, constructed of silt and debris, including several sunken barges, removed from the docks themselves, at a cost to the council of more than £2m.

Help in the form of Derelict Land Grant was provided by the Department of the Environment with the city paying for work ineligible for grant such as the mooring, marina fixtures and fitting and support services for yachtsmen.

This in turn has stimulated further investment by the private sector. Christian Salvesen Homes is undertaking a £3m housing project to the south of the railway dock with Urban Development Grant support, and C M Yuill is developing new houses at Kingston wharf close to the marina.

A £35m new hotel is also being built by Trusthouse Forte along the marina with UDG backing of £15m. In all, more than £16m of private sector development has been triggered by the use of UDG.

In the city centre itself the post-war clearance and redevelopment of Hull left enough fine buildings in the Old Town to make possible a comprehensive attempt at conservation. The Old Town itself containing just over half of Hull's listed buildings, was declared a conservation area in 1973, and this led to a decision by two private sector companies to go ahead with warehouse conversion schemes. Wykeland has refurbished a derelict warehouse on

the river Hull bank as offices, while a local entrepreneur has restored and converted another warehouse at the junction of Posterngate and Dagger Lane as an art gallery.

Hull's designation as an inner area authority has provided a further boost making it possible for developers to secure use of housing improvement grants and section ten grants from the Historic Buildings Council, as well as contributions from the inner area programme.

Whether these forms of development in the Old Town has been partnership with the city council, which provides buildings on a long lease as well as arranging grant support for developers.

Schemes have included the restoration of a Georgian Terrace off the Market Place primarily for residential use by F T B Hooson, the Pease Court development also by Hooson where three former warehouses have been turned into 100 homes for sale, and the conversion of High Street warehouses into offices, restaurants and residential accommodation. At the same time existing buildings have been complemented by infill development.

The city council itself has refurbished a number of old buildings for museum, light industry, and other uses including an indoor market. It is currently adapting the Old Grammar School, a grade one listed building, in the Market Place for use as an heritage centre.

The latest scheme is the restoration of Victorian property in Colman St in an area particularly blighted by urban decay. The key has been a £2.8m contract for 101 new and refurbished houses being undertaken by Bellway Urban Renewal, with the aid of nearly £1m in UDG. Reflecting house prices in Hull which are 25 per cent below the national average, costs will range from £9,500 for a refurbished bed sit to £20,500 for a new three-bedroom house.

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For a copy of the local industrial and commercial property register contact Philip Henson of Tees Howard Department of Urban Development, Hull City Council, Dept 11, 70-74 LEWIS ST, HU1 2JY, Telephone 0483 222661

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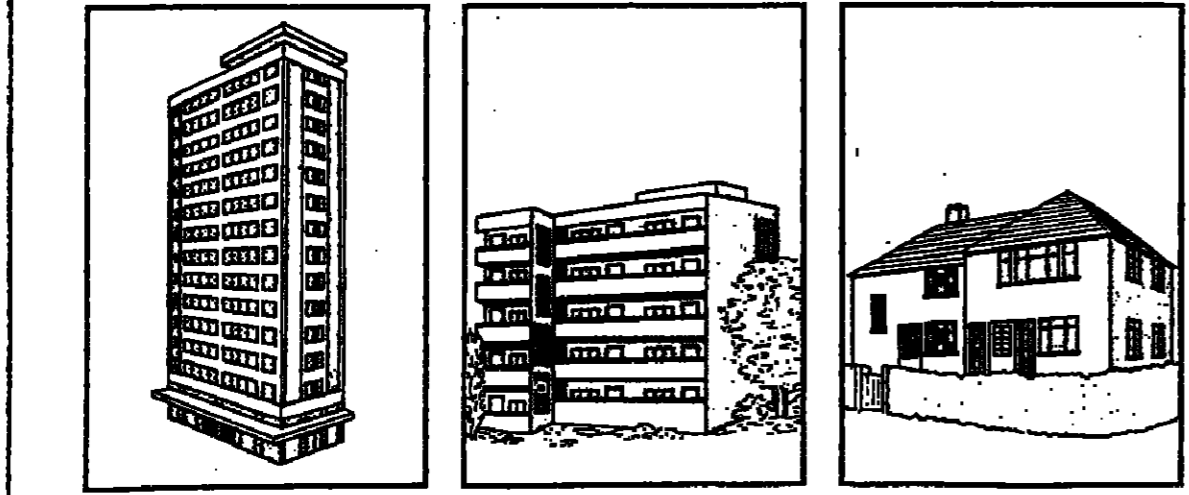
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URBAN RENEWAL 8

# No panacea on Tyneside

Gateshead, on the south bank of the Tyne, has attracted a creative mixture of different approaches to urban renewal, as Ian Hamilton Fazey reports.

GATESHEAD, on the south bank of the Tyne opposite Newcastle, was where a lot of old industry was concentrated, and the borough has the environmental scars to prove it. Here once flourished a community founded on coal, chemicals, glass manufacture, and heavy engineering. There was little separation of where people lived and worked, so as old industries declined they left behind acres of dereliction.

Urban renewal in Gateshead is therefore concerned with the whole environment. The local authority has the key role and recognised early on that there is no panacea. As Mr David Hagg, the urban programmes officer, puts it: "We don't see a particular solution to the problems."

The result is what is referred to locally as Tyneside's south bank show—an interesting and creative mixture of different approaches. There are council schemes, major projects by private developers, and Government sponsored initiatives, including Britain's 1980 national garden festival, which will be held on a presently derelict 300-acre site in the heart of the town.

The garden festival organisers hope to benefit from a national learning curve as a result of the festivals at Liverpool in 1984, Stoke-on-Trent this year, and Glasgow in 1988. One reason why they need to is that it will be held on what is probably the most awkward site to date.

It is like a dementedly abstract figure of eight, with a flattened and skewed triangular top, and an elongated strand joining it to a rounder bottom part. The Tyne forms the top edge, lapping up against a long, disused pier which curves out from the river bank to run parallel to it.

Coal-filled wagons used to

trundle along it and discharge into ships moored alongside. All that is ended, but to demolish the pier would be prohibitively costly. Instead it will be done up and will enclose the festival's marina and water feature, which will lie between the pier and the river bank.

The main part of the site—the bottom half of the "8"—is a wasteland, the legacy of a combined gasworks, tarworks and coke-works, with their attendant acres of railway sidings.

It will cost £30m to reclaim the site and stage the festival. "We shall be using £7m of derelict land grant in five years instead of 25 years," says Mr Ron Young, the council officer in charge of the 10-strong team working on the festival.

Afterwards the site will be turned over to urban parkland and housing, which will be a mixture of private build-for-sale, council homes and housing association projects.

Gateshead has already proved what the creation of urban parkland can do to lift an area and give people more confidence in renewal policies. More than 12 miles of the south bank of the Tyne have been cleaned up—and that has meant eliminating industrial, mining and chemical waste heaps and derelict industrial, mining and chemical sites.

Nearby is the 20-acre Bill Quay Community Farm, a smallholding concentrating on rare breeds, which serves as a centre for agricultural and rural studies, even though it is in a town.

The biggest private sector development is taking place on yet another derelict riverside site. This one is 100 acres in size and up river near Scotswood Bridge and Blaydon, where the famous races were held. It was undulating and waterlogged but through government grants the risk of developing it has been eliminated.

It now houses the Metro centre, a gigantic complex of hypermarkets and the first of its generation of such developments in Britain. The key reasons for developing it where it is were its easy links via the A69 with the whole of Tyne and Wear and its 1.3m people.

The project is the work of Mr John Hall of Cameron Hall Developments. He already has Carrefour on the site, with Marks and Spencer opening a giant store there too next week. Spacious shopping malls will offer a range of shopping unparalleled in the area, if not the north as a whole.

Not all of Gateshead's renewal projects are new, however. One experimental scheme is the Avenues Project, which involves the council, North Housing and the Northern Rock Building Society. It aims to conserve a neighbourhood of old back-to-back terraces which are set out in avenues and rows on a hillside near the city centre.

Refurbishment will not take place piecemeal, but on a block-by-block basis, with the whole community involved. About £1m will be spent on the Avenues Project next year, with every attempt to actively involve the 4,200 people who live there. A community refurbishment scheme, for example, will eventually spend £750,000 of urban programme money and another £700,000 from the MSC as local people come off the unemployment register to be paid to do the work.

The other big development in Gateshead is a new £20m civic centre, opening early next year.



Mr Nicholas Ridley, the Environment Secretary (left), and Mr John Patten, the Urban Affairs Minister, are both keen to see more funds flowing into the most deprived and decayed inner city areas

This will enable a move out of the cramped confines from which council operates at present and will emphasise its role as the central mover in a series of partnerships with the government and private sector aimed at leading the town into a new stage in its history.

The overall approach is certainly a project-by-project one, but pulled together into a general strategic framework by a local authority acting virtually as a development agency.

The variety of approaches, with private developers in the same boat as housing associations and other bodies, is a great deal for the degree of co-operation that a local sense of community can bring.

As Mr Les Elton, Gateshead's chief executive says: "This area suffers from isolation but benefits from it. The community is forced to look to its own resources and work readily towards common objectives."

Mr Elton regrets, however, that the abolition of the Tyne and Wear county council has removed a strategic overview, as well as an important source of funds and co-ordinated spending between the five local authorities in the conurbation.

He adds: "It throws a heavy load on the districts to co-ordinate things. It's a drain on us. There were another 100 councillors in the London area when the council was there."

Now the districts have much extra to do and there is some local worry about how they will cope.

# Where to go for assistance



• Brick Development Association

Britain's brickmakers have been enthusiastic supporters of the new drive to regenerate inner cities. The trend towards refurbishing buildings, rather than replacing them with new developments, has encouraged the industry to revive production of a number of speciality products designed to blend in with the existing environment. The "brick message" has been emphasised in a nationwide poster campaign and through a series of presentations throughout the country for planners, architects and designers. The address to contact: Woodside House, Winkfield, Berkshire, SL4 2DX, Tel: 0244 885651.

• Business and the Inner Cities

A new mechanism sponsored by Business and the Community, the umbrella body for Britain's business associations, is intended to help companies become involved in partnership initiatives in support of inner city regeneration. The address to contact: 27 City Road, London EC1V 1LX, Tel: 01-253 3716.

• English Heritage (and its counterparts in Wales and Scotland)

Offers grants towards the repair of historic buildings and towards conservation area schemes. Has backed schemes in Newcastle, Liverpool and other centres. The address to contact: 25, Savile Row, London W1X 2ST, Tel: 01-724 6010.

• English Tourist Board

Through its Tourism Development Action Programme the ETB has become involved in urban renewal projects in a number of English cities. The scheme is designed to bring local authorities, the private sector and the board together to find ways of promoting better tourist facilities. The board has access to a range of grants designed to help projects get off the ground and also provides consultancy services to local authorities. The address to contact: Thames Tower, Black's Road, London W6 9EL, Tel: 01-846 9000.

• European Community

Able to offer through its regional development and assistance towards infrastructural and industrial projects and to help areas where older industries are in decline. All applications have to be channelled through the UK Government

SOME 70 reports on housing conditions and the urban environment in Britain have been published in the last three years and at least as many different organisations from both the private and public sectors are now involved in trying to tackle the problems involved. Below is a list of some—but by no means all—of the groups offering help, guidance, or assistance, financial or practical.

Department of the Environment  
2, Marsham Street, London, SW1P 3EB, Tel: 01-212 3434.

• House-builders Federation: Currently engaged in a consultation exercise aimed at establishing the potential market for private housebuilding in the inner cities and what regeneration members can do to meet it. Studies under way in Bristol, Cardiff, Leeds, Leicester, Luton, Newcastle, Portsmouth, Salford, Sandwell and the Black Country. The address: 82 New Cavendish Street, London W1M 8AD, Tel: 01-580 5588.

• Housing Corporation: Public agency channelling government finance to housing associations for the development of homes for people in housing need. The address: 149 Tottenham Court Road, London W1P 0BN, Tel: 01-582 9496; National Federation of Housing Associations, 175 Grays Inn Road, London WC1X 8UP, Tel: 01-278 6571.

• Inner City Enterprises: Set up originally to try to channel institutional funds towards urban renewal projects, it met with only limited success. Has subsequently added the role of principal to its other one as agent and now has its own fund for backing projects. The address: 23 Maddox Street, London, W1R 0BN, Tel: 01-629 3087.

• National Federation of City Farms: Co-ordinating body for the numerous city farms operating on derelict land in Britain's urban areas. Currently seeking ways to help city farmers improve business that can be of benefit to the community. The

address: The Old Vicarage, 66 Fraser Street, Windmill Hill, Bedminster, Bristol BS3 4LY, Tel: 0272 660663.

• National Council of Building Material Producers: Its report, the Phoenix Partnership, has been followed by the creation of Phoenix, which brings together a number of interested parties with the aim of assisting urban renewal projects to get under way. The address: 10 Great George Street, London SW1P 3AE, Tel: 01-222 5315.

• Royal Institute of British Architects: Established earlier this year a special inner cities committee to work on a multi-disciplinary approach to urban renewal. An interim report will be published in November. The address: 66 Portland Place, London W1N 4AD, Tel: 01-580 5533.

• Planning Exchange: An information service providing subscribers with details on urban renewal initiatives. A particular emphasis is put on partnerships which have been formed to assemble the resources needed for development and which have found imaginative new uses for derelict land and buildings. The address: 186 Bath Street, Glasgow G2 4HG, Tel: 041 332 8541.

• Neighbourhood Revitalisation Services: Sponsored by the National Home Improvements Council, NRS is trying to tackle the problems of deteriorating housing in older urban areas through co-ordination of public and private sector resources. The address: 25 Store Street, London WC1E 7BT, Tel: 01-638 2563.

## Conference on community architecture

• Billed as the first major conference on community architecture, the Building Communities conference scheduled for November 27 and 28 at the Astoria Theatre, London, will be chaired by Lord Seaman and will include contributions from leading participants in the field and from the main political parties.

Details from the organisers, Community Architectural Information Services (CAIS) Ltd, 5 Dryden Street, Covent Garden, London WC2E 9NW, Tel: 01-240 2430.

Earlier, on November 20 and 21, the Chartered Institute of Public Finance and Administration, and the Municipal Journal, are organising a conference on the theme, "Cities 2000."

Speakers will include Mr Nicholas Ridley, the Secretary for the Environment, Dr Jack Cunningham, Shadow Spokesman on the Environment, and Mr Eddie Oliver, Deputy Chief Executive of the London Docklands Development Corporation.

Details are available from "Cities 2000," Municipal Publications, 178-202 Great Portland Street, London, W1N 6NL, Tel: 01-637 2400.

• Regeneration of Inner City Economies (RICE): An independent committee established by Unity Trust, the trade union financial institution, under the chairmanship of Mr David Bassett, former general secretary of the General and Municipal Workers. The committee, which includes as members the CWS, local authority planners and professional and property firms, will provide backing for suitable schemes through Unity Trust and other financial institutions. The address to contact: Unity Trust, 1 Carlisle Avenue, London, EC3N 2ES, Tel: 01-285 1147.

• A separate survey on the transformation that has taken place in London Docklands appeared in the FT on October 1, 1986.

Rhys David

# IRELAND TAX RELIEFS FOR URBAN RENEWAL



INTRODUCTION

A special scheme of financial incentives has been introduced to promote development in designated inner-city areas of the five largest cities in Ireland. These are - DUBLIN, CORK, LIMERICK, GALWAY and WATERFORD. The incentives take the form of tax allowances and rates remissions available to owners and occupiers of property and are generally additional to existing taxation allowances and other financial assistance provided by the State. A separate development corporation is also being established to secure the redevelopment of the Custom House Docks Area in Dublin's north inner-city.

TAX INCENTIVES

The Finance Act, 1986 and the Urban Renewal Act, 1986 provide for a range of new financial incentives to promote redevelopment in designated inner-city areas. The incentives include:-

- taxation allowances in respect of expenditure of a capital nature on the construction and reconstruction of commercial buildings (already available for industrial buildings);
- a double-rent allowance for ten years against trading income arising under new leases of new or refurbished properties;
- taxation allowances to owner-occupiers of private dwellings on expenditure on the construction or refurbishment of such dwellings (5% of expenditure allowed per annum for ten years; not available in Custom House Docks Area);
- taxation allowances to landlords against aggregate rental income from Irish sources on expenditure on the provision of rented residential accommodation (Custom House Docks Area only);
- remissions of rates for ten years in relation to premises erected, enlarged or improved (complete remission in case of new buildings; remission of increase in valuation for buildings enlarged or improved)

TIME LIMITS

There are time limits on the take-up of the taxation allowances. They will generally be available only in relation to construction expenditure incurred, and taxes executed, before 31st May 1989. Separate time limits apply in relation to the Custom House Docks Area.

DESIGNATED AREAS

The designated areas in which the financial incentives are available are generally located in or near the commercial centres of the five cities involved and are capable of accommodating a wide range of development including commercial, retail, residential, recreation, warehousing and industrial. The areas include many prominent locations and areas adjoining major access routes. Normal planning control arrangements apply except in the Custom House Docks Area.

LOCAL AUTHORITY INVOLVEMENT

The local authorities are actively promoting the renewal of the designated areas and will assist in the promotion of development projects. Land in local authority ownership will be made available with clear and marketable title and assistance will be provided in relation to land in private ownership including, where necessary, the use of compulsory acquisition powers. Applications for planning permission and building bye-law approval will be dealt with expeditiously and priority is being given to providing a high standard of public services in, and enhancing the general environment of, the designated areas. A senior official has been appointed as development co-ordinator in each area and can provide detailed information.

Enquiries should be addressed to:-

Dublin Mr Bill Lacey Dublin Corporation 24-26 Jarvis Street Dublin 1 Tel: (from Gt. Britain) 0001-734873 (from elsewhere) +353-1-734873	Limerick Mr Donal O'Donoghue Limerick Corporation The Granary (Third Floor) Michael Street Limerick Tel: (from Gt. Britain) 010353-61-45799 (from elsewhere) +353-61-45799	Waterford Mr Timothy O'Sullivan Assistant Town Clerk City Hall Waterford Tel: (from Gt. Britain) 010353-51-73501 (from elsewhere) +353-51-73501
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Cork Mr Maurice Malony Assistant Town Clerk City Hall Cork Tel: (from Gt. Britain) 010353-21-966222 (from elsewhere) +353-21-966222	Galway Mr Jim Kenny Galway Corporation Fishmarket Galway Tel: (from Gt. Britain) 010353-91-65138 (from elsewhere) +353-91-65138
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CUSTOM HOUSE DOCKS AREA

A separate statutory body is being established to secure the redevelopment of the Custom House Docks Area in Dublin. This area is located close to the commercial centre and contains a development site of approximately 11 hectares (including approximately 3 hectares of water in two docks) in public ownership. The Custom House Docks Development Authority will be required to prepare an overall planning scheme for the site and this will be subject to the approval of the Minister for the Environment. Development which is in accordance with the approved scheme will be exempted development for the purposes of the Local Government (Planning and Development) Act, 1963 to 1983. The Authority will be in a position to convey clear and marketable title to land in the area. Financial incentives as described above will be available for a period of five years after the approval of a planning scheme for the area.

Enquiries may be addressed to:-  
Mr Gus MacAuley, Department of the Environment, Custom House, Dublin 1.  
Tel: (from Great Britain) 0001-748601 (from elsewhere) +353-1-748601  
Telex: 31014. Fax: 742710.  
Issued by the Department of the Environment, Custom House, Dublin 1, Ireland.

# Pace-setting City



In Birmingham Britain's second city, a Labour administration is moving quickly with the private sector in tackling urban renewal, as Arthur Smith reports.

BIRMINGHAM, with its traditional municipal enterprise, is setting the pace in dealing with the challenge of urban renewal. The Labour controlled local authority has been successful in overcoming Conservative opposition, has already submitted proposals jointly with the private sector to set up an urban development agency to redevelop up to 2,000 acres in one of the deprived parts of the city.

The project, embracing the rundown Aston/Nechells district under the shadow of the famous M6 Spaghetti Junction, would require investment of at least £40m a year for the next 10 to 15 years.

Council leaders alongside businessmen, builders and bankers gave a presentation in July to Mr Nicholas Ridley, the Environment Secretary. They did not make light of the scale of the task. The risks for the private sector in setting up a development company to undertake the works were very great, the total investment massive, the initiative unprecedented. It was a new product with no proven market.

Birmingham City Council has argued strongly that it does not require the Government to create a development corporation, as in the London docklands. It maintains it has the staff, enterprise and expertise to tackle its own problems. The only shortfall is resources and there is a predictable plea for "net additional financial support."

Evidence of the political consensus that rules in Britain's second city when it comes to commerce and wealth creation is that the Labour Council has gained support for the agency from big names like George Wimpey, Bryant Holdings, Robert M. Douglas, Galliford, Citibank and Lloyds Bank accounts. The Tories, and stockbrokers, Albert E. Sharp.

The construction groups, with detailed information provided by the city council, are working on outline proposals to assess the problems and opportunities. The aim is to complete a feasibility study and draw up a renewal plan by the end of the year.

The renewal plan complete with a phasing programme for schemes, each assessed according to its commercial viability would be subject to a new, fast, flexible and responsive planning system.

The fact a Labour administration has been able to move so quickly with the private sector is a reflection of the scale of the problem, the political traditions of the city and the skills and personality of veteran leader, Dick Knowles.

Birmingham, once a symbol of Britain's post war prosperity and the burgeoning success of the nation's engineering and motor car industries, has been stung by the depth and pace of recession that has swept away factories and jobs in recent years. Pride was stung by Department of Environment research that showed the city to have the UK's greatest concentration of

For its proposed urban development agency, Birmingham envisages a top tier holding company on which the local authority will have the majority but which will also have representatives from industry, commerce and financial institutions. The council insists that as a major land holder it must assert its role and prevent a "free-for-all".

The public sector, by providing the infrastructure and funds through the urban regeneration grants, will carry the initial burden of the project. Equally it is accepted the private sector will only participate if it can see profits are to be made.

The "engine room" for the agency is seen as a new development company which would be a private, market-led, profit seeking, creative development business. The local authority would have only a minority equity stake through its land holding role but would have the initial finance coming from the construction groups, Birmingham companies and the institutions.

The Development Agency, which is concentrating on only a sector of the city close to the M6 and the motorway network, is seen as the means to provide prime sites to generate new industries and employment for the future. It would offer opportunities for areas of concentrated housing such as Handsworth which currently has a vacant area suitable for industry.

While Birmingham has been working closely with the private sector, the West Midlands region of the Confederation of British Industry is urging the Government to set up a development agency to deal with the problems of the economic region as a whole.

Mr James Cran, regional director, argues: "We don't want to stifle any initiative by Birmingham but what about the rest of the region—the Black Country and Stoke?"

The CBI maintains that for all the Government and local authority initiatives so far undertaken the root problem of economic decline in the West Midlands has still to be tackled: "There has been a general failure to attract private sector investment and, in some cases, a lack of decisive executive action."

The CBI advocates the creation of an urban development agency appointed by the Environment Secretary with local authorities, but with the business community holding the majority membership.

Such a body, funded primarily from existing urban programme funds, but with additional government money made available, would target resources on development in well-defined areas and provide speedy decision-making.

Mr Cran declares: "The West Midlands is too divided. Business, but with additional government money, needs to learn to sing with the same voice if the problems of severe economic and social decay within the inner cities are to be tackled decisively."

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